A post-communist future that works

# FINANCIAL TIMES

Europe's Business Newspaper

#### **Publication of** Nigerian poll result suspended

The political future of Nigeria was in doubt again after the commission overseeing presidential elections held last Saturday suspended publication of the outcome.

The move followed a court ruling restraining it from announcing the result. It lends substance to fears raised by pro-democracy groups in Nigeria that the transition to democracy in Africa's most populous state, promised by the military govern-ment of President Ibrahim Babangida, is in jeopardy. Page 12

Showdown for Japanese ruling party: Japan's ruling Liberal Democratic party faces a showdown today over reform of the country's political system, as opposition parties promised to launch a no-confidence motion against Kiichi Miyazawa, the prime minister, and his cabinet. Page 12; LDP's reform bluff is called, Page 4

US currency surges against D-Mark: The dollar rallied sharply

against the D-Mark OM per Si

decision to leave the cost at which it lends wholesale funds to commercial banks

unchanged at 7.60 per cent. The dollar rose to close at DM1.6585, eading some dealers to think that the US currency could be on the verge of breaking Source: Datastream through to its highest levels for years. There are lingering expectations that the Bundesbank will cut its official interest rates at its council meeting today. Currencies, Page 28; Bundesbank

against the D-Mark

espite the Bundesbank's

to question Waigel, Page 12 UK backs down on N Sea oil taxes: The UK government bowed to pressure from ruling Conservative party backbench MPs over proposed changes to North Sea oil taxes, extending short-term help for companies worst affected by the changes. Page 6

Indian premier denies allegations: P.V. Narasimha Rao, India's prime minister, denied receiving any money from Harshad Mehta, the stockbroker at the centre of the Bombay securities scandal, who made sworn allegations that he made a Rs10m (\$323,400) secret payment in 1991 to Mr Rao. Page 4

Modest pick-up in US economy: The US economy is growing at a steady but moderate pace, figures for factory output and the housing market indicated. Page 5

Shell, the Angio-Dutch group, plans to sell its agrochemicals business to American Cyanamid of the US, propelling the US group from tenth to sixth in the world agrochemicals league. The combined operation would have sales of about \$2bn. Page 13

Ferruzzi: Leading bank creditors of Italy's troubled Ferruzzi group met Bank of Italy officials as the collapse in the company's share price took on a political turn. Page 13

Hanson buys waste business: ARC, a subsidiary of Angio-US conglomerate Hanson, paid £44.2m (\$68m) for the main assets of Econo-waste, the waste disposals business built by Tarmac. The acquisition marks a further move for Hanson into the UK waste sector. Page 19; Lex. 12

Mexican drugs officers sacked: Mexico has sacked 67 members of the federal anti-drugs squad; including 13 commanders, in a crackdown on collusion with traffickers. Page 5

Cambodia power share agreed: The two main Cambodian political parties agreed a form of interim government under which they share power while a new constitution is written. Page 4

Daintier-Benz, Germany'a largest industrial company, said next year's profits could be twice as high as the current year, suggesting a figure of around DM2bn (\$1.25bn) after an expected DM1bn

Latin America private power generation: A fund with a target of \$500m has been launched in the US to seek capital from investment institutions for private sector power projects in Latin America. Page 3

Skandinaviska Enskilda Banken, the country's leading commercial bank, and the Swedish government agreed that the first step towards recapitalising the loss-hit group should be a call on its shareholders. Page 13

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# Go-ahead for wide-screen TV

BRITAIN yesterday cleared the way for a four-year Ecu228m (\$270m) plan to promote widescreen television services in the

European Community.

The UK dropped its previous veto of the project at a meeting of EC telecommunications ministers yesterday after more than a year of heated political argument. EC electronics manufacturera

and retailers bupe the subsidies included in the plan, which will be available only to broadcasters and programme producers, will encourage transmission of wide-acreen programmes and kickstart a lucrative market for wideformat television sets.

The deal could also lead to the development of cinema-quality, high-definition television (HDTV) in Europe, possibly sharing ele-ments of the advanced digital television technology being developed by US companies and

Muted welcome from French and Dutch as UK drops objection to \$270m plan

European companies in the US. Advocates of HDTV, including the European Commission and the French and Dutch governments, gave the deal a muted welcome, reflecting the fact that the latest plan is a shadow of the five-year Ecu850m programme proposed by Brussels in April

Mr Patrick McLoughlin, the UK's new junior trade minister, justified the British decision to hack the plan on the grounds that funding had been extended

from 3½ to 4 years. He said the UK had also won guarantees that Japanese television manufacturers based in Britain - such as Sony - are not

research projects and standardisation discussions. But the Commission said the additional clause would make no difference to existing EC practice.
Last month, Mr Edward Leigh,

Mr McLoughlin's predecessor, said Britain would not support a plan worth more than Ecu150m. Mr Leigh bas claimed that Dutch objections to his hard line

on HDTV, which caused a bigh-level political row last December, contributed to his replacement in the last UK government resbuffle.

But Mr Arne Melchior, the Danish minister who chaired yesterday's Luxembourg meeting, said the change of minister had not been decisive: "I think if Mr

chair today, he might have been forced to a similar result."

Mr McLoughlin added: "Anybody wbn believes .... tbat junior ministers themselves solely decide policy lives in a land of grand delusion."

The EC could start disbursing funds in the second half of the year. Until June 30 1997 Ecu160m will be made available to broadcasters and programme-makers to help them upgrade equipment to wide-screen technology, con-vert existing programmes and produce programmes in the new format. Industry or public institutions will have to match the

EC funding.
A further Ecu68m will be made

available after January 1 1995, for those smaller countries which have less well-developed audio-visual industries, and that sum will have to be matched by Ecul7m from other sources.

European equipment manufac-turers have invested heavily in earlier EC-backed technology, but are now prepared to make television sets to any technical standard which the market will accept. Wide-screen sets are already on the market in continental Europe but they are both bulky and expensive - retailing at more than £1,000 each.

Commercial broadcasters in Germany criticised yesterday's decision, claiming that it would force them to transmit using the original EC-backed standards -which they consider outmoded -because that is the only widescreen transmission technology

### Sparks fly as Lopez inflames Germans

in Frankfurt

THE Volkswagen fire brigade was ont again yesterday, attempting to douse another brush fire sparked in Spain by the group's incendiary production director, Mr José Ignacio Lopez de Arrior-

According to German pres reports, Mr Lopez had described Germans as either "square-heads" or "concrete-beads" to an andienca of more than 1,000 bankers and business people in Madrid on Tuesday.

After a day's investigation and much dictionary-thumbing, VW officials claimed to have divined that the Basque firebrand bad referred in unscripted remarks to German Hartnäckigkeit, which means obstinacy or, more chari-

tably, persistence.
In terms which reportedly
"amazed" his audience, he said Germans had a chance for future success only if they applied their discipline and methodical ways to developing more creativity. Spanish people, naturally including himself, brimmed with creative flair. What they lacked was the hard-headed, methodical

approach of the Germans. Mr Lopez, who left General Motors abruptly in March followed by a clutch of his "warrior" managers and legal actions alleging industrial espionage, also claimed that in the next century there would be only three

Franco-Italian group. The German survivor, Volks gen, might possibly take over its indigenous competitors in the

big carmakers in Europe: one

German, one Japanese and one

The latest upset follows a series of events which could put Mr Lopez at odds with his new

On Monday, in his first open press conference since joining VW, he contradicted clear state ments from Mr Ferdinand Piech, group chairman, on how the two men came to meet.

Mr Piech volunteered the information during a recent Financial Times interview that be had been

Continued on Page 12

### Kohl moves to Bosnia plan 'no longer realistic' review German citizenship laws

By Quentin Peel in Bonn

CHANCELLOR Helmut Kohl agreed yesterday to draw up plans for further relaxation of Germany's strict laws on citizenship and nationality, including possible extension of dual nationality in exceptional cases.

The chancellor and Mr Rudolf Seiters, the interior minister, rejected calls for acceptance of the principle of dual nationality. which has been urged by leaders wake of recent racial attacks. They promised, instead, that the 80-year-old nationality law

would be redrafted before the end of the present parliament next In a formal statement of government policy in the wake of a series of arson attacks on the homes of foreigners - especially

Germany's 1.8m strong Turkish community - Mr Rohl sought to counter criticism that be had failed to show enough sympathy for the victims. He listed measures to clamp down on rightwing and neo-Nazi

groups, including the banning of three organisations; legal action to strip two leading neo-Nazis of their constitutional rights; and surveillance by the security services of the extreme rightwing Republicans, who have won seats in local council elections.

At the same time he issued a stern warning against extremists within the Turkish community, suggesting that there were now as many as 18,000 supporters of Islamic fundamentalism, 7,000

members of extreme Turkish and Kurdish nationalist groups, and 4,000 supporters of "revolutionary-Marxist groups".

Mr Kohl's statement is unlikely

to meet many of the demands of both immigrant and opposition groups for firmer government action, and dual nationality.

"We must change our law on nationality in such a way that the existing opportunities to become a German citizen are better used," he told parliament. "I Turkish citizens, who regard Germany as their home, and are also ready to fulfil the dnties of a citizen in our democratic state.

"I think it is right to avoid the application of multiple nationality in principle," he added. But in drafting the promised reform of the 1913 Nationality Law, a joint commission of the federal government and 16 states would investigate "whether multiple nationality can be possible in exceptional cases, beyond those which already exist"

Some would doubt, however, that the debate over extending German nationality will belp to quell the rise of racism in the

Mr Ignatz Bubis, leader of the German Jewish community, who watched the debate from the gallery, warned that granting a young Turk German nationality would not atop bim baing attacked by German racists. Any idea that a Turk with German citizenship would be regarded as a German by rightwing extremists was "pure illusion", he said.



Bosnian Serb leader Radovan Karadzic waves to journalists after meeting the co-chairmen of the Bosnian peace talks near Geneva. The international mediators were forced to admit at talks with leaders of Serbia, Croatia and Bosnia that their original plan for the division of Bosnia-Hercegovina is no longer realistic. Karadzic is insisting Bosnia be divided into three mini-states. New division. Page 2

### **UK regulator fines Goldman** Sachs over Maxwell deals

By Norma Cohen and Bronwer Maddox in London

GOLDMAN SACHS, the blue chip US investment bank which dealt extensively with companies controlled by the late Mr Robert Maxwell, was yesterday fined £160,000 (\$240,000) by regulators for breaches of UK securities rules and ordered to pay an estimated £125,000 in costs.

The fines by the Securities and Futures Authority, the self-regu-latory body for the UK brokerage industry, are the first official censure of Goldman's activities in relation to Maxwell companies. The charges related to share deals which the SFA described as

"free payments" to Maxwell companies. These payments occurred during a time when it is now known that the companies were frantically trying to raise cash. The SFA said its review did not conclude that either Goldman or any of its personnel "participated in any illicit conduct with, or were aware of illicit conduct by, Maxwell or any entity controlled by or associated with him".

Yesterday's fine does not rule out further action against the investment bank by tha SFA or other UK bodies. Goldman had asked that find-

ings should not go to a tribunal as is normal when rule breaches are uncovered, but sought a negotiated settlement with regulators which resulted in the public announcement and fine. Some findings have been sent to the US Securities and Exchange Commission for review.

The rule breaches relate to three transactions, two of which were purchases of roughly £24m in securities from Maxwell-controlled fund management companies which invested assets on behalf of pension scheme members. The third entity was

Bishopsgate Investment Trust, a company at the heart of Mr Maxwell's private interests which sold an estimated £25m in securities to Goldman just mnnths before Mr Maxwell's death. The SFA said it concluded that

in these three transactions Goldman had paid for, but failed to receive, all the shares involved. In effect, the SFA said, Goldman made "free payments" to Maxwell entities and failed to tell regulators about the effect on its capital position.

The largest of those transac-tions, the one with BIT, straddled the period in which one Maxwell entity defaulted on a loan from Goldman, which was then left to collect securities which had paid for in full from an entity which it knew was in financial difficulties

> Continued on Page 12 Background, Page 6 Lex, Page 12

#### CONTENTS Equity Options Managed Funds ... Tractional Cotions FT World Actuation

### THE EASY WAY TO PLAY THE CURRENCY MARKETS

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

By Lionel Barber in Brussels

THE EUROPEAN Commission yesterday warned that a fresh crisis in the exchange rate mechanism could be triggered if member states allow budget deficits to grow in order to counter rising unemployment.

Mr Henning Christophersen,

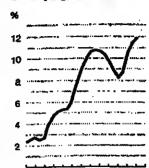
EC economics commissioner. called for tighter fiscal policies in 1994. A relaxation of fiscal discipline would damage the Community's credibility and could lead to tighter monetary policy, higher interest rates and new disturbances in the

European Monetary System. Mr Christophersen was speaking on the day the Commission forecast that EC econ-omies would shrink an average of 0.5 per cent this year, the worst performance since 1975.

Growth next year is likely to be a modest 1.25 per cent, pushing unemployment in the EC towards 20m, according to the Commission forecasts. Employment is expected to fall by more than 1% per cent, the poorest figures in the history of the EC.

One bright spot is the UK economy, which is forecast to grow 1.5 per cent this year and 2.5 per cent next year. Mr Christophersen agreed that Britain had enjoyed a short-term benefit from leaving

Unemployment EC



1970 74 78 82 86 90 94

UK recovery as "fragile". At a news conference, Mr Christopherseo justified his rejectioo of deficit spending to counter unemployment by pointing out that the EC's budgetary positioo remained precarious. The current level of government net borrowing is likely to increase to around 6% per cent of GDP in 1993. This is the highest recorded in the EC (it reached 5.2 per cent in 1982), and is more than double the target of 3 per cent set down in the Maastricht treaty for membership of a European Mone-

Despite the poor prospects for growth, Mr Christophersen insisted that it was still possible to reach the Emu goal, and he ruled out changing the convergence criteria on inflation, government debt and budget deficits set down in the treaty.

Mr Christopbersen said that reducing budget deficits was not being done "to please peo-ple in Brussels" or to meet the Maastricht treaty's criteria for joining a monetary union. Tha biggest risk of a further relaxation of fiscal policies is that it will reduce credibility in other areas," he said.

Without naming the Bundes-bank. Mr Christophersen said: There will be no further easing of monetary policy if you increase fiscal deficits. A tightening of monetary policy could lead to new disturbances in the European Monetary System."

His remarks underline the belief in Brussels that nothing should be said - or done which might cause the Bundes bank to have second thoughts about lowering interest rates. Virtually all bets are being placed on lower German - and European - interest rates in the next 12 months to revive

Mr Christophersen said be expected inflation to edge down to an average annual rate of 4.25 per cent this year from 4.6 in 1992, and to keep falling to 3.75 per cent in 1994, making it easier to relax monetary policies and pave the way to lower interest rates which were a key to growth.

### Peace talks centre on new division of Bosnia

By Robert Mautimer in Geneva

LEADERS of Serbia, Croatia and Bosnia yesterday met international mediators in a fresh attempt to work out a peace settlement, which everyooe now recognises would entail substantial modifications to the Vance-Owen plan. But after more than three bours of talks President Alija

Izetbegovic of Bosnia apparently walked out, saying be could no longer negotiate because of Serb attacks on the Mosiem enclave of Gorazde. Mr Izetbegovic had been due to leave Geneva last night any-

Lord Owen and his fellow mediator, Mr Thorvald Stoltenberg, a former Norwegian foreign minister, had met the dan Milosevic of Serbla, Mr Franjo Tudjman of Croatia and President Izetbegovic - in a villa near Geneva for their first face-to-face meeting since the abortive peace plan agreed in Athens last month.

Mr Izetbegovic said he could not continue the talks because "there was a bombardment of Gorazde today and not only that but tanks and ground

troops are going in." Earlier Sarajevo radio said Serbs had intensified their shelling of Gorazde, the south-eastern Moslem enciave proclaimed a UN safe area. Unconfirmed reports sald 17 people were killed in an overnight attack by besieging Serb forces.

It accused the Serbs of sending in reinforcements and more heavy weaponry despite a renewed ceasefire pledge by General Ratko Mladic, commander of Bosnian Serb forces. Two teams of UN military observers last night were due to in Gorazde as part of the

ceasefire agreement.

The Geneva meeting, even hefore the walk out, was unlikely to produce an immediate solution, despite the risk of a new flare-up over the Serb-Croatia. At the weekend Krajina Serbs are likely to vote in a referendum to join an independent Bosnian Serb state. This risks triggering a Croatian military offensive to prevent such a development, unless Mr Milosevic and Mr Tudjman can agree their respective territorial ambitions. Mr Izetbegovic has refused - publicly, at least

- to envisage giving up any

land allocated to the Moslems by the Vance-Owen map.

Lord Owen and Mr Stoltenberg, who has replaced Mr Cyrus Vance as the United Nations mediator, have been forced to admit that the original map dividing Bosnia-Hercegovina into 10 semi-autonomous provinces is no looger realistic Apart from the new reality

resulting from Serb conquests, the Vance-Owen plan has been undermined by the joint action plan agreed by the US, Russia France, Britain and Spain in Washington last month, providing for the creation of six UN-protected Moslem "safe

areas' The Washington decision gave the impression that the main western countries had ted Serb territorial gains and would not insist on a rollback of Bosnian Serh forces to the Vance-Owen borders.

That does not mean that the mediators are yet prepared to accept the demands of Mr Radovan Karadzic, the Bosnian Serb leader, who said before meeting Mr Milosevic yester day that he would like to see Bosnia divided into three mini-

Russia's quest for

a future guaranteed in writing PRESIDENTIAL DRAFT

By Leyla Boulton in Moscow

RUSSIA'S constitutional convention broke up yesterday without meeting President Boris Yeltsin's deadline for finalising a new draft constitution, a task which a conciliatory commission will now try to complete over the next 10 days.

The 700 delegates, including heads of regional administrations and parliaments, political parties, and different intercet groups, are due to reconvene on June 26. A statement adopted by a majority of delegates elmply confirmed that they supported the goal of a "free, law-hased, secular state whose highest value was the individual, and his inclienable rights and freedoms\*.

The conciliatory commission of 60 representatives will try to iron out differences among dclegates over what changes should be made to President Yeltsin'e draft and what should be added to it from parliament's rival draft.

In addition, under the direction of President Yeltsin's chief of staff, it will seek to elaborate a mechanism for adopting the constitution if the Congress of People's Deputies, or full parliament, fails to adopt it, as well as rules for early elections to a oew parlia-ment provided for by a new constitution.

"The convention is like a sword of Damocles hanging over the Congress," said Mr Kakha Bendukidze, a leading entrepreneur and delegate.

While falling short of its master's aims, the convention was at least remarkable for what it did not give away - and that is Russian statehood.

In his haste to get a new constitution adopted against the wishes of the Congress of People's Deputies, it had been feared that Mr Yeltsin would make too many concessions to the Russian Federation's constituent republics.

In the event, the 20 republies, created by the Bolsheviks to give Russia's ethnic minorities a semblance of statehood even though they account for just 18.5 per cent of the population, had every reason to be upset with yesterday's closing statement.

Although it is not clear wbether this was a tactical Mr Yeltsin's stance towards the republics, the statement dropped a reference to them as sovereign states, but the 66 regions, which want at least equal rights to the republics in the economic sphere, as mere "state formations"

This prompted leaders of three of the biggest republics, Yakutia, Tatarstan, and Karella to threaten to stay away

The new constitution: opposing views



Pensions, social payments and sid in accord with economic capacity of society must provide a living standard no lower than the subsistence level defined by law.

Property rights:
Private property is an invioleble, netweet burner right. Cliberts can hold lend and any other property obtained in second with the law and dispose of it as they wish. bris set) of set? Ste Etalian Asset of Alexandra to support the control of the co

The press is tree. Consorship is prohibited.

Parliament is the Federal Assembly consisting of two chambers: the State Duma and the Federation Gouncil, The Council Includes two members from each republic and region and additional members (number unspecified) from autonomous districts.

The Council norminates the Chairman of Government upon presentation of the candidate/ candidates by the President. The Council holds votes of confidence in the Government.

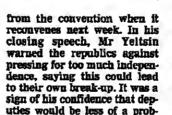
The Durne is responsible for exproving all federal legislation sending on the legislation for exproved by the Council, if the Council falls to take a decision within 10 days, the legislation becomes law, if the Council rejects a Bill, the chambers set up a conclistion commission. If no agreement is reached, the Dume re-examines the legislation and can overtule a Council veto by e

two-thirds majority vote.

The President: The President is the head of state and the highest official (there is no Vice-President), in addition to presenting candidates for the Chairmen of Government, the President presents candidates for Chairman of the Central Benk, Judges for the highest courts and the Proseculor-General. The the Prosecutor-General. The President appoints ministers proposed by the Cheirmen of the Government

The President sets the dates for parliamentary elections and is able to dissolve Parliament if it fisite to take decisions necessary to form a government and in cases when a political crisis cannot be overcome on the basis of constitutional procedure.

The President can be impeached by the Council only on the basis of accusation of treeson, the Intentional violation of the Constitution, or the undermining of the state or of human rights





PARLIAMENTARY DRAFT

Sootel eleme: The Russian Federation will provide equal and just opportunities for personal development and walters for

Property rights: Property rights are inviolable, but forced confiscation of property is permitted in cases where society is proven to need it. Concentration of land in the hands of one proprietor or owner excer legal limits is prohibited.

Press freedom: Media freedom is guaranteed, but misuse of media freedom is

> Parliament is the Supreme Soviet, consisting of two chambers: the State Duma and the Federal Assembly. The Assembly includ two members elected by each public and region and one from ach autonomous district.

> The Supreme Soviet amends the Constitution and adopts federal Lonsminon and accepts vectors leave. It approves, amends and supervises the execution of the state budget, and sets federal taxes. It approves the President's nominations for chairmen, deputy chairmen and members of the ... Government responsible for the economy, finance, internel and foreign affairs, defence and security.

Legislation is submitted to the Dume, with approved legislation then sent on to the Federal Assembly. The Assembly sends legislation within a week of legislation within a week or exproved to the President, who has 14 days to sign it or return it to the Supreme Soviet. If rejected legislation is then approved by a two-thirds mejority in both chambers, the President must eign it within a week.

The President: The President is the head of state. The Vice-President carries out theirs assigned by the President The President can be impeached for grave violation of the Constitution in procedure triggered by a majority decision of the Dums, with approval by the Constitutional Court, and confirmed by a two-thirds majority in the Assembly.



lem than the republics that Mr Yeltsin simply taunted parlia-ment for talking of holding its own rival constitutional convention in July.

"Our work is going so swiftly that we will be finalising everything in June," Presideot Yeltsin claimed.

# Young thug takes on old communist

HE latest political crisis in oil-rich Azerbaijan, in which the president's position has been threatened, can be blamed on a simple but powerful confluence of events the combined wrath of an old communist and a young thug, writes Steve LeVine in Baku, Azerbaijan. The ambitions of the two men now threaten to bring new violence to the Caspian Sea nation of 7m people. "The old government is

going to be wiped out, and we don't know what will replace it." said a diplomat in Baku. It's complete chaos and anarchy here.

The main reason for pessimism in Baku is that the domestic crisis is being exploited hy Azerbaijan's adversary in the disputed mountain enclave Nsgorno-Karabakh. For the last two days ethnic Armenians from the enclave have taken advantage of Azerbai-jan's political turmoil to attack the key town of Agdam, which may fall. If it does diplomats helieve President Abulfaz

Elchibey could lose his job, as have his three predecessors who suffered military failures m Nagorno-Karabakh. The old communist is Mr Heydar Aliyev, Azerbaijan's former KGB and Communist party leader who tried three years ago to return to Azeri politics, only to be snubbed and humiliated by the republic's new communist leaders. Mr Aliyev's revenge came on Tuesday when he won election as the powerful chairman of parliament. This left him sec-

ond only to the beleaguered Mr Elchibey, over whom Mr Aliyev towers as s skilled politi-

ideological allies to the prime minister's office and to two other key ministries, and probably also force new national elections to cement his power. Mr Aliyev has exploited the chaos caused by the young thug - Mr Surat Husseynov, the charismatic ousted commander of a 3,000-strong private army. Last month, Mr Husseynov was relieved of his command in Nagorno-Karabakh after a string of Armenian victories there. His revenge began two weeks ago, when he seized control of Azer baijan's second-largest city, Gyanja, forcing Mr Elchibey's prime minister and parliamentary leader to resign. Now Mr Husseynov is demanding that

and to

miles west of Baku. o far the government has resisted his demands for entry to the capital, but Mr Husseynov yesterday continued to capture new territory, and he now controls more than half the country.

Mr Elchibey, too, should quit. He has established a base 50

Mr Elchibey is being pressured by aides to use force if Mr Husseynov does not end his insurrection. But the president enjoys little support in the military and It is unclear how strong a campaign the government could muster against the 35-year-old warlord.

Oil company executives who have been pressing Azerbaijan to sign exploration deals have fled the republic because of Mr Husseynov's insurrection.

Mr Husseynov, however, seems intent on capturing still more territory, while the Armenians battle to seize yet another Azeri town. If either succeeds, even the masterful Mr Aliyev may be able to do parliament into appointing his little for his native land.

### Bangemann warns on telecoms delay

By Andrew Hill in Luxembourg

cian. Diplomats believe Mr Ali-

yev will now manoeuvre

EC memher states risk jeopardising their competitive position if they delay further telecommunications liberalisation, the EC's industry commissioner warned yesterday. EC telecoms ministers in Luxembourg that it would be against member states'.bwn Interests to postpone the European Commission's proposed 1998 deadline for opening all telephone calls to full

competition. Poorer and smaller member states were last night chipping away at the Commission's deadline in an attempt to win temporary opt-onts from the ambitious programme, which follows earlier liberalisation of the market for telecoms equipment and specialised services. Under a compromise, Bel-

gium and Luxembourg - which are classified as "small neteralise telephone services until the year 2000. Less developed networks - Ireland, Spain, Portugal and Greece - would have until 2001, with the possibility of a two-year extension. Ireland and Spain were last

night attempting to persuade the larger countries, led by Britain, Germany and France, to accept a general deadline of the year 2000.

Radovan Karadzic at yesterday's talks. He favours three mini-states in Bosnia

### Fiat admits £21m paid in kickbacks

By Halg Simonian in Milan

FIAT, Italy's biggest private-sector company, will tell shareholders it spent over L48bn (£21m) on kickbacks to win contracts when its full 1992 accounts are published at the end of this month.

The admission, part of a trend among companies enmeshed in the corruption scandal, represents a belated attempt to improve transparency for shareholders and possibly sidestep legal action for falsifying company accounts. Flat's balance sheet will sbow the vast majority of bribes were paid by its con-

Impresit over L15.3bn.
The payments disclosed by other parts of Flat are much smaller. Most of the mooey changed hands via foreign bank accounts, paid directly to political parties or their middlemen. In many instances Flat justifies the kickbacks on the grounds that non-payment would have excluded the group from important markets.

holding company, and its Cogefar Impresit subsidiary show total payments since 1990 of L15.9hn and L25.5bn respectively. In both cases, the bulk of the money changed hands in 1990, when the parent company paid L12.7bn and Cogefar

ups in the past.

Court rules against closer public sector scrutiny.

# EC loses state aid case

By David Gardner in Brussels

ATTEMPTS by the European Commission to enforce higher disclosure standards for state aid to public sector companies were set back yesterday by a European Court of Justice ruling against the procedures Brussels had followed to introduce the measure.

The Commission said yesterday it would be repackaging the measure, as it has done after similar procedural slip-

The aim of the 1991 move was to uncover more of the illegal state aid which member states were not notifying to Brussels. State-owned manufacturing concerns with turn-

over in excess of Ecu250m (£197.5m) were required to submit balance sheets and profit and loss accounts for examinatioo, including for 1989 and 1990, the two years preceding the change in the rules.

Previously, state aids were notified by member states. But Sir Leon Brittan, EC competition commissioner at the time. reckoned that the inadequate rigour of the previous regime had let Ecul5bn in non-notified aid slip through the net over the previous five years, only Ecu5bn of which had been uncovered.

Though the crackdown was controversial and strongly contested by France and Italy, an important distortion of competition. Illegal state aid in the public sector was 10-times the flow of non-notified public subsidy to private companies, the Commission maintained. But after France challenged

the measure, the Court in Lux-

embourg has found fault with

the way the Commission introduced the measure, via an October 1991 "communication" to the Council of Ministers of the 12. The Commission yesterday said it would be reintroducing the measures by seeking to amend the 1980 directive governing the financial relation-

# viewer's guide to TV - for next four years

WHAT has happened?
Telecommunications ministers

have agreed to spend Ecu228m (£180m) of the European Community budget over the next four years promoting wide-screen television services in Europe, after Britain dropped its veto on the plan.

The funds will be available only to broadcasters and programme makers to help them upgrade equipment, convert existing programmes into the new wide screen format, and produce new programmes. Funds will only be released if industry or public institutions come up with matching

investmeot. Why is the deal important?

EC equipment manufacturers, satellite and cable TV operators, broadcasters, programme producers and electronics retailers believe it should provide a new product to energise the depressed consumer electronics market. Politically, the deal represents the end of a year-long struggle

to persuade sceptical member states. in particular Britain, to accept that EC funding for advanced television

is justified. The "action plan" is supposed to lead to high-definition cinema-quallty television. Advocates, such as the French and Dutch governments and certain European Commission departments, believe HDTV will be particularly suited to films, sport

and wildlife programmes. Some sceptics, however, think that consumers will be satisfied with ordinary or snhanced pictures on wids screens and the final, costly step will only be taken some time next century, if at all. But was not HDTV supposed to be

the flagship of EC industry policy?

High bopes were pinned on HDTV.

When the idea was launched in the

mid-1980s the EC tried to set exclu-

sive satellite transmission standards

in an attempt to gain a lead over the

US and Japan. But a combination of

How much has been spent so far on advanced television in Europe? come from the industry, national governments and the EC. Recent Ecu625m was spent on developing a

And what has been the result?

Andrew Hill explains what the EC's wide-screen TV 'action plan' will mean for all those who watch - as well as those who make - television

bad luck, misjudgement and political disagreement meant satellite broadcasters were able to begin transmissions using different, normal-definition standards. The action plan - much amended over the last year - is now less a flegship than a lifeboat for the original strategy.

Difficult to say, because cash has studies suggest that at least European HDTV system between 1936 and 1992.

Mixed. Technically, equipment manufacturers - in particular Thomson Consumer Electronics of France and Philips of the Nether-lands - have come up with a working HDTV system based on the original standards backed by the EC. But there is no programming and, conse-quently, no mass market for such a system because commercial broad-

casters have taken a different path.

However, the action plan agreed yesterday is not tled to a particular So what about Europe beating the Japanese and Americans? It is now more a case of "if you can't beat them, join them". The

Japanese already have a working HDTV system, bot its development is hampered by the high cost of sets about Y1m (£6,000) apiece - and the scarcity and blandness of the programming.

The US, meanwhile, has been run-ning a cootest for the best HDTV project using different technology, known as digital. The main contenders in that contest, including Philips and Thomson, are clubbing together to work on a single US digital HDTV standard. This was one reason why Britain refused to give its full support to the EC's plan based on existing analogue technology.

What is so great about digital then? Digital technology can be broadcast from terrestrial transmitters as well as hy satellite and cable, and it allows broadcasters to offer far more services on the same channel than the analogue technology backed by

the EC and Japan. Digital television does not have to

be high-definition. Europe is already preparing recommendations on digital standards, which will take into account work in the US and which could be ready by the end of the

So what sort of television will European consumers be watching by the end of the century?

Probably wide-screen, normal or enhanced-definition pictures, per-baps broadcast digitally Widescreen sets are already available in continental Europe and were prominent at the television trade fair in Montreux last week. But the technology to create large, lightweight, flatscreen televisions is not yet ready for the market and the current sets are both bulky and expensive. Do I really need these expensive

new gadgets?
Probably not. But as advocates of wide-screen, cinema-quality television point out, it took a while for colour movies to catch on.

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ship between member states government-owned

# Fund to back Ilyushin private power big order generation

By Stephen Fidler, Latin America Editor, in Caracas

-- -

A FUND with a target of \$500m (£324.6m) has been launched in the US to seek capital from investment institutions for private sector power projects in Latin America. The fund, said to be the first of its kind, has an initial size of \$75m and has been created because more and more governments are turning to the private sector to increase generating capacity.

The intention is to invest mainly in the equity of new private sector therma! and hydroelectric power stations and in the privatisation of existing plants in Latin America and the Caribbean.

Countries such as Chile, Argentina, Venezuela and Colombia have led the movement to private power generation. Mexico allows the private sector to invest jointly with the public sector, and in Brazil this week Mr Fernando Henrique Cardoso, economy minister, said the government would go ahead with the sale of power

Governments are turning to the private sector in an attempt to reduce hudget deficits. According to a World Bank study in 1989, state electricity sectors caused a \$2bn deficit in Latin America.

In some countries, regular power cuts are affecting growth. Colombia's economy suffered last year from cuts caused in part by a drought which exposed the country's over-dependence on hydroelec-

tric power. The capital needs are huge estimated by the 1989 World Bank study at \$17bn-\$18bn a year in Latin America alone. There has been a shortage not only of equity, which the new fund will aim to help address,

hut also of long-term debt. The latter has traditionally been provided for such projects by international financial institutions such as the World Bank and the InterAmerican Development Bank, hut they

# wins first from west

are coostrained in their ability

to lend to the private sector.

Export credit agencies usually

provide loans only up to a

maximum of 12 years, whereas

20-year or 30-year deht is more

appropriate for most power

the region's underdeveloped

domestic capital markets. The

most advanced is Chile's, but

that is only able to provide

Another problem surrounds

generation projects.

money up to 15 years.

US venture

to a minimum.

projects.

Latin America

and Caribbean

are target of new

A question mark for inves-

tors will he the regulatory

regimes imposed on private

power generation. Foreign

investors will want to ensure a

lasting pricing regime, which will not subject electricity

prices to political pressure, and

to keep foreign exchange risks

sponsor or developer of pro-

jects but is meant to provide

finance for projects started hy

It starts with three investors

committing \$25m apiece: the

International Finance Corpora-

tion, the private sector affiliate

of the World Bank; CMS

Energy, a Michigan-based

energy company which owns

Mr Luis Luis of Scudder Ste-

By Paul Betts, Aerospace Correspondent

THE first airliner jointly huilt by Russian and US companies has won its first western order, at the Paris Air Show this week.

Partnairs, an Amsterdambased aircraft trading and leasing company, has placed an order for up to 10 Hyushin IL-96M, worth about \$700m (£454.5m).

The aircraft is Russia's challenge to the new generation of long-haul airliners from the European Airhus consortium and Boeing and McDonnell Donglas of the US.

Deliveries of the 318-seat Russian alreraft, powered hy fonr US Pratt & Whitney engines and fitted with advanced US fly-hy-wire tech-nology and digital flight navigation equipment produced hy Rockwell Collins, are due to begin in 1996.

United Technologies (UTC). Pratt & Whitney's parent company, said Partnairs had placed five firm orders for the new aircraft and taken options on an additional five. The deal was worth about

vens & Clark, the Boston-based \$280m for Pratt & Whitney. investment management comaccording to a UTC official. pany managing the new fund. Ilyushin, together with the said he hoped the fund would rest of the Russian aerospace stimulate similar financing industry, has been seeking to efforts to provide a pool of capintroduce western engines and ital for private sector power avionics on Russian airliners to gain access to western mar-The fund, the Scudder Latin kets and badly needed hard America Trust for Independent currency. Power, will not he the prime

Tupolev has equipped its TU-204 mid-range 200-seater twin jet alrliner with Rolls-Royce

Russian airframe manufacturers could eventually pose a longer term challenge to western manufacturers because their products are priced about 25-30 per cent lower than equivalent western

Michigan's largest utility; and Ilyushin has about 40 firm Minneapolis-based NRG Energy, the owner of Northern orders and options for its new alrliner, including Ensslan States Power. The three will International Airlioes. act as advisers to the fund, which is available to institu-Aeroflot's International divi-

# Gatt acts on Russian application

By Frances Williams in Geneva

THE governing council of the General Agreement on Tariffs and Trade yesterday set up a working party to examine Russia's application to join the world trade body and established a disputes panel on the European Community's new banana import regime.

Russia's membership hld was widely welcomed by many, including the US and the European Community, but tough negotiations lie ahead on its terms of entry.
President Boris Yeltsin, who

met Mr Arthur Dunkel, Gatt's

director-general, in Moscow last Friday, said he hoped Russia could join by the end of this year. However, officials in Moscow and Geneva believe membership in two to three

years' time is more realistic. Mr Sergel Glaziev, Russia's trade minister, said yesterday his country's accession to Gatt was an essential step in its integration into the global trading system, which in turn was vital for the success of economic and political reform.

The Gatt council also approved draft entry terms negotiated for Paraguay, which will join the III-member organisation later this summer ooce

erwise, of using "measurable

indicators" of progress in US-

In a 1991 semiconductor

trade pact, Japan "recognised" a US industry target of a for-

Japan trade agreements.

procedural formalities are concluded. At the same time, the council expelled Serbia and Montenegro from the seat held hy the former Yugoslavia.

In another development, the EC lifted its veto on establishmeot of an independent disputes panel to examine a complaint hy five Latin American countries that the EC's new banana import restrictions violate international fair trade rules. The restrictions, which come into force on July 1, limit imports of Latin American bananas to 2m tonnes a year ahove which punitive tariffs

are applied. Imports of bananas

from African and Caribbean

through the Lomé Convention will continue to enter duty-

The council failed to agree on whether the issue should be treated under "rulea of urgency" as requested by the Latin American hanana producers. These require the panel to report within three months rather than the usual six months. The decision will now be left to the panel.

The EC opposed adoption of an earlier panel report which condemned its axisting restricbanana imports and, hy extension, the Lomé Coovention

rules. Trade officials say the EC could seek a formal Gatt waiver for the convention, as the US has dooe for its Caribbean Basin Initiative.

Trade ministers of the seveonatioo European Free Trade Association, meeting in Geneva, said yesterday they expected the European Ecooomic Area linking the EC and six Efta members in a giant free trade zone to come into force before the end of 1993.

Delays in ratification by three EC couotries - the Netherlands, Spain and Britain mean the EEA cannot take effect on July 1 as hoped.

Romanian

finance and help huild a sec-

ond unit at Romania's Cerna-

### **US and Japan meet on chip share**

US AND Japanese officials are meeting in Washington this week to calculate the foreign share of the Japanese semiconductor market for the first quarter of 1993, as a measure of progress in resolving the longrunning semicooductor trade dispute, Lonise Kehoe reports from San Francisco.

efforts to establish a framework for negotiatioos to address a wide range of trade issues, the semiconductor talks are taking broader signifi-

Coming amid US-Japanese

eign market share of 20 per cent, to be achieved by the eod of 1992. The agreement stated that "particular attention should he given to market share" in assessing progress.

Yet, from a US perspective, agreement has beeo remark-

They will provide further ahly effective. To the surprise evideoce of the success, or othtor industry, the 20 per cent target was surpassed in the final quarter of 1992, when the market share proportion rose sharply to 20.2 per cent.

The increase was partly due to Japan's economic recession, which shrank the overall size of its semiconductor market. The figure for the first quarter of 1993 will similarly be influ-enced by market conditions in

within a few decimal points of 20 per cent, up or down. Any significant decline in the firstquarter figure would be likely to raise a sharp response, from US trade officials and from industry executives. The Clinton administration is pressing for the inclusion of similar targets in future trade pacts with

strongly opposed. Despite its agreement to the terms of the says such targets represent a

The first-quarter market share figure is expected to be N-plan for **Bouygues** By Virginia Marsh in Buchares BOUYGUES, the French construction and engineering company, is negotiating to

The Japanese government is semiconductor pact, Japao form of "managed trade".

It has signed a letter of intent with Renel, Romania'a state electricity monopoly, according to a company spokesman. Repayment of the project's cost, which could total \$1hn (£640m), would be in electricity once the unit came on stream.

voda nuclear plant.

Work at Cernavoda, a Candu-type heavy water plant which was begun in the late 1970s, has been interrupted many times. The first 700MW unit, which is being built by Atomic Energy of Canada, Ansaldo of Italy, General Electric and Renel, is expected to start generating power at the end of next year. Five units are planned at the site.

Cernavoda would be Bouygues' largest project in Romania to date. The company's first venture, the World Trade Ceotre costing \$120m. is

The company is also negotiating to huild an office block in Bucharest's financial district and a 23-storey national communications centre for Romtelecom, the state telecommuni-

### Japanese fear shift of output to China

By Robert Thomson in Tokyo

THE Japan Machinery Exporters' Association yesterday warned its members that they should be careful about investing in China, partly out of coocern about legal protec-tion but also because of fears that Japan's domestic industry will be undermined by a shift of production.

A survey of 314 of its memhers revealed that 72 had invested in China or were planning to do so - a trend encouraged by the rise of the yen and hy the poor profitability of many manufacturers, who want to cut production costs. Mr Tetsuzo Yamamoto, chief of international research at the association, said the Japanese industry risked becoming "just a shell" if machinery manufacturers continued to transfer operations to China.

The association warned companies to be wary of inade-quate legal protectioo in China, sometimes poor production quality and restrictions on sales to the Chinese domestic

 Japanese trading house Kinsho-Mataichi and shirtmaker Tomiya Apparel are to make shirts in Beijing for export to Japan. Initial annual output of 600,000 shirts is expected to increasing to 1.2m by about

### Mercedes may make buses in Shanghai

By Christopher Parkes in Frankfurt

MERCEDES-BENZ negotiating with Shanghal Automotive Industry Corporation to huild up to 1,000 huses a year for the Chinese market. The Daimler-Benz vehicles

subsidiary, already in negotiations on a similar deal with the Jing Da automotive company in Beijing, said it might be possible for production of semiknock-down kits to start on the Shanghai site before the eod of

the year. Mr Bernd Gottschalk, Mercedes director responsible for commercial vehicles, signed a letter of intent at the end of

talks in Shanghai last week. The signing follows an earlier visit to the city hy Mr Gerhard Liener, Daimler finance

May, and attended opening

director, which also foreshadowed the recent announcement hy the group's AEG subsidiary of a joint vecture to huild metro railway carriages there. Mercedes said it wanted to erect a purpose-huilt production plant and train Chinese

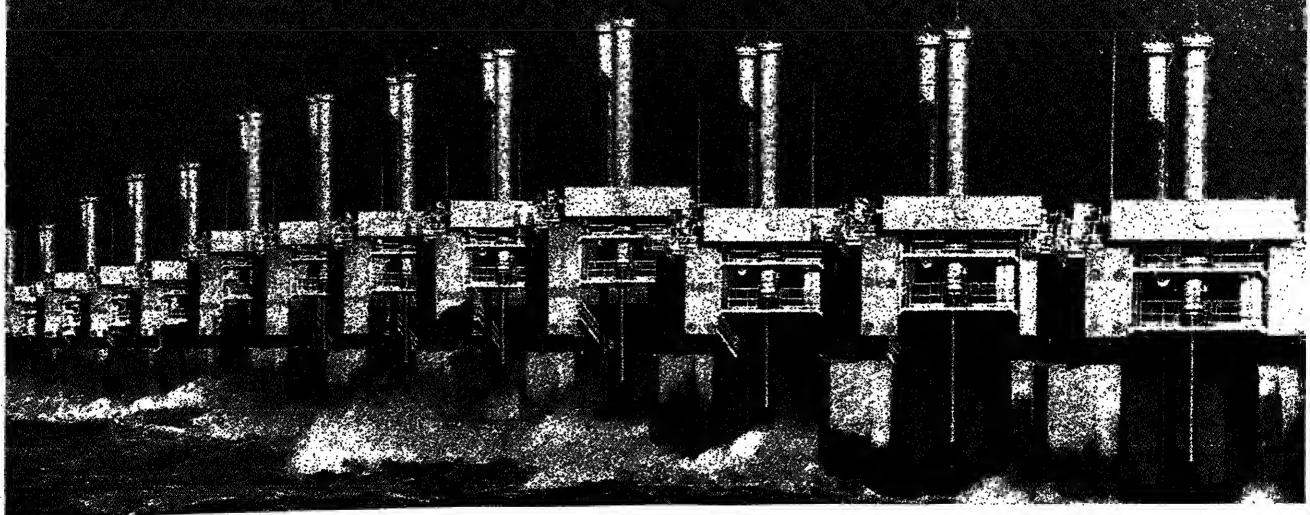
dards were maintained. The aim with the Jing Da project, talks about which appear to be progressing more slowly, is a start-up capacity for 500 buses a year, expanding quickly to 1,000.

workers to ensure quality stan-

due to open next year.

### Mechanical engineering+electronics

Mannesmann's decisive edge



Protection at the push of a button: The hydraulic system from Mannesmann Řexroth Hydraudyne secureley closes the 64 gates of the Oosterschelde storm-flood barrier · in the Netherlands. (Photo: Rijkswaterstaat)



#### Modern technology tames nature's temperaments, but leaves it unharmed

The Oosterschelde storm-flood barrier has been purpose-designed to allow the tides to ebb and flow, thus preserving the ecosystem of the sea delta. However, its 64 "normally open" gates - 40 metres wide, up to 12 metres high and weighing 500 tonnes each - will close in an emergency to protect both land and man from the

devastation which a storm's highwaters can bring in their wake.

Mannesmann Rexroth, supplier of the remote control hydraulics, guarantees that each and every gate will close completely and immediately. Even in the face of the extreme forces by that once-in-a-lifetime storm tide.

Mannesmann builds plants and machinery, makes systems and components for the automotive indostry, manufactures hydraulic, electric and pneumatic drives and controls, develops and supplies measurement, automation and information technology, provides telecommunication services, produces steel tube and pipe, and trades on a worldwide scale. Income from sales earned by its 137,000 employees lies in the region of

Mannesmann AG D-4000 Düsseldorf 1

mannesmann technology (XX)

# Rao denies getting cash from Mehta

and R C Murthy in Bombay

INDIA'S political and financial communities were shaken yesterday by sworn allegations from Mr Harshad Mehta, the stockbroker at the centre of the Bombay securities scandal, that be made a Rs10m (£210,000) secret payment in 1991 to Mr PV Narasimha Rao,

the prime minister.

Mr Rao yesterday denied receiving money from Mr Mehta. Senior figures in the ruling Congress party also dis-missed the allegations, and two of Mr Rao's main rivals within the party - Mr Arjun Singh, union minister for human resource development, and Mr Sharad Pawar, chief minister of Maharashtra stete described it as e conspiracy to topple the government.

An emergency meeting of the Congress working committee bas been called for this morning, with many chief min-isters flying into the capital from the states through the

At a press conference in Bombay, Mr Mehta, who faces charges of currency violations, fraud and bribery arising from the Bombay financial scandal which broke in April last year, released a sworn affidavit. It described in detail how he had personally delivered the money in two instalments to the prime minister's office in order to gain political patronage. Mr Mehta's etatement said that while he had been "painted the author of a scam"

who bad misappropriated of Rs50bn and badly damaged the country's economy," he was now seeking to clear him-self and expose "the real cul-prits" of the scandal.

Mr Mehta, quoting an affida-vit notarised by the Bombay High Court on February 24 this year, detailed his alleged meeting with Mr Rao.

In it he says: "On the 4th of November 1991, I met Prime

Minister Narasimha Rao at about 10.45 in the morning, in the company of my brother Ashwin and a Congress Upper House member, the late Mr Satpal Mittal, at the Race Course Road residence of the prime minister...we hed brought to the prime minister's esidence, a suitcase containing cash amount of Rs6.7m. This suitcase was brought into the prime minister's house and handed over to the prime minister himself, who instructed that it should be retained in the charge of his personal assistant, Mr Khandekar."

According to Mr Mehta, the remaining Rs3.3m, which be could not immediately muster, was delivered to Mr Rao's assistant the following day, at the instance of the late Mr Mit-

The Bombay stock exchange index closed 2.33 points lower at 491.43 yesterday as rumours spread thet Mr Mehta was to unleash a political bombshell at his press conference.

#### Australia seeks funds to clean up N-test site

By Emilia Tagaza in Melbourne

THE AUSTRALIAN government will bold talks in London today seeking additional Britisb funding to clean up former Britisb nuclear test sites in South Australia.

Senator Gareth Evans, foreign minister, and Mr Simon Crean, energy minister, are to meet Mr Douglas Hurd, British foreign secretary, with new evidence suggesting Britain may have deliberately misrepresented the extent of radioactive contamination at the Australian test sites.

Under a previous agreement with Australia, Britain's responsibility to fund the clean-up of sites in Maralinga and Emu Plains in South Australia ended in 1968.

However, an article in the New Scientist reports thet recently declassified American documents showed the British knew in the early 1960s that radioactivity at the test sites was worse than first thought. Australia is now seeking

A\$60m (£26.50m) to clean up the areas, plus A\$45m to compensate aboriginal tribes that originally occupied the sites. The Australian government under Sir Robert Menzies, the

then prime minister, offered the test sites to the British during the cold war years. Tests were conducted between 1952 and 1963. Nine etomic explogions were carried out at Maralinga and Emn Plains, in addition to three explosions off the coast of Western Australia.

#### Workplace union deals to be encouraged

By Alexander Nicoll, Asia Editor

AUSTRALIAN government plans to introduce legislation before the end of this year designed to accelerate the spread of workplace bargalning agreements between companies and employees. Mr Laurie Brere ton, minister for industrial relations, said yesterday.

The Labor government of Mr Paul Keating is seeking to replace a centralised system. under which industrial relations commissions set most wages, with direct negotiation at company level in which productivity is a key element. This would be subject to a "safety net" stipulating mini-

mum standards. Nearly 1,000 companies have signed such deals but this represents only 11 per cent of the work-force. Mr Brereton, in an interview in London, said: "I would like workplace agreements to be the norm... That is the change of attitude that we want to create."

Mr Brereton said that trade unions, with which successive Labor governments have had a series of accords, were the driving force behind the trend towards workplace agreements and their target was for 70 per cent of the workforce to be

covered by them.

Mr Brereton said the workplace agreement system would move Australia away from the craft-based union system inherited from Britain.

### Syria-Israel talks make progress

By Julian Ozanne in Jerusalem

SYRIAN-ISRAELI peace talks in Washington were inching forward yesterday as both sides focused discussions on the "security regime" for the Golan Heights, land occupied by Israel in the 1967 Middle East war.

Mr itamar Rabinovich, Israel's chief negotietor with Syria, said yesterday the Syrians wanted a comprehensive settlement. He said the way the talks were taking shape as security discussions between two states et peace had shown that Syria's concept of peace is more far-reaching then the Israeli government thought.

Mr Yitzak Rabin, İsraeli prime minister, has so far refused to specify the extent of any withdrawal until Syria agrees openly to a "full peace" including diplomatic relations, trade and open borders.

However, it would be unlikely for Damascus to sign

an egreement with Israel before substantial progress on the Israeli-Palestinian track of the Arab-Israeli peace talks. Signs of Israeli optimism on

the Syrian track came e day after the Clinton administration said for the first time it might be willing to guarantee security arrangements for the Golan deal.

However, on a visit to the northern border on Tuesday Mr Rabin said: "We'll make an effort not to pay this time the price we paid for the peace with Egypt" - a reference to Israel's complete return of the occupied Sinai to Egypt in exchange for peace in 1979.

Despite continued government spending in the Golan his presence. Heights, Mr Avraham Shochat, In an effort to break the ice, I Israeli finance minister, said began the interview by recallyesterday that he had told ing that as a young schoolboy businessmen planning to in the Rhodesian (now Zimbabinvest millions of dollars in the wean) town of Gwelo I used to occupied territory that investcycle past the jail where he ment was inadvisable in the was detained in 1959, and wonder how he was faring. long term.



### Hong Kong fifth round talks grind to a halt

THE FIFTH round of Sinc-British talks ended in Beijing yesterday with little sign that the gulf separating the two sides over Hong Kong's future political development had narrowed, writes Simon Holberton in Hong Kong. Sir Robin McLaren, Britain's ambassador at Beijing and chief negotia-tor, described the talks as "normal" - an indication that the Chinese had not discussed substantive issues - hut said the two had agreed to a sixth round of talks

Sri Lanka

hopes for

\$800m in

By Mervyn de Silva

foreign aid

SRI LANKA hopes to get more

than \$800m in aid for 1994 from

the World Bank-sponsored con-

The Hong Kong government yesterday confirmed that Mr Chris Patten, the colony's governor, would fly to London later this month for high-level consultations

about Hong Kong policy. While in London Mr Patten will attend meeting on July I of the British cabinet'e Hong Kong committee, chaired by Prime Minister John Major. Mr Douglas Hurd, foreign secretary, and other senior British ministers will also take part in the the Hong Kong talks.

Next month's meeting, the announce-ment of which is intended to concentrate the Chinese leadership's mind, is expected to endorse Mr Patten's policy of going "one extra mile" and leave with him the

Both Mr Patten and senior ministers in London are losing patience with China over the progress of the talks in Beijing.

# Cambodia's top parties to share power

THE TWO main Cambodian political parties yesterday agreed on a form of interim vernment under which they will share power while e new constitution is heing

Prince Norodom Ranariddh head of the royalist party Fun-cinpec, which won most votes in elections last month, and Mr Hun Sen, until now prime minister in the Phnom Penh gov-ernment, will be joint presidents. The two spent most of personal attacks on each other.

The agreement was proposed by Prince Ranariddh's father, Prince Norodom Sihanouk, who resigned from Funcinpec two years ago to become the neutral head of state. It has still to be ratified by the elected assembly, but the two parties hold most of the seats in the assembly and approval should be a formality.

In normal circumstances, the LDP would have the numbers

to defeat a no-confidence

motion, as the party has 278

members oot of the present

total of 496 representatives in

the lower house, where the

vote would be put. The prob-

lem is Mr Hata has 35 members

in his faction, and all are

apparently prepared at least to abstain - or perhaps even vote

favour of reform and we must

take appropriate action to

secure reform," Mr Hata said

last night. If he can convince

enough young LDP members outside his faction to abstain,

then Mr Miyazawa will be defeated without Mr Hata hav-

We have said that we are in

gainst the government.

had said he would not work with Mr Hun Sen, whom he says is an unreformed communist who has ordered the killing of dozens of Funcinee members. Mr Hun Sen's political star has risen sharply in the past days after a poor election performance. He is being credited with having defused an attempt to set up an eutono-mous zone in eastern Camlexic gents rugs I

The announcement of an interim government comes two met for the first time and voted to give undefined and unlimited powere to Prince Siha-nouk. However, according to a statement released by the royal palace last night, Prince Siha-nouk will have no official role in the new government. Nevertheless, the prince will

preside over weekly meetings of the council of ministers held in the palace. Diplomats in Cambodia believe that will give him every opportunity to influence government

#### Inkatha may be bypassed

By Pattl Waldmeh in Johannesburg

in talks

MR Nelson Mandela, leader of the African National Congress, yesterday warned that talks on e new South African constitution would go ahead with or without the Inkathe Freedom party of Chief Mangosuthu

Buthelezi, his main black rival. The future of the talks will be decided today when delegates from Inkatha and other conservative groups return to the negotiating table to report on whether they intend perma-nently to withdraw from the talks. Six conservative parties, known as the Concerned South Africans Group (Cosag), provoked a crisis on Tuesday

when they staged e walkout.

Mr Mandela took a tough line against the dissenters yesterday when he told a crowd in Soweto: "We want to warn them that no party will be able to hold the multi-party negotiations to ransom." He was speaking at a raily to mark the annual "Soweto day" unofficial holiday, observed by blacks to commemorate anti-apartheid riots in 1976, the spark which led to eventual uprisings in the

political reform. Yesterday Chief Buthelezi defended his delegation'a decision to lead the walkout, accusing the government and ANC of arrogance and saying his group had drawn a line against those who have been attempting to manipulate the process of the constitutional development of our country while disregarding the real aspirations of the majority of South Afri-

He demanded a full debate on whether Sonth Africa should be a federation or a unitary state, an issue which the negotiating forum has avoided. The dispute centres on whether Inkatha and its allies, which include the white rightwing Conservative party, will be allowed to exercise real power within the negotiations. or simply be called on to rubber-stamp a constitution which has already been agreed in outline between the ANC

their draft constitution, calling for a five-year multi-racial government of national unity, the government and ANC have tended to ignore concerns of regionally-based parties such as Inkatha for maximum devolution of power.

On Tuesday the ANC and government bloc threw out a resolution from Inkatha's sister delegation, the KwaZuln "homeland" government, calling for debate on a federal constitution. In a crucial test of the "sufficient consensus" rule by which decisions in the 26party forum are taken, the talks chairman threw out the resolution, declaring that it did not have sufficient consensus. In effect, this means the

forum can overrule Inkatha in all matters.

Chief Buthelezi may believe he can gain concessions by staging a tactical walk-out. The risk is greater that the Conservative party will quit the talks

Editorial Comment, Page 11

### LDP's reform bluff is called Robert Thomson interprets the drama in Japan's parliament

HE WORDS seiji kaikaku (political reform) have echoed through the Japanese parliament for so iong that they have lost resonance and relevance. But, with the ruling Liberal Democratic party on the brink of a split and the country facing a possi-

sortium which meets in Paris ble snap election, the words have suddenly acquired new "The point is our economic "Did you see the politicians fighting on television last night?" asked an excited Japaliberalisatioo programme is on course and we were the pio-neers in this region," said Mr Ranil Wickremasinghe, the nese bank official yesterday. prime minister, in an inter-Having been encouraged to be apathetic by the frequent bro-Donors bave also been ken promises for change, the impressed by the smooth tran-sition after the assassination of President Ranasingbe Prema-Japanese have been exhilarated by the action-packed political theatre of the past few

days and can look forward to a

once again, but the party faces

e revolt from younger mem-

bers who are threatening to

support a planned no-confi-

dence motion today against the

dasa on May 1. . few more days of an intriguing However, some of the more obvious vote-buying measures introduced by Mr Premadasa One reason for the exciteon the eve of recent ment is that two years ago Mr provincial elections, such as Toshiki Kaifu, the then prime price reductions and wage minister, declared that be would pusb ahead with politirises, may have to be eban-doned. cal reform regardless of opposi-The civil war in the north tion from the LDP's elders. No and east still requires costly long after his unexpected

defence spending, the current budget for which is SLRs20hn assertiveness, the well-meaning Mr Kaifu was bumiliat-(\$419m) or more than half the ingly dumped by those same aid receipts. "We are receiving only one Things are different this time around. His successor, Mr message from the donore -Kiichi Miyazawa, has allowed negotiate or else there may be humanitarian intervention," e the LDP elders to stall reform

central bank official said. Mr Premadasa's policy was to rely on trade and investment, not aid. His successor is taking the same ronte.

cabinet and may force Mr Miyazawa to call a general

The prime minister and most other LDP faction leaders had presumed that the political reform debate would take its usual course. Statements were made supporting reform, were beaten and fists ehaken, though these faction leaders had no intention of threatening their positions at the top of the political hierar-

chy by permitting radical Until this week, the debate went as planned. The anti-reformers in the LDP proposed a path was blocked by the four

rejected by the opposition, and the reform debate will be stal-The strategy of these LDP members, who are in the majority, was to suggest that they personally had pushed for reform, but to lament that the

It may appear that the sup-

porters of a single-seat system

the proposal has been accom-

are in favour of reform, and

panied by the statement that "we must not compromise on

our duty to reform the political

system". But the LDP members

proposing the single-seat sys-tem know that it will be

'It's not just a matter of the system, you have to change the way of thinking'

system of single-seat constituencies to replace the present multi-seat system, which has been prone to corruption. LDP factions compete for seats in the same constituency, putting essure on each other to raise ever larger amounts of money and to promise local voters ever more bridges and railway

The system also makes young politicians dependent on faction funding for their campaigns, and ensures their loyalty to that faction in the parliament. In return, after five or so terms in office, the faction will provide the MP with e ministerial post, often regard-less of suitability for the job.

belligerent opposition parties. Opposition leaders generally favour a mix of proportional representation and single seats, fearing they would be slaughtered by the powerful LDP in a single seat shoot-out But the anti-reformers, led by Mr Seiroku Kajiyama, the

LDP secretary general, now find that their bluff has been called. They were nervously ettempting to negotiate a peace settlement last night with the reformers, including Mr Tsutomn Hata, the former finance minister who recently turned down a cherished appointment as foreign minister to concentrate on changing the political

ing to vote in support of the opposition and risk acquiring the tag of traitor. A shaken Mr Miyazawa has suggested that he is not afraid to call an election. However, recent opinion polls put his cabinet's popularity rating at a meagre 25 per cent, and he is likely to have lost some of that support in recent days because of his indecisiveness during the last week.

Even if there is an election and the LDP is pounded at the polls, and even if a new electoral system is introduced, the old relationships and factions will not necessarily lose their influence. As Mr Hata has suggested, "it's not just a matter of changing the system, you have to change the way of



# An African Victorian without rival

Michael Holman relates scenes from the extraordinary life of Malawi's Banda

Dr Banda, who has run the country since inde-

pendence from Britain in 1964, called the poll

under pressure from donors. The opposition will

now press for speedy installation of a multi-party

transitional government to draw up a democratic

Mr Chakufwa Chihana, leader of the opposition Aford group who was freed from jail last Saturday

after serving six months for sedition, said Dr

Banda's days in power were now numbered. "There

is no way Banda can be resurrected."

constitution and elections by the end of the year.

AMA has marked the questions you may not ask, said the minister. Sitting in an ante-room in Blantyre'e Sanjika presidential palace, we were awaiting the summons from the Ngwazi (saviour). The vetting by "Mama" Cecilia Kadzamire, former presidential nurse and Malawi's official hostess, was a pre-condition to Dr Hastings Kamuzu Banda's first press

interview for more than 15 years. It may well have been his last. Now in his mid-90s, the combination of age and domestic opposition, unambiguously reflected in the results of Monday's referendum on

multi-party elections, is bring-

ing Dr Banda's career to an

But when the interview took place in 1985, his ruthlese authority brooked no challenge. Two years earlier three cabinet ministers had been aesassinated, their deaths blamed on a car crash, victims

of suspicions real or imagined. The forbidding figure who sat before me was e disquieting mix of Victorian and voodoo. His sombre three-piece suit fitted his status as an elder of the Church of Scotland. But the accompanying fly-whisk seemed a symbol of a supernatural power that leaves cabinet ministers visibly terrified in

Malawl's life president remained silent, seemingly gla-cial in his indifference. I started oo my truncated question list, from which "Mama" had removed questions about diplomatic ties with South Africa and his scorn for the Organisation of African Unity.

eign Staff writes.

The Ngwazi interrupted: "Tell me more about Gwelo." My recollections of small-town Rhodesia included a year confined to the white area of Gwelo by e government restriction order. "The police knocked on the door at about 5.30 in the morning ... , [

Dr Banda interrupted again, chuckling. "It always seems to happen around that time," recalling his own arrest. The ice was broken. For nearly an hour he remi-

nisced about his campaign

against the Central African

Federation of the Rhodesias

and Nyasaland (now Malawi), the struggle for independence from Britain, and expounded his philosophy of hard work and self-sufficiency.

in 1964 the medical doctor who trained in Edinburgh and ran a popular eurgery in London imposed these values on On a continent where

authoritarian government was usually accompanied by economic mismanagement, Dr Banda's approach at first succeeded. He inherited an impover-

ished state with no exploitable mineral resources, 120 miles of tarred road, and a handful of university graduates. By concentrating on agriculture and encouraging commercial farming (notably tea and tobacco), and with support from aid donors, real growth in gross domestic product everaged



per cent until 1979.

But the 1980s saw a reversal of past gains as domestic failuree were compounded by external difficulties From the day he took office Ministerial reluctance to offend Dr Banda impeded reform of Press Holdings, at

that time a state-owned con-glomerate. The president treated it as his commercial fieldom, funding the building of several presidential palaces and other follies. Peasant farmers suffered

under a crop pricing policy which benefited state coffers but eroded growers' incentives. Meanwhile the war in neighbouring Mozambique cut off landlocked Malawi's shortest routes to the sea, forcing the country to use costly alternatives through Tanzania and South Africa.

Contributing to economic problems which led to a 4 per cent fall in GDP last year was

the fall in foreign aid flows in response to continuing human rights abuses. During 1992 hundreds of government opponents were arrested, held for several weeks, and often tortured, said a report by Amnesty International last month.

What seems unlikely is that Dr Banda will surrender power lightly or gracefully. "I have no regrets whatsoever," he told me as the interview ended. I saw him again, two years later, at a party rally. A frail,

diminutive figure, Homburg, suit, and dark glasses, flywhisk in hand, stepped down from the podtum to join his dancing mbumba, the buxom women bedecked in cotton prints bearing his portrait. The vigilant security men relaxed. The president was safe in the bosom of the nation, only the occasional flash of the whisk above the bobbing beads revealing his presence.

1980s which helped prompt

and the government.
In their haste to implement

assent of Inkatha and its allies is not necessary for sufficient consensus - and that the

Buoyed by recent evidence of white support for Inkatha, A STATE OF THE STA

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# Mexico fires agents in drugs purge

By Lucy Conger in Mexico City

MEXICO has sacked 67 members of the federal antidrugs squad, including 13 com-manders, in a crackdown on collusion with traffickers. They will be arrested if investigations show proof of criminal activity, the attorney general's office said yesterday.

A further 75 agents based in the state of Sinaloa, an important centre of trafficking, are reported to have been transferred to Mexico City for interrogation about links with the

illegal drugs trade.
The authorities have also detained for questioning Mr Rodrigo Esparza Cristerna, the attorney general's representative in the state, suggesting that investigations may reach

beyond the security forces.

President Carlos Salinas's administration has stepped up its campaign against drug trafficking in the wake of a shoot-out last month between rival gangs at Guadalajara airport when seven people were killed, including a Roman Catholic cardinal. The incident shocked Mexican society and

brought bome the ease with which cocaine rings operate in the country.

Since then, a string of arrests has been mada in an attempt to curb the Sinaloa cocaine cartel, culminating in the detention on June 6 in Guatemala of Mr Joaquin Guz-man Loera, its alleged head.

However, even these successes have proved controver sial. Questions have been asked wby all the initial arrests related to the airport shootings have been of Singloa cartel members, while no mem-bers of its Tijuana rival have been detained.

Churchmen have also voiced doubts about the official theory that the cardinal, shot at point-blank range, was mistaken for a trafficker. There is some scepticism

about the extent and durability of the drugs crackdown. The operation against Mr Guzman fits with the Salinas strategy of spectacular strikes that don't ultimately change the balance of power," said Ms Denise Dresser, political scientist at the Autonomous Technological Institute of Mexico.

### **OBITUARY** Connally always in LBJ's shadow

OHN Bowden Connally, who died on Tuesday at the age of 76, might have been the second coming of another lagendary politician from Texas, Lyndon Baines Johnson, but in the end the most important national post he held was as US Treasury secretary from 1971-72.

Silver baired and silver tongued, the Democrat-turned-Republican lawyer from Flores ville, Texas, always aimed high and thought big. He cut his political spurs

running LBJ's first campaign for the House and as his administrative assistant in the Senate in the late 1940s, and his business ones as a legal adviser to Mr Sid Richardson. the notorious Texas oilman, in the 1950s.

With these connections and credentials, President John F Kennedy named him secretary of the navy in 1961. Two years later he was governor of his native home state. On Novemher 23 that year in Dallas he was in the car in which the



Counally (centre) pictured with the Kennedys arriving in Dallas in 1963 on the day the president was assassinated

sident was assassinated and was himself severely wounded.

Three times elected governor, be was nonetbeless increasingly out of sorts with the national Democratic party as it swung to the left. In 1971, while retaining his nominal party loyalty, he took the extraordinary political gamble of accepting President Richard Nixon'a invitation to become Treasury secretary. He only formally became a Republican after LBJ's death in 1973.

The two years he served Mr Nixon were distinctive, to put it mildly, as he imposed his style and bluster on the US and the global economic community. Not only did he preside over the imposition of wage and price controls in 1971 but he also supervised the demise of the Bretton Woods system of fixed exchange rates when he took the US off the gold standard at the Smithsonian Institution in Washington in the same year.

Mostly untainted by the

Watergate affair, but not by subsequent financial scandals of his own, Mr Connally so impressed Mr Nixon that the president had to be dissuaded in 1972 from ditching vice-president Spiro Agnew in his favour.

Mr Nixon returned the compliment in his final days by trying to block federal charges that Mr Connally had accepted illegal political donations from the milk lobby (he was subsequently acquitted).

But by then it was already

assumed that his sights were set on the White House itself. In this he never got far past the starting post, neither in 1976 nor, most ignominiously, in 1980 when he spent more than \$12m from his own pocket and secured precisely one delegate to the Republican conven-

He was heard making complimentary noises about a fellow Texan, Mr Ross Perot, in last year's election.

tion that year,

The 1980s were generally a disaster. A real estate venture

with a former Texas lieutenant governor went sour, forcing bim to file for bankruptcy and to put up his considerable private collection of art, furniture and assorted mementoes for

But be remained active in Texas politics until the Senate primary two months ago when he sought to prevent the victory of Mrs Kay Bailey Hutchison, installed this week as the new Republican senator.

Mr Connally was always known for his quotability. One that has endured for for nearly 20 years was a famous blast against Japan, when he threat-ened that if he had his way their cars "would never leave the docks at Yokohama"

His failure to achieve his ultimate ambition may be ascribed to several factors.

He was a political turncoat and was thus spurned by Democrats, while never fully trusted by Republicans, and was ultimately upstaged by Mr Ronald Reagan, ironically also a turncoat but without Mr Connally's reputation as an oppor-

His financial wheeling and dealing, if very much in the Texas mould, also looked out of place in the post-Watergate era of a new morality.

He ended where he began, in LBJ's long shadow, teaching an occasional class in political science at the department of the University of Texas named after the former president. lt was said to be wildly popu-

### Modest pick-up in US economy

By Michael Prowse in Washington

THE US economy is growing at a steady but moderate pace, figures for factory output and the housing market indicated yesterday.

The Commerce Department said industrial production rose 0.2 per cent last month and 3.5 per cent in the year to May. It revised upward production figures for March and April to show monthly gains of 0.2 per cent, rather than the zero and 0.1 per cent increase previously

put represent a sharp slowdown from winter, wben monthly gains averaged about 0.7 per cent. The weakest sec-tor last month was vehicle production, which fell 3.6 per cent relative to April. However, most analysts expect firmer industrial growth later this

year provided domestic demand continues to revive after a weak first quarter.

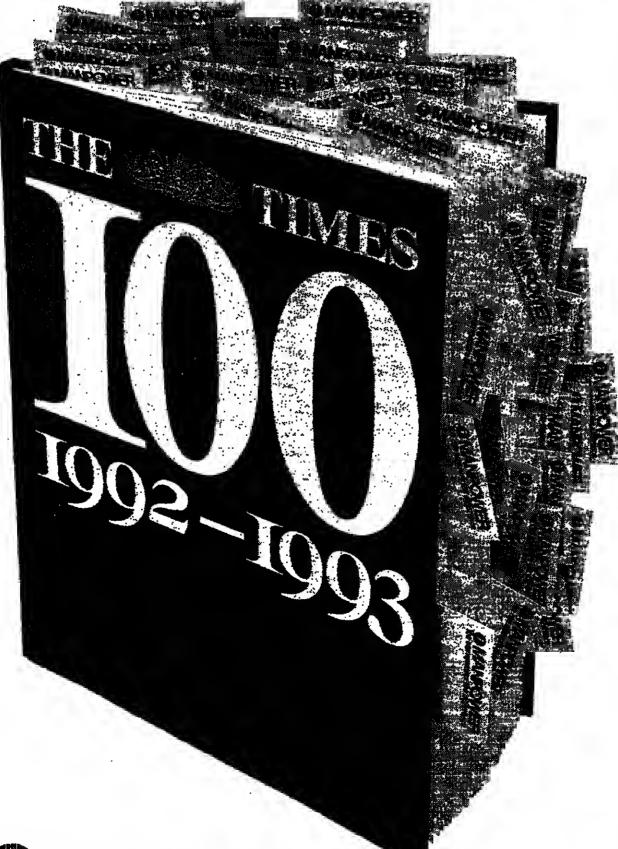
Housing starts rose 2.4 per cent between April and May to a seasonally adjusted annual rate of 1,24m. Figures for April were revised upward to show an 8.1 per cent increase from March.

The recovery of starts followed sharp declines in the first quarter when bad weather hit the housing market. Last month's increase was concentrated in the mld-west and south.

reported. Building permits - a guide to
The figures for factory outfuture construction plans also rose modestly last month after a sharp gain in April

The two sets of figures point to a modest acceleration in economic growth this quarter after a disappointing 0.9 per cent annual rate of expansion during the year's opening

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### Mulroney stalwart to quit politics

By Bernard Simon in Toronto

ONE OF the atalwarts of Canada's outgoing Mulroney government, trade minister Michael Wilson, will leave politics after the general election later this year. Mr Wilson, 55, was finance

minister for seven years, and then led Canada's participation in the North American Free Trade Agreement. He is one of several senior

ministers who are stepping aside to allow Ms Kim Campbell, the prime minister-elect, to put her own stamp on the Conservative government ahead of the election. She will unveil her cabinet

when she is sworn in on June 25. Her immediate challenge is to maintain unity within the party's Quebec caucus which was strained during the recent leadership race.

Ms Campbell won the backing of several senior Quebec nationalists. But her main rival for the leadership, Mr Jean Charest, is a staunch federalist. He is expected to be offered the post of either deputy premier or Ms Campbell's chief Quebec lieutenant.

Others in the Mulroney inner circle stepping down are Mr Donald Mazankowski, deputy prime minister and finance minister, Ms Barbara McDougall, external affairs minister, and Mr Joe Clark, constitutional affairs minister.

### Du Pont offer to critics of fungicide

By Karen Zagor in New York

DU PONT, the US chemicals group, yesterday challenged its critics to prove that its Benlate DF fungicide had damaged crops when used as labelled, and appointed an outslde director to serve as ombudsman on the issue.

The company, besieged with lawsuits over Benlate and allesawsums over meniate and allegations that it withheld important documents from growers, said it would pay for testing the product at any of the top 10 US agricultural universities for any plaintiff with a current for any plaintiff with a current lawsuit.

The move follows a decision by federal judge Robert Elliot to direct a jury to find Du Pont liable for Benlate damage. Judge Elliot concluded at a pretrial hearing on Friday that plaintiffs had clearly demonstrated that Du Pont withheld documents relating to the cross-contamination of Benlate with crop-killing herbicides also made by Du Pont.

As part of its offer, the com pany said it would pay for crop damage if the tests proved Benlate caused the damage claimed in the suit. However, Dn Pont will ask plaintiffs to agree to withdraw their suits if the tests show Benlate did not damage plants In addition, Du Pont asked

its outside director, Mr Howard Johnson, former chairman of MIT Corporation, to serve as ombudsman with power to retain independent counsel to probe the allegations of wrongdoing and to report his findings to the public. It said anyone with knowledge of an instance where evidence had been withheld in bad faith or data falsified about Benlate should contact

Du Pont has already paid growers \$500m (£324.6m) in voluntary settlements but the company suspended payments in November after its research failed to duplicate the effects attributed to Benlate.

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Deborah Hargreaves and Alison Smith report that rebel Tory MPs may press for

yesterday howed to pressure from Tory backbench MPs over proposed changes to North Sea oil taxes, extending short-term help for companies worst

affected by the changes.
Although the treasury said no new government spending would be involved, the change means that companies will find it easier to claim the £200m in aid which was earmarked with tight restrictions - in the

March budget. But the amendments proposed by the treasury may not go far enough to stem a backfurther concessions over budget pledges to alter PRT in the North Sea fields bench rebellion and the gov-

make further concessions. Mr John Butterfill, one of the leading Tory campaignera against the original budget proposal, called the concession a very small move in the right direction. Mr John Watts, the Tory chairman of the cross-party treasury committee of MPs, welcomed the move but said he hoped the government

could be persuaded to move a bit further.

ernment may ha forced to The proposed changes to petroleum revenne taxes announced in the budget caused a furore among many smaller companies in the oil industry because they aholished relief for exploration work. Companies said it would lead to a halving of exploration activity and the loss of up to

But larger companies such as British Petroleum welcomed the proposed reduction in the tax rate for existing oilfields from 75 per cent to 50 per cent.

The treasury yesterday admitted that its original budget proposals had made it too difficult for companies to claim transitional help to cushion them from the initial effects of

In yesterday's amendment.

the government said it would allow companies to claim up to £10m each until the end of next year for exploration work that will be affected by the abolition of tax relief. Mr Butterfill said that he

and others would still press for the relief to be extended until

Companies will be able to claim toterim relief on wells they had committed to drill as part of obligations made to the Department of Trade and Industry in order to win licences to explore in the North Sea.

The DTI was understood to be pushing the treasury to loosen its restrictions on transitional aid. Mr Tim Eggar, energy minister, said this week that applications for seven blocks in the latest oil licensing round had been with-

changes and that some companies had scaled back plans. Last week, more than 20 Tory MPs attended a meeting

organised by Mr Cranley Onslow, former chairman of the Tory backbench 1922 committee, to hear complaints from the oil industry that it was already loaing contracts because of the government's decision.

Backbenchers are likely to discuss the change with the oil companies before deciding how much further to press the gov-

# Oftel plans new phone

Britain in brief

numbers It may soon be possible to buy a "phone number for life" along with a service programmed in send telephone calls and faxes to wherever you happen to be during the day, nnder draft plans unveiled yesterday by Oftel, the telecommunications indus-

try regulator. Personal numbering is one of the opportunities opened by the 9m new telephone numbers dne to become available in 1995, when the digit "1" will be inserted after the initial zero for all UK area codes. Oftel's consultation paper covers the 9bn telephone num-

bers that will be available for

allocation after the national

code change in April 1995. Oftel is proposing to open only 3bn numbers for immediate allocation: 02 will prefix existing codes, mobile services will begin with 03, personal numbers with 07 and tariffed services with 08. Apart from the new digit, existing num-bers will be unaffected.

Mr Cruickshank emphasised that the numbering changes were in line with practice in the US, Japan and Australia, leaders with the UK in the development of liheral telecommunications regimes.

#### European peak in optimism

Companies in London are more optimistic ahout their prospects for the next six months than their counterparts in other European capitals according to a survey of nine cities published yesterday by the Confederation of British Industry.

The survey conducted by CBI's London branch and business organisations in other capitals covered about 5000 companies in Athens, Berlin, Brussels, Lisbon, London, Mad-rid, Paris, Rome and Valetta.

#### Scottish water sale delayed

The outright privatisation of the Scottish water industry has been rejected by the government, at least until after the next general election.

But ministers remain keen for private capital to be injected into the sector by franchising, competitive tendering for services and possibly allowing management to buy a stake in the industry. With a policy paper on the

future of Scottish water expected within a month, ministers are grappling with how to ensure that as little as possible of the extensive capital spending the industry requires in the next decade will come from public funds.

#### Scots Nuclear profits soar Scottish Nuclear, the state-

owned company which operates Scotland's two nuclear power stations and generates nearly half its electricity. nearly quadrupled its pre-tax profits in the last financial year. Scottish Nuclear made pretax profits of £65.8m for the year to March 31 1993 compared with £13.7m in 1992. Turnover increased by almost 10 per cent from £477m to £523.5m, and output rose 13 per cent to 14.3m terawatt hours.

#### Tyneside seeks EC ship aid

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North Typeside Conncil met European Community competition directorate officials in Brussels to press the case for Swan Hunter to become eligihle for Shiphuilding Intervention Fund subsidy.

The Tyneside shipbuilder. which is in receivership, does not currently qualify for the nine per cent subsidy for merchant shiphuilding orders because it is classified as a warship yard. Despite this it has since built two non-naval vessels. A report hy Tyneside argued Swans could be redesignated a "mixed" yard, qualifying for SIF, without establishing any precedent.

#### Baton decision

British police were given the go-ahead today to try out controversial aide handled batons. The decision was made by Mr Michael Howard, the new home sacretary. The 24in batons, used in the US, can be reduced to 13ins to give what "a less aggressive appearance".



### Censure for Goldman Sachs over Maxwell

Bronwen Maddox on yesterday's £160,000 fine

one of the most prestigious names in international merchant banking circles, was fined £160,000 and most significant, charge by the UK Securities and Futures Authority, the self-regulatory body, it was the first formal censure of its activities in relation to the late Mr Rob-

ert Maxwell. The fine was for violations of securities rules in transactions with Maxwell companies. The SFA did not conclude that Goldman or its personnel participated in, or were aware of, illicit conduct.

The hank was a party in transactions which have been, or still are, the subject of inquiries by the Department of Trade and Industry, the Stock Exchange and the Serious Fraud Office. Goldman Sachs officials have said that the bank acted in all times in good faith and was unaware of possible irregularities. Yesterday's fine does not rule out further actions against the investment bank by the SFA or any other

The SFA charges relate to

hen Goldman Sachs, them from Maxwell-controlled fund managers which tovested assets on hehalf of pension scheme members. The third, relates to the purchase of a block of securities from a company at the heart of Mr Maxwell's network of private com-

panies. in each case. Goldman Sachs paid for the portfolios immediately, but did not receive all the securities until up to three months later, effectively providing a loan to Mr Maxwell. Goldman Sachs failed to record this practice properly, and to reflect it in its reports of its

capital position to the SFA. In the third case Goldman officials did not seek internal credit approval for the "free payment". Also in that case Goldman Sachs Equity Securi-ties (UK) "for seven business days had a deficit in its regula tory capital ranging hetween £9m and £20m and submitted materially inaccurate information in its July (1991) monthly reporting statement," to the

The significance of the three separate purchases of charges is that "loans" portfolios of securities, two of occurred during a time when it

is now known that Mr Maxwell's companies were becoming desperately short of cash. One of the questions raised by investigators is whether any of the banks which dealt with him in that period should have probed more deeply into his financial condition.

For years before Mr Maxwell's death, Goldman Sachs was one of the main hanks used hy the 800-odd companies under his control. The firm was never formally appointed as an adviser but was extensively used by the Maxwell empire for trading currencies and shares. It was also one of the stock market's most prominent buyers of shares in Maxwell's two publicly-quoted companies, Maxwell Communications Corporation and Mirror Group Newspapers

in 1990 and early 1991. in the weeks before Maxwell's death and in the days immediately afterwards. Goldman Sachs reduced its holding in MCC ahares - it appears because of his failure to repay loans. The share sales led to a cooling of the relationship between Mr Maxwell and the bank by the time he died.

#### The scene yesterday, complete with defiant placards, outside the Dundee Timex plant Timex denies planning plant closure

By James Buxton, Scottish Correspondent

TIMEX'S FAILURE to end the conflict with its sacked workforce in Dundee clinched its decision to close the electronics plant, the company indicated yesterday.

The underlying reason for the closure was its weak finan-cial state and its continuous losses over the past five years, totalling £10m.

The US company denied allegations hy the sacked workforce that its long-term aim had always been to close the plant. Its intention had been to upgrade its capabilities and reduce operating costs, to make it a "world class manufacturer".

The company explained that "the hackdrop of conflict places too much strain on the organisation. We fully expected a picket on the factory gate for a long time. But we never thought there would be mass

picketing with violence". human resources for Timex in close the plant. He had discus-He said it had never been the US, as "living in the sions with Mr Hall before the totention of the company to re- never-never land". hire selectively from among the sacked workforce after the legal prohibition on doing so expired 90 days after they were sacked on February 17.

The company made an offer on June 3, snbstantially repeated on Monday, in the hope to ending the conflict. It offered to re-employ those sacked workers who were judged by independent consultants to have the "skills and commitment" for world class manufacturing. The rest would

be given redundancy.

The company accepted that many sacked workers would not want to return and work alongside the "scah" replacement workforce.

The offer was not accepted by the sacked workforce which demanded the reinstatement of all 343 dismissed ataff, a demand decribed on Tuesday by Mr Mohamed Saleh, head of The company said it had

left "financially been exhausted" after the strike in January. But it had a full order book, had lost no customers because of the dispute and was in a state of "fragile recovery." It had announced £5m of new orders in early June and had wanted to increase its 260strong labour force by 200. Mr Peter Hall, who resigned

as president of Timex Electronics on Sunday, yesterday refused to explain his departure from the company. At his home at Godalming, Surrey, he said: "I suppose closing a plant is an option in any company's existence. I hadn't been expecting it to happen yesterday [on Tuesday]. I was sad when I heard about it."

Mr Charles Fairley, chief executive of Scottish Enterprise Tayside, does not believe there was any grand design to

and expand production to Dundee. But he needed to increase productivity. This hardly suggests he had a master plan to shut the factory down." Mr Charlie Malone, sacked shop steward for the AEEU

dispute began. "Timex has become a sub-contractor of

printed circuit boards. He

wanted to launch new products

engineering union, and chair of tha strike committee, said: The pickets and the protest will continue because there are important issues to resolve. We must sort out what orderly withdrawal means." Ms Margo Bell, who worked for the company for 27 years,

says: "They are trying to get cooke labour. How would you like it if you were asked to accept a 27 per cent pay cut? We want reinstatement at proper wages if not with this company then someone else

### Agent's name is mud to those who lost their fortune "I certainly pointed out the risks.

Tony Gooda, former Lloyd's agent, says he has done nothing wrong. Richard Lapper and Norma Cohen report

charm and social prowess may have been the key to r Tony Gooda's easy his success as a Lloyd's agent, hut they cannot shield him from the bitterness and venom his Names now feel towards him.

Around Conevhurst, West Sussex. in London's commuter belt where Mr Gooda lives in a restored 17th century farmhouse, tha former chairman of the Gooda & Partners members' agency is reviled by neighbours and former golfing partners alike.

"My wife saw Tony Goods in Budgens supermarket. She said 'You dirty sod, why don't you commit suicide?" says one Name, who used to socialise with Mr Gooda.

One neighbour crosses the road when he sees the former Lloyd's agent. "He never said bad luck or 'How are you surviving?' There was not a single word of regret. It had been a 30-year friendship," says the man who used to play golf with Mr

But Mr Gooda defends his record as an agent. "I've done nothing wrong. I am not going to run away and hide. I never asked Names to ioin Lloyd's ever," he says.

He adds that most of more than 250 Names - whose capital under-

other contacts. "I know you find it hard to believe that I never knocked on people's doors."

Mr Gooda says he is also ruined because he invested his own money and that of his wife, who is seriously ill, in the same syndicates as his Names. He is so financially ruined that he has had to apply for help from Lloyd's hardship committee to

Tanned, fit and looking younger than his 55 years, Mr Gooda is far from relaxed: "I have been bombarded by letters and phone calls. All of them aggressive, all highly critical," he laments. "There aren't words in describe the way I feel. Is there a word that is worse than 'very

His fall from grace has been spectacular. At the West Sussex Golf Club where Mr Gooda held lavish "golf days" in the heyday of the Lloyds market in the mid-1980'a, he says his attendance has been reduced to a single game a year.

To comprehend the sense of outrage and betrayal of Mr Gooda's Names, you have to understand the manner in which they came to stake fortunes on a business which many did not understand

nderlying the recruitment process was the sense that Mr Gooda embodied the middle class respectability and easy wealth of the English Home Coun-

"I knew where Tony Gooda lived writes the insurance market - who and where he drinks on a Sunday joined Gooda & Partners, morning at the Selsey Arms in man who joined Lloyd's in 1985 and

#### Gooda Walker Names face fresh cash call

Lloyd's Names in the insurance market's worst hit syndicates which has already reported losses of more than £900m face a further pay-out of £157m by the end of July. The 4,500 Gooda Walker Names -

the individuals whose assets anpport the Lloyd's of London insurance market - will be asked to pay an average of £35,000 per head. The syndicate's members facing this latest blow include 15 Tory neers. Mr Paul Marland, the Conser-

vative MP and former England tennis champion Mr Buster Mottram. GW Run Off, the agency supervi-sing the affairs of seven stricken syndicates, reported combined losses for 1989, 1990, 1991 and some earlier years of 2900m, a slight fall from an earlier estimate of £924m. However. Mr Ken Randall, a director of GW Run Off, who is investiga-ting the syndicates, expects the total

Coneyhurst. He used to leave his

Porsche outsida," says Mr Hugh Tay-

lor, who joined Lloyd's in 1985 and

now faces ruin. "We'd been on a

skiing party together. His sister mar-

ried my wife's brother. I was at the

wedding at his father's house in

Names say that Mr Gooda under-

played the risks of Lloyd's member-

ahip and concentrated them on high

risk catastrophe syndicates. Mr

Richard Godden, a retired husiness-

Coolham."

loss to rise to more than £1bn, about one sixth of Lloyd'a total losses of more than £6bn in the past five years. Lloyd's will report record 1990 losses of between £2.5bn and £2.8bn next week. The Serious Frand Office reaf-

firmed yesterday that it is considering a report hy Mr Randall into the Gooda Walker syndicates submitted to it in April. The SFO insisted however that its "vetting" of the report is certainly not an investigation

The Randall report alleges that Gooda Walker syndicates artificially inflated profits during the 1980s through the improper use of "time and distance" (T&D) policies - reinsurance policies which allow Lloyd's syndicates to manage their reserves against so-called long-tail claims more effectively. Long-tail claims are those which emerge many years after the inception of policies.

now faces losses of more than

want to be greedy. Ha said it was a

Mr Gooda says: "My job as a mem-

bars' agent was to point out the risks." in particular, in short meet-

ings in his London offices with

Names. Mr Gooda says he explained

the concept of "unlimited liability",

by which names could be liable for

all their assets to meet claims on

policies underwritten by their syndi-

cates. He pointed out the agency's

good spread."

£600,000, says: "I emphasised I didn't

Both Mr Randall and Mr Deeny said that they had been approached by the SFO for information. Mr Michael Deeny, chairman of the Gooda Walker Action Group,

which is organising legal action on behalf of 2,000 Names, said it "is absolutely scandalous for Lloyd's to try in extract £157m from ruined Names in a case under serious examination by the SFO. This further demand is intolerable".

We were lured on to these syndicates by invented profit figures created by the use of these T&Ds. Lloyd's itself encourages the use if these dangerously misleading financial instruments."

Describing the result as "truly awful", Mr Randall said "we expect the claims and reinsurance recoveries to go and we've tried to match the calls - we'e deferred everything we possibly can."

policy was to place its Names, at least initially, on the seven syndicates managed by its sister agency, Gooda Walker Ltd. Three of these syndicates speci-

alised in the rapidly growing catastrophe reinsurance market. But Mr Gooda concedes that he never explained in detail the potential risks of this kind of husiness. "Nobody would have joined Lloyd's if they had been fed the information you are implying we should give. It would take six months to do it.

ple terms. No promises were made for the future ' ther Names allege that Mr Gooda did not advise them to buy stop loss insurance -

Whethar they took it on hoard I

doubt. I explained it all in very sim-

a kind of personal reinsurance which would have limited their Mr Gooda says he inld Names that stop loss was expensive and that he never bought a policy for himself

but insists: "I never said 'Don't take one out'.' Names also complain that they were not informed about the way their syndicates losses worsened in 1989 and 1990. "We had no indication of the results for 1989 when they were aware there would be substan-

tial losses," says Mr Taylor. Ms Gill Cotterell, who joined Lloyd's through Goods in 1987, complains that Mr Gooda persuaded her to increase her commitment to the market at a time when many of the syndicates to which she belonged faced heavy losses.

Mr Gooda cannot remember how many letters his agency wrote but insists that the objective was to keep Names "fully informed at all times" "I think it was October 1989 that the figures started coming through. Then we just started fire fighting,"

he says. Mr Gooda's former friends and neighbours are unconvinced. "He doesn't seem to have any conscience," complains Mr Godden, "His name is mud round here."

💙 oon after Todd Martin became vice-president of marketing and husiness development at Kraft General Foods Europe 18 months ago, he made a radical decision. He gave

his job away.

That is how he describes the thinking behind a recent shake-up of marketing strategy at the large, US-owned food group, intended to tackle one of the toughest dilemmas facing consumer products manufacturers operating in several European countries.

The challenge is to find a manage

ment structure which maximises scale economies and eliminates wasteful duplication, while remaining sensitive to often very different patterns of local demand.

Prompted by the singla market, tougher competition and the growing power of retailers, other companies including Unilever and Mars have recently extensively re-organised thair operations in an effort to meet these objectives.

Howaver, in several cases, the search for strategic coherence has led to unwieldy centralisation or hlurred responsibilities, leaving national managers confused and demoralised.

Martin was determined to avoid these mistakes. Instead, he set not to make the group's eight European operating subsidiaries responsible for initiating and implamenting cross-border collaboration.

His approach was coloured by Kraft's failed attempts a decade ago to impose uniform product and marketing strategies across Europe. The results were so catastrophic and created such ill will that the central marketing team was disbanded soon afterwards.

The loose system of headquarters co-ordination which replaced it mollified KGFE's national managers, hut discouraged direct communication between them. Each pursued its own marketing strategies, even for big international brands such as Philadelphia cream cheese and Kraft dressing

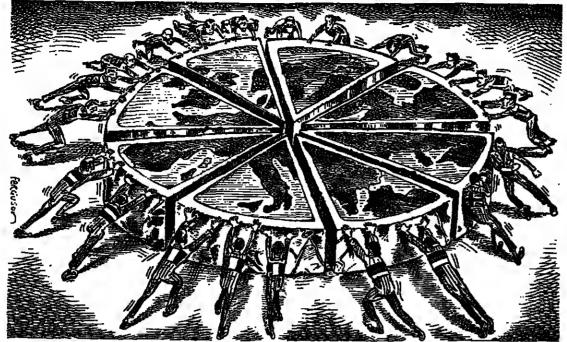
By the time Martin, a 37-year-old American, arrived, national managers had begun to chafe at this compartmentalised structure. They needed little persuasion, he says, to see the advantages of closer crossborder collaboration.

tropican ped

optimism

A year ago, he set up eight "core teams", covering KGFE's principal product categories and the main marketing functions. The teams, which meet for two days, three times a year, bring together more than 100 KGFE national marketing

Each team has a co-ordinator, assigned to KGFE's Munich headquarters for two to three years from a country unit, who identifies issues of common concern, prepares research and case studies and



The US food group is aiming for closer collaboration between its European units, says Guy de Jonquières

# Cross-border Kraftsmen

guides debate. However, what to do and how to do it are left to national managers to decide jointly.

"I had to look to self-interest to drive this process because I can't be everywhere at once making sure it works," says Martin, who stays away from team meetings so that managers can discuss mistakes and failures without fear of reproach.

The higgest financial pay-off so far is from agreements to rationalise the specifications and packaging of the 1,000 KGFE product lines sold in more than one country, which account for 40 per cent of the group's \$3.60n (£2.3bn) annual sales. Some come in more than 50 versions, often because of unco-ordinated decisions by country managers rather than real differences in local demand.

KGFE expects decisions already taken to reduce by \$10m in the next two years the \$100m in manufacturing fixed costs needed to support this product complexity. Martin thinks savings of as much again are

Another priority has been to improve effectiveness of brand management and advertising. The main goal here is not to cut costs, but to get maximum mileage from the \$400m KGFE spends annually on advertising and marketing.

Relying heavily on comparisons

of national subsidiaries' past experience and detailed analyses of failures as well as successes, the core teams have begun to define general principles for effective marketing. One is that food products are often better promoted by focusing on questions such as when, how and by whom they are eaten, rather than by concentrating on intrinsic

qualities such as texture and taste, as some national units have done in the past. The objective is a broadly consistent strategy across Europe which can be tailored to individual markets. It is already being practised in television commercials for Philadel-

phia cream cheese, one of KGFE's main product lines.

In the commercials, a housewife

shows a visitor various ways of sarving Philadelphia. In Italy, where the aim was to differentiate the product from the many other soft cheeses on the market, an exotic touch has been injected by casting the visitor as a Japanese au pair. But in Spain, a hard-cheese eating country where Philadelphia is unfamiliar, KGFE played safe by making the visitor a naighbour's

For a new range of do-it-yourself pizza and pasta dinners, sold under the Miracoli hrand, KGFE uses Identical commercials in five countries. These show an Italian family enthusing at mealtime, in Italian, over the toppings and sauces avail-

Ironically, the range is not sold in Italy, where its potential is consid-ered very limited. However, as Martin observes, the Miracoli brand stands "not for Italian food, but for the idea of Italian food".

Unlike previous KGFE campaigns, the Miracoli commercials were neithar developed by each

country separately, nor imposed from the centre. Instead, core team members adopted a campaign thought up by KGF Belgium after judging it superior to alternatives developed by their nwn and other subsidiaries. The Miracoli dinners are also an early result of efforts to develop more products jointly. Since the new system began, the list of research and development proposals from national subsidiaries has halved, and many more are for products to be sold in several coun-

"In the past, there were almost no multi-country projects - and if there were, it was pure coinci-dence," says Phil Smith, marketing director of KGF's UK operation. "The core teams have got market-ing people to focus on hig new ideas and meaty projects, rather than on easy window-dressing like minor

A drawback is that the new sys tem is relatively slow to respond to demands from KGF'a US headquarters and Philip Morris, its ultimate parent. "If Michael Miles (chairman of Philip Morris] asks if we can do something in a month, I have to say it will take six months," says Mar-

However, KGFE is also hetter equipped to formulate its strategies and initiate ideas without transatlantic prompting. Piero Capizzi, director of refrigerated products, says he spends only 30 per cent of his time liaising with the US, compared with 70 per cent for his prede-

Martin thinks there are two main reasons for the smooth working of the core teams system, which Jacobs Suchard, the Swiss coffee and confectionery company owned by Philip Morris, is also thinking of

adopting.
One is that many traditional cross-border management links were severed by the reorganisation which followed Philip Morris's acquisitions of General Foods in 1985 and Kraft in 1988. That made it easier to introduce a new approach from scratch.

The other is that KGFE has solidly established core businesses with broadly similar strengths in different markets. That means subsidiaries from smaller countries do not worry about heing pushed around by those from bigger ones. "Getting the balance right requires democracy," says Martin.

He is open-minded about how the ystem will develop, saying national subsidiaries may sometimes find It makes more sense to act separately than jointly. But at least they will have considered the possibility of cross-border co-operation first. "If there are synergies to be had at a European level, we'll capture them," says Martin. "If we can't, market chain is now employing they don't exist."

### Fresh chapter for retailers

Martin Rosenbaum reports on WH Smith's schools initiative

f schools are short of books. computers and other equip-Iment, it is a problem for pupils and teachers. But it is also an opportunity for companies that want to enhance their corporate image and sell products at the same time. This opportunity is being increasingly exploited. Several leading retailers are

now implementing promotions where schools will get the benefit from the incentive to purchase. This week WH Smith launched its "Free books for schools" initiative, the company's largest pro-motion. Until 10 September customers will receive a voncher worth 10p for each £2 they spend. Primary schools can collect these vonchers and redeem them via WH Smith for a maximum of £500 worth of books.

Following Tesco's highly snccessful "Computers for schools" scheme, WH Smith's approach reflects the rapid development of "cause-related" or "social" marketing in the UK.

One in four primary schools has already registered for the scheme, put together by sales promotion agency LGM. WH Smith expects to distribute up to £5m worth of books. If so, the promotion will have to drum up a lot of extra husiness to be worthwhile. "We are confident it will work," says Julia Nolan, marketing services manager at WH Smith. "It's nice to be able to do something which meets our commercial objectives and gives benefit to the commu-

Next month WH Smith's rival John Menzies will launch a paral-lel programme. Vonchers will again be given on a £2 spend, although only on purchases of books or stationery. However, the Menzies scheme will also allow secondary schools to collect and redeem vouchers.

In the autumn another booksfor-schools plan will be launched by Boots, based on a £5 spend. This rush of copycat schemes has been inspired by the Tesco initiative, in which schools could redeem vouchers for Acorn computers and software. The superthis idea for a second year. Last year 8,000 schools received £3m worth of equipment. And according to Tesco even more schools are involved this year. Distribution of vouchers has ceased, but schools have until early July to

send them in.
"Many people thought the Tesco scheme was a good idea, combining customer loyalty and commnnity benefit, so we are now getting lots of 'me-toos'," says Susan Short, secretary general of the Institute of Sales Promotion. The institute provides a copy clearance service and she adds: "This time last year we had no such schemes. In the past three munths we've had six or seven proposed. Most come from retailers, hnt there is also a major, fast-moving cousumer goods manufacturer of leading hrands."

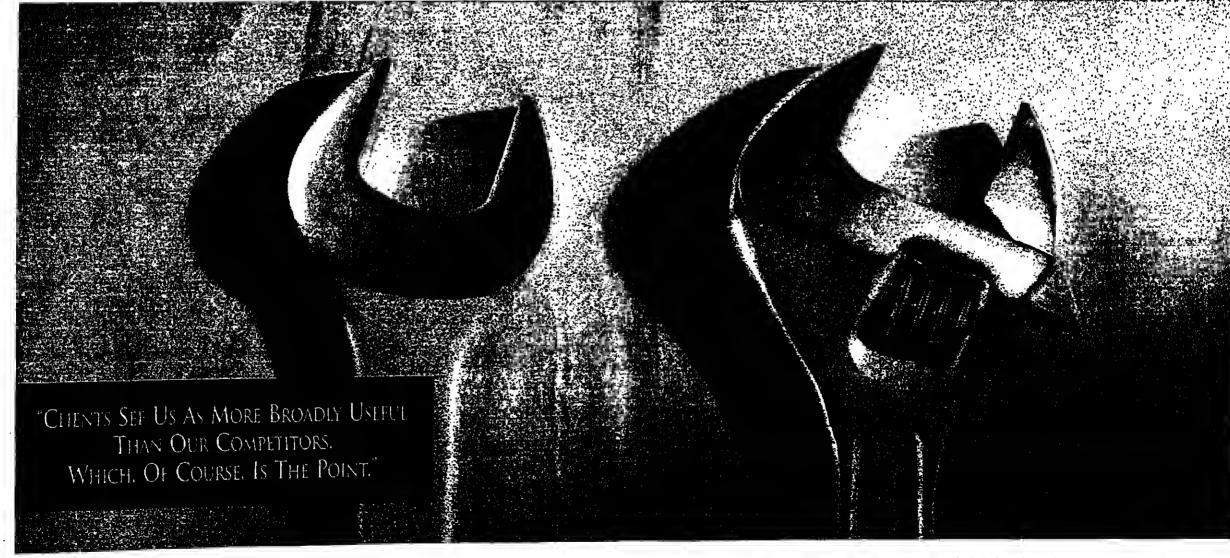
The attractions of such programmes are clear. They are loyalty schemes which aid a good cause. Tesco describes them as incentive promotions driven by community rather than personal needs. They hoost sales while creating a valuable association and generating good publicity.

This is part of a treod in which corporate do-gooding is more closely tied to husiness objectives. Andrew Wilson of Ashridge Management Centre, who has been investigating the motivation behind companies community involvement, says: "Our research shows that most large companies are moving away from old-style philanthropy, and are looking for a husiness-related pay-off. They are trying to be more cost-effec-tive and professional in their com-munity involvement."

But will returns diminish as

snch promotions become more widespread? Tesco, which is cagey about publicly quantifying the pay-back, recognises it will have to improve its scheme if it is to retain its reputation as a leader in this field.

Short thinks others will respond with wider diversification: "The idea may well be taken further into other areas of social needs such as health or commu nity care.'



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EXPECT MORE FROM US."

The project, inelegantly named the Multi Function Polis, has been stalled by political instability since it was approved by the federal and South Australian state governments in 1991. The delay prompted speculation that the MFP was being allowed to die - a view that gained ground with the retirement in March of John Button, the former federal industry minister, who was a strong supporter of the project.

But a sudden flurry of activity by the MFP Development Corporation, set up by the state government to run the project, suggests a scaleddown version of the MFP will go ahead. Most significantly, the corporation's board, appointed only last October, recently appointed its first chief executive, ending a six-month search for someone capable of reviv-

It will not be an easy task. The MFP concept has been shrouded in confusion since It was floated in a 1987 speech by Hajime Tamura, then Japao's minister of international trade and industry. A joint Australian/Jspanese feasibility study which followed Tamura's speech prompted concern by referring airily to the MFP as "s biosphere" and a place for "renais-sance living" without putting any

flesh oo the vision.

Australian unease increased when a second report produced for the federal government concluded that the project would only be viable with a population of 200,000, of whom 80 per cent would have to be fusion about the cost of the project,

There is now no sign of the science fiction jargon which dogged the early days of the high-tech plan

which has been variously estimated at ASGbn (£2.6bo) and A\$13bn. The corporation now says only that the first of 10 phases will cost A\$150m. Paradoxically, the delay in getting the MFP off the ground may have saved the project by giving the development corporation time to refine the elements that were unlikely to work or politically unacceptable. There is now no sign of the science fiction jargon which dogged the MFP's early days. although officials continue to brusb aside criticism of its clumsy name. But there are more substanAfter years of delay, Australia's high-technology city is suddenly moving forward, reports Kevin Brown

# Focusing in on the future

tial refinements, too:

• The proposed population has been reduced to about 50,000 people, equivalent to less than 5 per cent of Adelaide's population. Most of the newcomers would be Australians. Japaness involvement is being played down, although officials deny that this is a response to criticism. The international advisory board comprises three Australians. two Japanese, two Koreans, a Taiwanese, an American and four

 Grandiose proposals for a feepaying "world university" have been abandoned, and a proposed "information utility" joint venture with the private sector will now be s public-sector project.

· Complex plans to make the project a joint venture with the private sector have been dropped, at least for the first phase. Instead, the development corporation is seeking direct government funding.

The revised plan envisages the development over about 30 years of a series of "villages" on four sites centred on 1.840 hectares of wasteland at Gillman, a low-lying area about 20 minutes' drive from central Adelaide. The villages would include about 1,000 hectares of waterways and 800 hectares of parklands and forests, creating a pleasant urban landscape not dissimilar to some existing Adelaide suburbs.

There is little doubt that the swampy Gillman area could be suc-cessfully developed - similar land elsewhere in the city has already been developed privately into an upmarket housing estate. The state government also controls most of the potential residential land in and around Adelaide, enabling it to underwrite the value of housing on the site by delaying the release of land elsewhere.

But if it is to succeed, the MFP will have to be much more than an npmarket housing estate. Specifically, it is designed to help Australia develop expertise in four key

• Innovative urban development, The sites would be 50 per cent more energy efficient than the South Australian average, and would feature



dual water and sewerage systems, allowing recycling of water for nondrinking uses. A services company set up by the development corporation and a number of private comnanies would develop energy saving and waste recycling technology and expertise for commercial sale.

SOUTHERN

:OCEAN

The services company is considering a host of ideas, including the commercial use of sewage sludge for brick making and fertiliser and generating electrical power from waste disposal.

 Information technology. All buildings would be linked by broad-band fibre optic cable, allowing a large-scale experiment in the use of interactive and intelligent communications devices. If the federal government and other state governments agree, the MFP would co-ordinate national tele-medicine activities (in which diagnosis and even surgery can be controlled over large distances using videoconferencing facilities.)

The project would include a media studies centre on the Gold Coast of Queensland, providing advanced facilities for film and television post-production work. The MFP planners also bope to build on Australia's high reputation for innovative computer software. One promising area is the conversion of western software to Asian languages and conventions.

• Education. In place of the abandoned plan for a world university the MFP is now promoting a joint venture with South Australia's three universities to establish a feepaying Asian business school to expand Australia's existing role as a source of education facilities for emerging Asian economies. The project also plans to develop Australia's expertise in distance learning techniques, including an expansion of s fibre optic video conferencing system already being used to deliver technical further education to remote communities.

Environment. Building on the polluted and swampy Gillman site would provide valuable environmental management skills, which are increasingly in demand around the world. Other ideas include the world of the valuable matter to record the world. using recycled water to replenish underground reservoirs (aquifers), which are being depleted by over-use. Some researchers even specu-late that the sandy aquifers could

be used to treat raw sewage.

Despite the simplifications, MFP officials still have difficulty in explaining the project concisely -Rod Keller, the acting chief executive, took 15 minutes to deliver a "one sentence" explanation of its objectives. But Keller says the project will gain credibility over the next few months as earthmoving work starts on the Gillman site and final decisions are made on the availability of government funding.

Keller admits that less than

A\$300,000 has so far been committed to the project by its overseas corporate supporters, which include some of the biggest companies in Japan and South Korea. But he claims most criticism of Japanese involvement in the project is racist, and insists that the 84 Japanese corporate supporters will begin to invest as soon as Australia shows its commitment to the MFP.

"My father was killed by Japanese bombing in Darwin (during the second world warl, so I have as much reason as anyone to be suspi-cious of the Japanese," Keller says. "But if we can't get past that and recognise that we need investment from Japan, South Korea and other foreign countries then we all ought to put our heads in the sand."

Robin Marrett, chairman of the state's Economic Development Authority, says the project dovetails neatly with South Australia's need to develop technology-based industries to replace manufacturing, which has been hit by reductions in protective tariffs,

Marrett says the project will make "real strides forward" in the next 12 months. But he concedes that the project may yet face problems. "Right now the MFP is at a crossroads. There has been a lot of talk about it, but the talk has been mainly in conceptual terms.

# A little camera warciss with big ideas

Richard Wilson reports on the latest smart vision system

otherists around the world may soon no longer be blinded by beadlight glare in their rear-view mirrors thanks to a microchip camera and image processing system invented by a Scottish

start-up company. That is only the first commercial application of what has the potential to be world-beating semiconductor technology developed by a group of scientists at Edinburgh University three years

Last month, VLSi Vision Ltd (VVL), the company set up to develop this technology, introduced the world's first image processing system un a single micro-

Donnelly, the big Massachnsetis-based manufacturer of rearview mirrors, has snapped up the combined camera and computer on a chip, known as the imputer, to control a new self-adjusting anti-glare mirror. Using electrochromic technology, the mirror's surface (containing the imputer) darkens to cope with ontside giare. The deal is a valuable one for VVL, one of a new generation of small design houses which have limited resources but must survive on the uniqueness of their

"Without VVL, Donnelly would not have thought about putting a camera into a rear-view mirror." says Stewart Smith, VVL's marketing manager. Peter Denyer, the Edinburgh University professor who invented the technology and is now managing director of. VVL, believes It can grow into a £20m company within five years.
"I have learnt to speak cantiously," said Denyer, "but that's possible if one of mar products takes off and I believe any of them is capable of it."

Denyer and his team have created a smart vision system which can be made small enough and cheaply enough to introduce image-processing technology into new applications from production-line monitoring to supermarket checkout scanners. "Nowhere in the world can you find a camera at such a size and price. It will be unique for a while," says Japanese companies such as Sony lead the world in ministure optical sensors called charge conpled devices (CCDs) which are used in camcorders. US companies specialise in fast microprocessor which can turn optical data into usable information. VVI., which has £2m of development capital. combined the CCD sensor with a microprocessor which can process digital picture information at lim grated circuit costing less than \$10 (£6.40). But the first productinn order from Donnelly, the world's largest company in its sector, is likely to be priced at

less than \$5 per circuit.

Denyer and his team have none of the financial resources usually thought necessary in the semicon ductor industry. The VVL microchip is made in France by custom chip-maker ES2. Their asset is the ability to innovate in semiconductor chip design and software

To help find commercial applications for the imputer - such as inspection, traffic control, naviga tion, and robotics - VVL has produced a development system, with special software, costing 2500. It can be used as an image processo in its own right, but Denyer says its real aim is to enable customers

to develop applications.
Once the application is found VVL will compress the system into an integrated circuit the size of a postage stamp. Denyer believes this will give VVL atechnological edge over Japan and the

VVL is typical of the small. high-tech start-up companies scat-tered across California which have done so much to give the US its world lead in computer, semiconductor and software design.

It has long been suggested that the reluctance of British investors to back new technology companies has stifled the start-up culture in the UK. Denyer believes this is a myth. He had no trouble in raising the necessary capital from private investors.

He believes inventing something is not enough for university scientists if they want a successful product. The ideas must have a commercial application.

FINANCIAL TIMES CONFERENCES

### **MODERNISATION OF** TELECOMMUNICATIONS IN CENTRAL AND EASTERN EUROPE

- WHAT HAPPENS NEXT? Berlin, 5 & 6 July 1993

The political upheavals in Central Europe and the former Soviet Union have opened up enormous opportunities for the telecommunications industry. The urgent need to modernise national telecommunications networks has created a huge demand for equipment and expertise.

The Financial Times conference will examine the steps that have already been taken towards modernisation and focus on the next stage of development. After the first wave of privatisations and cellular telecommunications licences, how will countries in Central and Eastern Europe go about improving infrastructure?

The distinguished panel of speakers includes:

Dr Wolfgang Bötsch Minister of Posts and

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Mr Alajos Kauser Hungarian Telecommunications Company

**Mr Martin Salamon** Organisation for Economic Co-operation and Development

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### **PEOPLE**

### Lambeth vacuum filled



ONE OF the least sought-after vacancies in local government has just been filled. Henry Gilby is to take over as chief executive of Lambeth borough council in south London. The post was most recently

vacated by Herman Ouseley.

appointed president and chief

executive officer of the Ameri-

can operations ECC Interna-

tional part of English China

Clays, the world's largest pro-ducer of ball clay used as fill-ers and coatings in paper man-

Rediker, 49, will be responsible for the group's north and south American operations

which have grown substan-

tially following the acquisition of Georgia Kaolin in 1990.

He will ret directly to Gra-

ham Lovering who remains managing director of ECC

International's world wide

industrial minerals business. English China Clays has

reorganised since Andrew

Teare, previously managing

director of the Rugby cement

group, was appointed chief

ufacturing.

Equality. His parting shot was a damning report alleging maladminis-tration, fraud and inefficiency

costing £9.5m. That was followed last month by an even more

damning public interest report by the district auditor, which found that more than £20.2m had been spent ille-One of the report's most pressing recommendations was

that a new chief executive from ootside the council should be appointed to serve for a long term. However, Gilby, 50, already has 16 years' experience at Lambeth, having worked his way up from senior assistant director of the amenity services department to become director of environmental services. Before that he had worked weith four different borough councils and also

China clay chief of the Americas

executive in 1990. As part of its

pian to concentrate on the

industrial minerals business

the group last week announced a £113.4m rights issue, a

£202.3m US acquisition and

plans to hive off its UK and US

building materials business

into a separate company. English China, which had

previously announced it was

pulling out of UK housebuild-

ing, said it was acquiring Calgon, the US speciality chemicals business, for \$307.5m

from Merck the US drugs

Teare argues that Calgon, will comptement ECC'sindus-

trial minerals business which

has become increasingly

sophisticated in the use and development of speciality

chemicals for paper-making

and other processes.

who left to take up the chair of for Essex county council.

the Commission for Racial Like every other development in Lambeth's labyrinthine politics, the appointment has been botly contested, with all non-Labour conucillors voting against it. Liberal Democrat councillors

complained that the appointment was originally advertised for only six months and that many applicants were bence deterred. They also claim that tha total cost of Gilbey's appointment would be more than £300,000, because of the offer of 10 years superannuation at the end of his contract. They also argue that external candidates should have been considered.

But Gilby has made plain his determination to ctean up Lambeth. He contributed to r Ouseley's Section Five report and says: "In my view, significant changes are required immediatiely to put this council on a sound footing."

Rediker previously worked for ten years with Mead Corpo-

ration one of the country's big-

gest paper manufacturers.

### **Departures**

**–** Kerth Loney, depu executive of the ASSOCIA-TION OF BRITISH INSURERS, is to retire at the end of June

■ Barry Jenkins, md of MGM's UK cinema business, has resigned to pursue other inter-

■ Robert Walther has resigned from CMI MANAGED PORT-FOLIO INVESTMENT COM-

PANY. ■ Michael Foot, formerly md of Pronuptia-Youngs, has resigned from CUPID.

■ David Roe, md of LIBERTY MUTUAL INSURANCE Co (UK) has resigned.

Raymond Parsons has resigned as a director of BOW-THORPE but continues as life president of the company.

■ Craig Pearman has resigned as a director of YORKSHIRE-TYNE TEES TELEVISION

HOLDINGS. Charles Keller has retired from the board of HOGG

GROUP.

John Ansdell has resigned as a director of JOHN BROWN.

 Durk Pruick has resigned as md of BODYCOTE INTERNA-TIONAL.

Hugh Thomas has resigned as a director of DALGETY.

Charles Bateman has ceased to be a director of AMEC.

■ David Hanton, group company secretary of ROTORK, has retired.

■ David Fitzsimons has resigned as a director of GES-TETNER HOLDINGS.

■ William Reid has retired from the board of JOHN MOW-LEM.

.... and Many Many More in Stock





Cinema/Nigel Andrews

# Narcissistic trip through hell

yril Collard screenwrote Les Nuits Fauves, the succès de scandale of the French film year. from his own quasi-autobio-graphical gay novel. He also directed it and took the starring role of the HIV-positive young (anti)hero. As a grim rounding-off of this one-man show, and its sense of on of this distribution strow, and his sense of consuming identification between artist and project, Collard himself died of Aids abortly after the film's release.

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Life and art, let alone death and art, make bewildering bedfellows. When I first make bewindering bedienows, when I hist saw Les Nuits Faunes at the Berlin Film Festival I thought it – and still do despite the special pleading of real-life tragedy – an exercise in manic narcissism. Here is our handsome, fast-living hero Jean (Collard), a photographer-musician swinging sexually between a teenage girl (Romane Bohringer) and a handsome, thnggisb sports player (Carlos Lopez). And here is a Paris vast, kinetic and unruly, as seen by a hand-held camera trying to shake us into empathy with the movie's seismic roman-

Les Nuits Fauves is an ego trip through a self-willed hell. Doomed to an early death, a young man pursues his last long delirium of pleasure and existential danger (to others as much as himself, since he conceals his HIV status): until after two hours of up-yours bravura, the film's last scene ushers in the deathbed repentance. Collard gazes out at a sunset, and as the surreally speeded orh fizzes below the skyline and then up again we hear his voice-over: "I may die of Aids. But it's no longer my life. I am in life."

This climactic flood of pantheistic awe is meant to cleanse away two hours of tunnel-vision self-gratification. But nothing, ultimately, can disguise the fact that Les Nuits Fauves is a serenade to solipsism disguised as a story about relationships. The girl's character description could have been scribbled on a cigarette packet: mopnet turns into Medea on discovering she may have caught Aids. (She spends the film's second half burning up the telephone line with sulphurous insults). And the sportsman remains an unsolved enigma throughout. Do we see latent guilt in his none-too-latent homopbobia, as when he viciously beats up a gay man during an initially mild S-&-M session? Do we see mere brute stupidity? Or do we

We see what we want. There are no real characters save Jean in this movie. The people he ranges around himself are neutrons hired to bombard him until dramatic fission is achieved. And though the film sometimes feints at foregrounding the subject of Collard/Jean's egotistic failure of emotional reach - "You're incapable of loving!" screams the girl - that failure becomes the failure of the movie. It rants and raves: it careers about the land with its hero's video-camera. But the one journev It never makes is into the skin of other characters.

finally, perversely supplied by the film- Jennifer Lynch (David's 24-year-old daugh-

maker's own death. Real-life events cannot help affecting our emotional response to art, even if they fail to budge us from our critical verdict. That Collard shared his own hero's anticipated end does not make Les Nuits Fauves a better film, but it gives it a belated, eerie poignancy. A crusade for egomania that seems cruel as fiction becomes almost quixotic as half-fact: a pageant of bubris enacted by an artist who knew that his nemesis was already waiting.

The rest of the movie week says hello to the silly season. Blithest silliness - it comments on movie folly rather than perpetrating it - is Joe Dante's Matinee. In the tradition of Dante's Gremtins or Explorers this pours parody, social comment and grand guignol into its aesthetic cocktail-

> LES NUITS FAUVES (18) Cyril Collard

> > MATINEE (PG) Joe Dante

THE TRIAL (12) David Jones

**BOXING HELENA (18)** 

Jennifer Chambers Lynch FIRE IN THE SKY (15)

mixer; then gives it a shake and waits for it to froth over.

Robert Liebermann

To a Key West, Florida, already gripped hy real-life historical panic - the Cuban Missile Crisis, 1962 - comes movie horror merchant Lawrence Woolsey (John Goodman) Mission: to cash in on the anxiety climate by opening his latest shoestring screamer "Mant." ("Half man, half ant, all terror!" proclaims the poster). Woolsey's greatest fan is youngster Gene (Simon Fenton), taking his mind off Dad's absence on a blockade ship hy helping the shlockmogul set out his stall of gimmicks. These include: seats wired to sbock the audience, man in ant's head roaming cinema, and "joke" nuclear explosion to round things

Woolsey is based on that great gimmickmaster William Castle: a man wbo released everything into the audience from skeletons to electric shocks to increase appreciation of films like The Tingler or Horror Of Hounted Hill. (There are also be touches of Dante's own mentor, Roger "Buckets Of Blood" Corman).

But guessing games can wait till after the film. This slides its merry way from real-life near-apocalypse - Key West was only 90 miles from the epicenter of what many thought might be World War Three - to the sublimations of movie fantasy, via a typical Dante's inferno of gags, ghoulishther characters.

The missing dimension of humanity is "Boxing Helena," by debut writer-director

Jones from Harold Pinter's Kafka-based script, were surely mixed up at birth? Why else is Mr Lynch's favourite actor Kyle McLachlan - the chinful wonder of Twin Peaks - not starring in Miss Lynch's movie as the surgeon hero who cuts off the arms and legs of his beloved (Sherilyn Fenn) the better to adore her?
Instead Britain's Julian Sands signs on

up as the nutty American sawbones; while at the other end of the Western hemisphere McLachlan struggles with an English accent as the German-Czech hero of Kafka's paranoid classic.

Why is McLachlan's Joseph K English-

brogued? Because this is a Great European Classic co-produced by the BBC. In period-accounted Prague - crumbly streets, onion domes and only one renegade TV aerial in sight - the likes of Juliet Stevenson, Alfred Molina and Sir Anthony Hopkins ourl forth the Pinter-precise prose. And Mr McLachlan flat-rackets back the arias of bewildered indignation.

The cinema has now given us two movies of The Trial made at opposite ends of the disaster spectrum. Where Welles's 1963 effort was O'T'-baroque, this one is vision-less, lifeless and dreamless. It turns the work of a great Middle European fabulist into middlebrow culture fodder. Every Kafka frisson is flattened by declamatory literalism; every dark Kafka joke is trapped in the headlights of the film's stagy overemphasis.

Boxing Helena is another potentially startling idea boxed into banality by the mise-en-scene. Boy loves girl; boy quadru-ply amputates girl; boy lives happily ever after (almost).

Tsk! tsk! what will the feminists say? Like most people, they may too under-whelmed to care. The grand guignol all happens off-screen, leaving tha film as tame as a tea party. And with the possible exception of Ms Kim Basinger, who lost \$9m for breaking her alleged pledge to star in this limbless wonder, everyona connected with it seems tuned into another channel. Sands camps and hisses as if doing his "Be a mad genius" exercises for Ken Russell. Miss Fenn is inexpressive with or without anatomical extensions. And Giacomo Puccini delivers a stream of great arias on the soundtrack, though Nessun dorma" hardly describes the state of consciousness prevailing at the Press

There is always Outer Space. Fire In The Sky is based on the "true" story of Arizona logger Travis Walton (D.B. Sweeney) who was snatched into the sky by an alien spaceship. Days later, after what seems to have been a short but pasty interstellar medical examination, he was re-deposited naked on Earth. Sheriff James Garner initiates the enquiry as the film gradually establishes that yes, something strange may have happened; and yes, people could be fooled into believing it given enough loud music (Mark Isham) and splashy special effects (Industrial Light And Magic of Star Wars and ET).



Scene from 'Lysistrata', directed by Peter Hall at the Old Vic

Theatre/Malcolm Rutherford

# A 'Spitting Image' Lysistrata

t would be almost impossible to mount a production of Lysistrata more shocking than the original. The erections, the blue jokes and, above all, the satire are there in profusion in the Aristophanes text of 412 BC when - to put it mildly - the war with Sparta was going

badly. Sir Peter Hall has achieved the impossible in another way. His production is not shocking, not funny, not erotic, not topical and consequently has lost the satire. If it were put on in Bosnia, it would bave about as much effect on the warring factions as a newspaper editorial urging mutual restraint.

Hall's direction at the Old Vic has the television programme "Spitting Image" written all over it. The men are old buffers; the women, far from looking remotely like Helen of Troy or her ilk, resemble

pantomime dames.
This is the original "Spitting Image" mistake. If you make the targets look overgrotesque, more like puppets than people, you diminish the force of the satire because it is not close enough to reality. In Hall's Lysistrata, the error is compounded. The essence of Aristophanes's play is the force of sexual attraction. Only by withdrawing their favours do the women com-pel the men to make peace. Even then Lysistrata has a hard enough time keeping the rest of the women in line because the females are just as libidinous as the males.

It would be good, indeed one expected, to see some of this sexual longing at least hinted at on stage. Yet if you make the women look like harridans and the men like left-overs from the Crimean War, you have negated the point of the play. No-one could care a fig about this lot. Hall is not acknowledging the power of sex; he is

ominic Muldow

knocking it. I also object to the extraneous use of four letter words; in *Lysistrata* there is plenty of room to use them literally. An accompanying blunder, though it is

part of the same pattern, is that the characters wear masks. There is no reason why this should be so, but I suppose that if you give the women giant artificial busts, you might as well conceal their facial beauty as well. The other fundamental error is Ranjit

Bolt's verse translation, I admired Bolt's early work: for example, his translations of the Corneille comedies. The trouble is that his style has become excruciatingly repetitive. Again there is no necessity for a modern English version of Lysistrata to be in verse st all. It would go down perfectly well in prose. What Bolt offers is a string of couplets like: "I'll be the lousiest lay he ever had/ He won't have dreamed that sex could be so bad." One knows that Aristophanes is ribald; the effect is spoiled when the words descend into drivel.

There is a further lost opportunity in the set. The background world is covered with slogans. It must have been possible to devise a few wittler wilier graffiti than "We hate all Spartans" and "Your country needs you." There is very little sense, apart from a hurst of machine gun fire at the end and a few helmets, that a war is going on, lovely or otherwise. Joan Littlewood would have been acutely embar-

All that is a great pity, for Lysistrata is played by Geraldine James who should bave ideal for the role. She struggles manfully against the obstacles. There are a couple of good songs, one where Ms James gues into splendid cabaret-style and leads the women's chorus in "I made you give up sex to save the nation." The other is

the men's chorus with "I've got to find a pimp/Before this thing goes limp." I know the words are weak, but it sounds all right and there is some nice saxophone.

The performance runs for 90 minutes without an interval. The ending especially is intolerably slow, for once Lysistrata has made her point there is nothing left to happen, not even the joy of sex. ■ Old Vic Theatre. (071) 928 7616

American theatre is getting a good showing on the London fringe at present, and deservedly so. At the New Grove, a relatively new pub theatre in the Euston Road, there is a revival of Sam Shepard's The Tooth of Crime, which was first performed at the Open Space in 1972.

The piece has its origins in the Rock and Roll, drugs cult of the late 1950s and, like much contemporary American drama, contains more than its share of violence. However, it is the quality of the writing and the variety of the playing that stand out. If the images are those of Hollywood, they adapt very well to tha stage.

The outstanding performance in The Tooth of Crime is by Guy Oliver-Watts as Hoss, the rock singer who is ultimately overtaken by the new age. There is a touch of *Hamlet* in the play which goes beyond the verbal duelling and is clearly liberate. Direction is by Richard Kimmel who heads a Boston-based company called Empty Gate. Unfortunately it runs only until Saturday, but a new Sam Shepard, States of Shock, is opening at the Salisbury Playhouse in association with the Royal National Theatre Studio later in the month.

■ New Grove (071) 383 0925

rieg was born 150 years ago last Tuesday, when the Royal Philharmonic devoted a concert to bim in the Royal Festival Hall. Not the right place, really: apart from the Piano Concerto there is precious little concert-size

Grieg for orchestra. Beyond the Concerto, to which the pianist Geir Henning Braaten and the conductor Per Dreier gave the unhurried. appreciative attention due to a national monument, this concert represented Grieg's best virtues rather dimly. First we had the dreadfully faded "Homage March", and then the "Norwegian Bridal Procession" – as orchestrated by Delius: a world premiere, this! - which was all right. Next, the young soprano Anne-Margrathe Eikaas appeared in demure national costume for six orchestrated songs. Her voice is true and pretty, though not large, and she delivered every song with the same bright innocence, unsullied by the least nuance.

### London concerts/David Murray

### Grieg, Mozart and Szymanowski

an orchestral version of "Bellringing", which counts as mildly experimental but is not interesting for any other rea-son. Finally, the four Sym-phonic Dances - the adjective is ill-earned - of Grieg's op. 64 proved amiable, lightweight and repetitive: far less ambitious than, say, Dvorak in this undemanding genre. Dreler and the RPO dealt affectionately with them.

■ Sponsored by the Royal Norwegian Embassy and DYNO

On the face of it, the Philharmonia's Festival Hall programme last Friday looked curiously marginal: early, lightweight Mozart, and Szymanowski's grave Stabat

After the interval we heard Mater of 1926. With Claus Peter Flor conducting, it drew a creditable full house nonetheless. No doubt the appearance of the Labèque sisters in Mozart's three-piano concerto K.242, with Bruno-Leonardo Gelber as the third pair of hands, exerted a considerable pull; but Szymanowski - even when as sober as here - wields an appeal that is gaining new credit.

In Mozart, the three pianists were scrupulously charming. Though K. 242 is a piece of scarcely any density at all, they to suggest a many-levelled structure by dint of picking out small inner parts. The concerto sounded deceptively rich and rewarding; the effect would have been greater still, had not the Adagio sounded so laidback and lax.

Before that, Flor and his quartet of solo voices - Sylvia Greenberg and Linda Finnie, Thomas Randle and Anthony Michaels-Moore - had done light, dancing justice to young Mozart's Missa Brevis in D, K. 194. This little Mass presupposes some unwritten plainchant at the beginnings of successive sections, and a male section of the Philharmonia Chorus undertook that. Cool and chaste, it jostled against Mozart's sprightly Rococo inventions.

The elegiac Szymanowski was more consistent. Flor calibrated its melancholy sounds to a theatrical nicety, and Mss. Greenberg and Finnie duetted with heartbreaking sweetness. It was not quite the right work, bowever, to close a concert that boasted such lively preliminaries. After the Stabat Mater had risen to stern utterance in the middle, the subsidence into familiarly sweet, all-purpose harmonies at the end sounded like a cop-out. ■ Sponsor: National Power

ney's Trumpet Concerto, which John Wallace and the Premiere Ensemble under

Mark Wigglesworth Introduced on Monday at the Queen Elizabeth Hall, is his sixth concerto and probably his most success ful orchestral work to date. It is an attractive, catchy piece, a single movement that plays for just under 20 minutes and effortlessly parades Muldowney's array of skills, with deft orchestration and a teasing patchwork of melodic tags.

The easy accessibility of the score belies its mechanics. As another of Muldowney's explorations of tempo layers, the players and conductor all have to listen to computer-generated click tracks to keep them on their metronomic course. The concerto operates on three Concert/Andrew Clements

### Muldowney tracks a trumpet

carefully geared tempi - the solo trumpet and a piano have the fastest pulse, the strings and other wind (the only players controlled by the conductor) the slowest, while widely spaced pairs of clarinets and marimbas take a speed between them.

But the result is much more than a neat piece of clockwork; the music pans easily and smoothly between the groups, adroitly changing perspective. Behind the trumpet the piano functions almost like a continuo instrument, filling in textures, highlighting the solo

Muldowney has likened the piece to a latter-day Brandenburg Concerto: the outline is a sonata shape with clearly marked points of development and reprise. The lingering flavour, though, is provided by the melodic material, derived in part from a theatre song which Muldowney wrote a couple of years ago. It dodges in and out of the solo line, is caught from diffarent angles and in different shades, and provides the trumpet with

some fine opportunitles for nimble virtuosity; Wallace played it quite superbly.

The new concerto wss wedged between two Mozart symphonies, the E flat K.543 and the Jupiter K.551. The Premiere Ensemble offer smallband Mozart, played on modern instruments but informed with some of the lessons of authentic practice, including the affectation of observing the second-balf repeat in the finale of K.549.

In such music Wigglesworth is a puzzling, unsatisfying conductor, producing bustling, superficially acute playing with cosmetic expressivo which seems to mask a basic instability of tempo and phrasing; at a particularly awkward moment, it seemed, click tracks might have helped in



#### BARCELONA

Gran Teatre del Liceu Tonight: Alan Hacker conducts Luc Bondy'a production of Cosi fan tutte, restaged by Lucas Hemieb. Seven further performances till June 30, with alternating casts including Robert Gambill, Susanne Mentzer and Stafford Dean (412 3532) Information and booking for cultural events available through Caixa Catalunya from 08.00 to 14.00

#### ATHENS Odeon of Herodes Attious Tonight,

Sat, Sun: Greek National Opera production of Carmen. June 24, 25, 27, 28: English National Ballet. June 26: Marilyn Home. The Athens Festival continues till mid-September, with performances by Central Ballet of China, Cullberg Ballet, Ballet de l'Opera de Paris, Moscow State Symphony Orchestra, the Peter Hall Company and others (Athens Festival, 4 Stadiou Street in the arcade. Tel 322 1459) Megaron Concert Hall Tomorrow.

Sat, Sun, Mon: Cyprus Theatre Organisation presents Euripides' Helen (728 2333)

Epidaurus The festival of ancient drama in the 14,000-seat amphitheatre at Epidaurus opens on July 3, with performances of plays by Euripides, Aristophanes, Menander and Aeschylus on most eckends throughout the summer. (Athens Festival box office 322 1459)

#### **■ FLORENCE**

MAGGIO MUSICALE Marco Balderi conducts tha Maggio Chorus in music by Sciamino, Schütz, Castiglioni and Philip Glass tonight at Teatro della Pergola. In the same theatre, Zubin Mehta conducts Julie Taymor'a new production of Die Zauberflöte tomorrow, Sun afternoon, next Wed, Fri and Sun. Mehta conducts orchestral concerts at the Teatro Communale on Sat and next Tues, with soloists Sarah Chang and Yo Yo Ma. Karheinz Stockhausen's family and friends give concerts of his music at Teatro Communale on Mon and Wed, each of which will be followed by an encounter with the composer (277 9236)

#### VERONA

The Arena season runs from July 2 to August 31. The opening production is Cav and Pag, starring Placido Domlngo, Ghena Dimitrova, Leo Nucci and Cecilla Gasdia. This year's other operas are Carmen (from July 3), La traviata (July 16) and Alda (July 31). Booking by letter: Ente Lirico Arena di Verona, Piazza Bra 28, 37100 Verona. Booking by telephone or In person: Arcovoli

8-9 dell'Arena tel 45-596517/fax 45-801 3287. Information: te 45-590109/fax 45-801 1566.

#### LONDON THEATRE

 The Winter's Tale: John Nettles plays Leontes and Samanthe Bond his wronged wife Hermione in Adrian Noble's RSC production of Shakespeare's magical late play. Previews from tonight, Press night next Wed (Barbican 071-638 8891)

 The Odyssey: Nobel prize-winning author Derek Walcott has adapted Homer's epic with a Caribbean flavour. Directed by Gregory Doran, with Ron Cook in title role. Now previewing, Press night on Tues (The Pit 071-638

8891) Inadmissible Evidence: revival of John Osborne's 1964 play about the life of solicitor Bill Maitland, a blistering portrait of a man struggling to make sense of his life. Directed by Di Trevis in the Lyttelton. Opens tonight (National Theatre 071-928

2252) Present Laughter: Tom Contl directs and stars in a Liverpool Playhouse production of the Noel Coward comedy. Now in previews, opens next Wed (Globe 071-494

 Sunset Boulevard: Andrew Lloyd Webber's long-awaited nev musical based on the famous 1940s Billy Wilder film. Directed by Trevor Nunn, this is the year's hottest ticket. Previews June 21-28, opens June 29 (Adelphi 071-344 0055) For ticket information about West End shows, phone Theatreline from anywhere in UK: Plays 0836 430959 Musicals 0836 430960

Cornecties 0836 430961 Thrillers 0836 430962. Most London theatres are closed on Sunday.

#### OPERA/DANCE Covent Garden The Royal Opera'a repertory currently includes Attila (with Samuel Ramey, Elizabeth

Connell and Giorgio Zancanaro), La boheme (with Deborah Riedel, Karita Mattila and Jerry Hadley), Tosca (with Catherine Malfitano Luis Lima and Gregory Yurisich) and The Cunning Little Vixen (sung In English, conducted by Bernard Haitink). All next week's performances are Midland Bank Proms, with no seats available in the orchestra stalls (071-240 1066) Collseum Next week brings to an and the Jonas-Pountney-Elder regime at ENO. Jonathan Harvey'a

new opera The Inquest of Love can be seen tonight and Tues, Macbeth tomorrow and Wed. and Die Zauberflöte on Sat, next Mon and Frl. Mark Elder conducts Verdi'a Regulern next Thurs, and there is a special farewell performance of Macbeth on June 26. Kirov Ballet opens e four-week season on June 29 (071-836 3161)

CONCERTS South Bank Centre Tonight: James

Blair conducts YMSO and London Choral Society in Verdi's Requiem. Tomorrow: Jing Ju Opera Troupe from China. Sun afternoon: Alicia de Larrocha. Sun evening: Mirelia Freni singe opera arias with the Philharmonia Orchestra. Mon. first of nine concert performances by Giyndebourne Festival Opera, featuring three operas - Béatrice et Bénédict with Anne Sofie von Otter and Jerry Hadley, Fidelio

conducted by Klaus Tennstedt and The Merry Widow with Carol Vaness (071-928 8800) Barbican Sat and Sun: Pierre

Boulez conducts LSO in works by Schoenberg, Bartok and Stravinsky, with plano soloist Daniel Barenboim. Tues: André, Viktoria Mullova and Heinrich Schiff play plano trios by Beethoven and Brahms. Next Thurs and Sat: Jessye Norman sings Schoenberg'a Erwartung (071-638

#### ■ GENOA

Teatro Carlo Felice Tomorrow. Sun afternoon, next Tues, Fri and Sun afternoon: Gianandrea Gavazzeni conducts Alberto Fassini'a production of Catalani'a Loreley, with Marilyn Zschau, Nicola Martinucci and Denia Gavazzeni Mazzola (589329)

#### ■ MADRID

Der fliegende Holländer opens at Teatro Lirico La Zarzuela on Sun for five performances, with a cast led by Simon Estes and Mechthild Gessendorf, conducted by Antoni Ros Marba (429 8225)

#### ■ SPOLETO

The Festival dei Due Mondl opens on June 29 and runs till July 18. This year's operas are Puccini's Trittico and Stravinsky's The Rake's Progress. Visiting dance groups include Garth Fagan Dance and Ballet of the Deutsche Oper, Berlin. The drama programma includes Oscar Wilde's Salome directed by Steven Berkoff and an Italian-language production of

Tennessee Williams' A Streetcar Named Desire (Associaziona Festival dei Dua Mondi, Via Cesare Beccaria 18, 00196 Rome. Tel 6-321 0288/ Fax 6-320 0747)

#### **■ MILAN**

Teatro alia Scala Mon: Riccardo Muti conducts revival of the Strehler production of Falstaff, starring Juan Pons, Thomas Hampson and Daniela Dessi (seven performances till July 8). Next Tues, Thurs, Fri, Sat: Nureyev production of Swan Lake (7200 3744)

#### ■ RAVENNA

This year's Ravenna Festival opena. on June 26 with a concert by the Orchestra of the Maggio Musicala of Florence, conducted by Zubin Mehta. The programme also includes concerts conducted by Riccardo Muti, Georg Solti, Herbert Blomstedt, Pierre Boulez and Gianandrea Gavazzeni. Luciano Pavarotti is due to give the closing concert on July 21 (Ravenna Festival, Via Gordini 27, 48100 Ravenna, Tel 544-32577/Fax 544-36303)

#### **TURIN**

Teatro Regio Tonight, Sun, next Tues, Wed, Fri, Sat, Sun: Bruno Campanella conducts Pier'Alli's production of Lucia di Lammermoor, with Alessandrina Pendatchanska/ Giusy Devinu in title role, and Gregory Kunde/Aldo Bertolo as Edgardo (8815 214)

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### Not exactly Elm Street

many books

Wall



Street, Martin Mayer's account of the REVIEW

acandal that nearly felled Salomon Brothers in 1991 tries to turn a tale of financial abuse in high places into a metaphor for a decade.

The story at the heart of Nightmare on Wall Street is relatively almple. Mayer describes how Paul Mozer, a trader at the powerful US bond house, Salomon Brothers, faked hundreds of millions of dollars in customer bids for US

government securities.
The trader's bosses, believing Salomon was so powerful it did not have to answer to offi-cialdom, did nothing when informed. Mayer also tells how government agencies supervi-sing the market operated a poorly regulated system open to manipulation.

It is an engrossing tale, well told. But Mayer weakens its impact by using it as a stick with which to beat the 1980s, and those on Wall Street who prospered during that muchmaligned decade.

The book should, thus, be approached with care. The dust jacket, for example, refers to "masters of the universe" and their "trophy wives and extravagant personal indulgences", and to a system "run amok" with young, ruthless traders. Though Mayer cannot bear responsibility for such clichés, he does for passages at the end of the book. He writes: Very few of those involved in [the securities] industry in the 1980s...contributed to the economy or to their society anything like what they were paid." How does Mayer know? How do you measure anyone's contribution to an entire economy, or to society? Employees are rewarded for contributing to a company, not to an econ-

omy or society. He adds: "The misallocation of America's resources from the malfunctioning of our financial markets in the 1980s slowed the growth of the nation's productivity and diminished its economic pros-

There were some spectacular malfunctions in the US in the 1980s (the savings and loan criNIGHTMARE ON WALL STREET - Salomon Brothers and the Corruption of the Marketplace By Martin Mayer Simon & Schuster, \$23. 256 pages

sis and the 1987 stock market crash among them), but to suggest that an entire decade of work on Wall Street - work that fuelled one of the strongest periods of economic expansion in US history retarded the country's growth is an exaggeration. Although Mayer ends with

an attack on the 1980s, the bulk of the book is a history of Salomon, and its role in the US financial markets. He is a more than capable guide for the firm's journey from the earliest days of the three brothers -Arthur, Percy and Herbert - to the gung ho trading heroics of the 1980s under John Gutfreund, the once all-conquering chairman whose downfall was precipitated by the 1991 scan-

The most compelling section reveals how the management of Salomon deteriorated under Gutfreund, a master salesman and trader but a hopeless manager. Mayer tells how key issues at Salomon - from capital allocation to employee compensation - were left to be decided by the whim of senior executivea or by cut throat competition between depart-

ment heads. At times, Mayer's account is confusing. He argues that it stretches credulity to swallow the official Salomon version of the story - that Paul Mozer was acting alone - yet he paints a convincing portrait of Mozer as a solitary, highly competitive trader eager to gain revenge on the US Treasury for its restrictions on his bidding activities.

Nightmare on Wall Street is a worrying tale of how one firm (or one trader, depending upon which version you believe) can so easily abuse its dominant position in a market. A source of greater worry is Mayer's contention that nothing decisive has been done by the government to improve surveillance of the world's biggest market in light of the Salomon scandal.

but accountable Bank of England is mainly that it could make it easier to lock in a low rate of inflation. This is more

The case for an independent

than it seems because the pain of recent recessions has been aggravated by the need to reduce inflation after it has already taken off. But even the retiring UK governor, Robin Leigh-Pemberton, oversold the case when ha attributed the upward drift of unemployment over three business cycles which has been a common European phenomenon - to the failure to contain inflation. This is a structural problem which will be no more cured by an independent Bank than will

cancer or the common cold. The distinguishing feature of mone-tary policy is that its short-term effects are often the opposite of its long-term ones. The UK government has committed itself to keeping inflation within a range of 1 to 4 per cent. But sticking to this target may be what some economists call "time inconsistent". In other words, it may

not always pay the government to observe its own guidelines. Stimulating the economy with low interest rates in the period before an election may bring a temporary increase in jobs and ontput. An increase in government spending, not offset by taxes or tighter monetary policies, will benefit specific groups, while the inflationary costs can sometimes be deferred. Thus it may pay a government, which is sincerely intent on keeping inflation low, to tie its own hands or "pre-commit" Itself, just as it may pay someone trying to wean himself off smoking to clear all ciga-rette packets out of the house.

Why do ex-chancellors tend to put forward the idea and prime ministers to reject it?

There is no "ex" about it. Both Nigel Lawson and Norman Lamont put forward plans when they were chancellor. The unfortunate holders of that office know that they get the hlame when inflation gets out of hand, but they also see how intrinsically political monetary policy decisions are, and how short-term tactical motives will interfere with decisions.

Prime ministers, on the other hand, have itchy fingers and feel that they cannot enjoy the full dignity of their office unless they can interfere in every area of policy implementation.

independent national central banks are required under the Maastricht treaty for countries which want to go to a full monetary union, as a preliminary to establishing an independent European Central Bank. Therefore the idea has suffered guilt by association. But the UK can also have an independent central bank of its own quite apart from Emu.

Many people confuse democracy with the unfettered rule of the gov ernment of the day. A central bank is more accountable if it has to report Patrick Harverson directly or via parliament than under the present system under which all

### ECONOMIC VIEWPOINT

# The true case for an independent Bank

**By Samuel Brittan** 

advice is secret and policies are supposed to emerge fully fiedged from the head of the chancellor, like Athene from the head of Zeus.

The US Federal Reserve is free of presidential control and reports to Congress. One specific UK plan, dat-ing right back to 1988, long before others climbed on to this bandwagon is described in an appendix in Nigel Lawson's The View from Number 11. Under the Lawson plan, the Bank of England "would have the statutory

Prime ministers have itchy fingers and feel that the dignity of their office requires them to interfere everywhere

duty to preserve the value of the cur-rency". The idea was to "lock in an anti-inflationary force into the system as a counterweight to the strong inflationary pressures which are always lurking." The governor and members of the Court would be appointed by the government - the Court for a long period. The Bank would be answerable to parliament in the sense that the governor would appear regularly before a select committee.

Is there not a danger that an independent central bank will concentrate on inflation. How about output and employment?

The crucial insight is that there is no long-term choice between reasonable price atability and growth. So you might as well have price stability. which has advantages of its own and may provide a helpful background to policies to stimulate growth.

Of course, policies to squeeze out high inflation often involve a painful transitional recession. But if anything the pain is likely to be worse when policy lacks credibility. Pay and prices will rise for longer, and the main effects of a credit squeeze will for some time be on output and

The speed of disinflation can be decided by democratic process. Under the New Zealand Reserve Bank Act, passed with cross-party support by the former Labour government in



1990, the Bank has total independence in the operation of monetary and exchange rate policy. But the act leaves the definition of price stability to the government, which sets a target range for inflation in the form of a personal contract with the governor, normally for a fixed five-year term. Contrary to bearsay, the Reserve Bank governor's salary is not tied to inflation, although his job is on the line in the event of failure. The government can amend the contract, but any change must be made publicly, ensuring that monetary policy is always transparent.

The Reserve Bank governor, Don Brash, describes the contract as "a useful bulwark against any government which might wish to return to the bad old days of saying one thing to the public about the need to control inflation and at the same time trying to get mortgage rates down

before an election. That is the sort of thing which used to happen in New Zealand, and cannot happen now."

Don Brash was appointed by a Labour government, but has been reappointed by the outspoken National party finance minister, Ruth Richardson, for a further five years from this September. His new contract, like his old one, will require inflation to be maintained within a range of 0-2 per cent. The contract specifies the temporary adjustments that can be made for one-off price rises and for distortions such as the

effects of mortgage rates.

The act marked a watershed for New Zealand, which had suffered double-digit inflation for most of the 20 years since 1970. The policy has become more popular since recession has given way to what appears to be a sustainable economic recovery. Growth in GDP reached 3 per cent in

the 12 months to December, and is widely expected to stay near this rate. According to Brash, the New Zealand Reserve Bank's most significant achievement has been a change in inflationary expectations. Regardless of whether they agree with the policy, people know that the miserable bloke in the Reserve Bank is going to keep pursuing it."

Is not inflation yesterday's problem? Should we not worry more about depression and unemployment?

No one knows. But it is all too easy to have high inflation combined with high unemployment, as has frequently happened in Latin America. Although preventing inflation is usually the main task of central banks. occasionally there is another supremely important task: that is to prevent a cumulative contraction of spanding, such as that which occurred in tha 1930s when the national income of countries like the US and Germany fell by a half in money terms.

Although we have never had it since the second world war, I would give central banks responsibility for avoiding deflation as well as inflation. As Lord Lawson argues in his con-cluding chapter, a deflation in today's circumstances would almost certainly be associated with cumulative failures of financial institutions across national frontiers which could best be fought by independent central banks co-operating together.

Alas, I do not think they would do it well, but they could act more quickly and more informally than prime ministers and finance ministers. The Latin American debt crisis of the early 1980s was an example.

Which argument against an independent central bank do you find most difficult to

The knowledge that the central bank had the task of fighting inflation might make for bigger structural budget deficits. I am not sure how important this is in practice. The main examples of supposedly conservative governments running high budget deficits have been the US in the 1980s and Germany in the 1990s. The Rea-gan administration persuaded Itself that tax cuts would pay for them-selves through so-called supply-side effects. Germany would have had a high post-unification deficit anyway. But it is difficult to see how a pliant central bank would have helped in either country.

According to Don Brash, there are four key elements in central bank accountability: the objective of price stability; a clear policy targets agree-ment; the personal responsibility of the governor, and the publication of a regular monetary policy statement. New Zealand has all four; Britain has at most the first, and that not very

#### THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### threat posed by trade imbalances

From Francisco HG Fareira.
Sir, While you understandably concentrate on the short-term issues addressed by Peter Sutherland, the newly appointed director-general of iffs and Trade ("Failure on market access could 'sink' Gatt round", June 11), I found most interesting his awareness of a longer-term, but potentially much greater, threat. His call for "...legitimate interests, particularly those of the developing world,... to be taken into account by the developed world" could not be more relevant. Non-OECD countries (the "poor") - which account for some 85 per cent of the world's population - are responsible for a mere 25 per cent of the world's international trade (calculated using imports; data from the World Development

I believe these numbers explain why the seemingly endless rows between the US, the EC and Japan focus so much of our attention. Nevertheless, developed countries abould not underestimate the threat to themselves from ignoring trade demands from

Report of the World Bank.

the poor majority. Where goods and aervice cannot mova, people will. If income diffarentials are allowed to continue to widen which they have a greater chance of doing without freer trade in agricultural and basic consumer goods - massive migration flows will be inevitabla. Unless, that is, the current trend towards closing external borders in the EC and ports in the US develops fully into an international system of global

We should all wish Mr Sutherland well. His task in convincing OECD policymakers to take a long-term view is a hard but essential one. Francisco H G Ferreira.

Suntory-Toyota International Centre for Economics and London School of Economics, Houghton Street, London WC2A 2AE

### Longer-term | ITV shareholder sees | Jobs for all a directors facing a conflict of interests

From Mr Nicholas Berry. Sir, This week the chairmen of 15 ITV companies have been busy lobbying the heritage secretary for changes in the ITV network.

How many of the chairmen of the amaller companies those that have been putting the case against permitted takeover in their regions have been acting in the interests of their owners, as opposed to those of their man-

Directors have a duty to act in the interests of their shareholders. The managements of these companies are ignoring a fundamental conflict of interest between themselves and

rally interested in maximising value. As the largest shareholder in one of them, Grampian Television, I object to its directors lobbying against takeovers being allowed by

next door neighbours. One chairman, Mr Louis Sherwood of HTV, says he is acting "as a citizen". Shareholders in the ITV network in general and HTV in particular may feel he, and others, have got their priorities wrong. Nicholas Berry.

Stancroft Trust, 20 Bride Lane, London EC4Y 8DX

#### A lesson in leadership for all

From Mr David Grenier. Sir, Your leader "Pay-off punch" (June 8) is helpful as far as it goes in supporting the Postel move to curb directors' rolling contracts. But does it go far enough?

Postel appears to have the limited objective of rolling back three-year contract to 12 months at the outside. Surely, however, the real issue is whether or not it is appropriate for directors to have ser-vice contracts of any duration. Some interesting light is shed on this issue in the recently published 1993 report and accounts of Marks and Spencer. The section on corpo-

rate governance states categorically that neither the chairman nor any of the executive directors has any form of ser-vice contract with the company. If M and S is prepared to do without directors' service contracts, why shouldn't the same procedure be acceptable for all the top 100 UK companies without exception. This, after all, is what leadership by example is all about. David Grenier,

Independent Investment Man-Warnford Court, Throgmorton Street, London EC2N 2AT

# realistic goal

From Mr Andrew Britton. Sir, In 1944 William Bever-idge wrote: "Idleness is not the same as Want; but a separate evil which men do not escape by having an income. They must also have the chance of rendering useful service and of feeling that they are doing so." I offer this quotation in response to the letter from Prof Ronald Dore ("Proper recognition still to be given to unemployment problem", June 15). The case for full employment is not based solely on concern to alleviate poverty, but also on concern that everyone should participate in the eco-nomic life of the community, A "citizen'a income" would not satisfy that need.

I also believe that Prof Dore exaggerates the problems created for employment by techni-cal progress and improved welfare provision. We do not at present realise the full potential of the labour force, except for a minority of high-fliers. The "learning capacity of people who did not do very well at school" is not developed as it could be - to judge by what is shown in international comparisons. The goal of full employment could still be achieved in the UK if it is given sufficient priority - and achieved well before the year 2020 on which Professor Dore asks us to focus our minds. Andrew Britton,

National Institute of Economic and Social Research. 2 Dean Trench Street, Smith Square, London SWIP 3HE

### \$21bn covers more than new Hong Kong airport

From Mr Clinton Leeks. Sir, Your report on Hong

Kong's airport in the Aerospace survey ("Plethora of airports - Hong Kong", June 8) does us less than justice. Simon Davies wrongly suggested we are building an airport costing US\$21bn, which would indeed be very expensive when compared with Japan's \$10bn airport at Kansai and Singapore's \$1.3bn expansion at Changi.

in fact, our airport is only costing \$8.8bn. The \$21bn (all the figures are out-turn prices) also covers 84 kilometres of highways and a railway,

including the world's longest suspension bridge carrying road and rail traffic, plus 350 hectares of reclaimed urban land and a new town for 20,000

Along with other port and railway schemes, these interlinked infrastructure projects will form the basis for Hong Kong's economic expansion into the next century. They will ease problems in congested urban areas and open new areas for development, as well as starting a new highway to the border with China. That is more than just an airport! Mr Davies might also have

noted that we are making outatanding progress with construction of the \$21bn programme: we have awarded contracts worth some US\$4.4bn, all on time and within budget - a significant achievement by international standards. This is going ahead on a step-by-step basis while we continue talks with the Chinese government on financing arrangements for the airport and airport railway. Clinton Leeks,

deputy director, NAPCO, 8th floor, Shui On Centre, Wanchai, Hong Kong

al gas business. But addressing the global need for clean, reliable, cost efficient energy goes hand in hand with our objective of becoming the world's first natural gas major. And we're well on our way. We are leaders in the U.S. natural gas market because we anticipate and understand change.

nron certainly

takes a worldly

view of the natur-

industry. We're also convincing policy and decision makers around the world of the advantages

Our ongoing develop-

ment of innovative

products and services

is unsurpassed in the

of natural gas. In the process. Enron has established a global presence via major pipeline, exploration, production, liquids projects and, very visibly, power installations.



In countries like the United Kingdom where the electric generation industry has been privatized, Enron has used its integrated natural gas project development and management skills to develop, build and now operate the world's major.

largest gas-fired cogeneration plant. In other countries like the Philippines and Guatemala, Enron moved fast to provide critically needed power generation capacity. And with every completed venture, Enron has come one step closer to achieving its vision of becoming the world's first natural gas major.

But we recognize

that to realize our growth and vision we must keep our eyes wide open for new opportunities at home and abroad. That's our culture. It's all part of becoming the world's first natural gas **ENRON** 

stagen group

### FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Thursday June 17 1993

# British TV thinks big

MR PETER Brooke, the heritage secretary, is considering whether to lift the ban on the UK's larger independent television companies being acquired or merging. Hopes he may do so have been raised by his assertion that Britain'e broadcasting should not go the way of its motorcycle industry because of unreasonable restrictions. The rules should change, but not for the reason stated.

S. Stranger

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The issue has been precipitated by a European Community policy which will open all ITV companies to hostile bids from elsewhere in the EC from the start of next year. That makes a nonsense of a continued embargo on domestic takeovers. However, the most powerful reason for abolishing it is that it serves no useful purpose. The main arguments for keeping it are to prevent unhealthy industry concentration and preserve regional broadcasting services. But the strongest cafeguard against anti-competitive behaviour is the application of the UK's standard merger laws.

Regional programming is best assured for now by enforcing franchise licence terms. That is what the Independent Television Commission is there to do. Longer term, though, provision of regional services need not continue to be regarded as a profitless social obligation. In the US, it has become a rewarding business, attracting many participants.

In Britain, variety in local services has been inhibited by scarce frequency spectrum. But new digital compression techniques -

Negotiations on South Africa's

political future have reached a del-

icate stage, possibly a dangerous one. Tuesday's decision by the

Inkatha Freedom Party chief.

Mangosuthu Buthelezi, and a mot-

ley group of other political players

from the white right and the black

homelands to walk out of the

multi-party -negotiating-forum-raises the spectre of two compet-

ing factions whose rivalry could

Chief Buthelezi and the white

right have little in common other

than antipathy to the expedient

alliance between the government

and the African National Congress

(ANC). But, while they lack the

support to govern South Africa.

they may well have the capacity

to make it ungovernable. A disaf-

fected Natal, township violence

and a security force with many right-wingers in its ranks - these

elements could combine to make

The only forum at which the

country can forge a lasting settle-

ment, including principles for e

new constitution and rules for the

country's first all-race elections, is

at the multi-party talks taking

place near Johannesburg. The

first instinct of Mr Nelson Mand-

ela, the ANC leader, and possibly

of the government may be to

threaten to go ahead without Inkatha. But both parties must know that it would be far better to

persuade Chief Buthelezi to send

his representatives back to the

conference table. Equally, if chief

Buthelezi takes serious stock of

his options, he will know that his

movement has nothing to gain

from trying to scupper the peace process from the sidelines.

peace unattainable.

destabilise South Africa.

A dose of reality

which may be introduced on the planned fifth ITV channel - and gradual expansion of cable television offer the promise of a far greater diversity of delivery systems. The LTC needs to ensure that these new sources of competition are allowed to develop freely

However, Mr Brooke should be sceptical of some arguments advanced by the abolitionist lobby. Much is made of the cost savings which industry consolidation will permit. However, many of these efficiencies are available without mergers or acquisitions by, for example, pooling produc-tion facilities and contracting out services such as transmission. There is also a risk that potential savings will not go to better pro-gramming but will be dissipated in over-hidding for coutested acquisitions.

businesses based on domestic

monopolies make poor national

champions. Mr Brooke needs to

remember that UK motorcycle

manufacturers failed not primarily because of inadequate size, but

because they grew used to captive markets and ignored new competi-

exposes is that, after months of wishful thinking, South Africa's

constitutional negotiators are at last confronting the fundamental

issues in the transition to democ-

racy. Up to now delegates have

created an illusion of progress by

constantly referring the most diffi-

cult problems to technical commit-

toes; most-recently, they masked the lack of progress on substan-

tive issues by setting next April 27

If Inkathe's action brings the

delegates down to earth it will

have served a purpose. The issue that prompted its move - the pow-

ers of the provinces under a new

constitution - is e critical one that

politicians must address as a mat-

ter of urgency. The most sensitive concern of all is also one that has

yet to be properly addressed. Both the ANC and the National Party

speak of "power sharing" in e gov-

ernment to be formed after elec-

tions, but they have very different

concepts in mind. For the ANC.

which expects to emerge as the

largest single party, it is a coali-tion in which they are the domi-

nant partner. For the National

Party, as President F. W. de Klerk

made clear in a recent interview

with the Financial Times, power

sharing would be written into the

constitution, with the leaders of

the main parties taking major pol-

posed constitution-writing constit-

uent assembly, elections will not

be viable. This week's upset may

icy decisions by "consensus". Until the negotiators resolve these two problems in a form which will be binding on e pro-

stituent assembly.

The sickening downward lurch in new car sales in the first five months of this year has forced car-Much the most dubious argumakers to hit the panic buttons ment is that the ITV structure needs to consolidate if British from Wolfsburg to Turin and from Stuttgart to Gothenburg. broadcasting is to prosper interna-Large parts of the industry have been forced on to short-time worktionally. True, even the biggest companies are dwarfed by foreign ing; thousands of jobs have been axed; components suppliers are counterparts. But it is not obvious that they possess the commercial being squeezed ruthlessly to cut vision and skills to compete effec prices; and, as overcapacity grows, tively on world markets. Indeed rationalisation and restructuring the disappointing results of offshore excursions by BT suggests

are the order of the day. Ford of Europe, once the Ford group'e main profit-generating machine worldwide, has racked up losses of more than \$2bn in the past two years, exposed early by the long-lived recession in the UK, its biggest market in Europe.

Fiat, which now accounts for virtually the entire Italian car and truck industry, saw the profits of its car subsidiary, Fiat Auto, virtually wiped out last year with net income dropping to L16bn (£7m) from L361bn in 1991.

The rot set in deeply during the final months of last year as orders in most European car markets suddenly began to shrink. After more than doubling its profits in the first nine months of last year, the Ren-ault group of France fell into loss in the final quarter, pushed down by the turmoil in the European currency markets, its share of losses at its partner Volvo, and the red ink of its truck operations.

The real horror story late last year emerged in Germany, however where Volkswagen, the group that has led the West European market in terms of sales volumes for the past eight years, crashed deep into loss. After making a pre-tax profit of DM1.2bn in the first nine months of last year, it plunged into a pre-tax loss of DM563m in the final quarter and followed this with a DM1.2bn loss in the first three months of 1993.

According to e report by UK financial analysts James Capel: "The first quarter of 1993 has been the worst period for earnings [in the European auto industry) since the early 1980s and possibly for e period much longer than that."

It is not as if warnings had not been posted. The scale of the challenge to come from Japan became clear in the 1980s, and the industry has always been sensitive to changes in the volume of demand. Experience in the American market had shown how quickly carmakers' profits could melt away, as uncompetitive producers faced the twin challenges of recession and a deep incursion by Japanese rivals into

their domestic market Europe had always appeared to be next in line, but for a time the hour of reckoning was delayed by a car German industry is feeling the

1.0-

European car market: on the skids

urope has become the

hettleground of the

world motor industry in

the 1990s. As demand

nosedives across the con-

tinent, the failure of many Euro-

pean carmakers to put their houses

is becoming glaringly apparent.

in order during the recent fat years

The race to regain global competi-

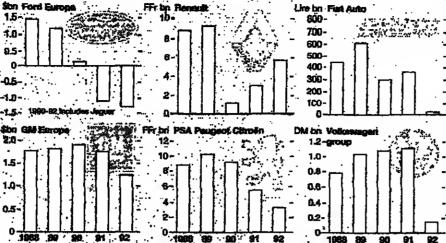
tiveness is intense. By the end of

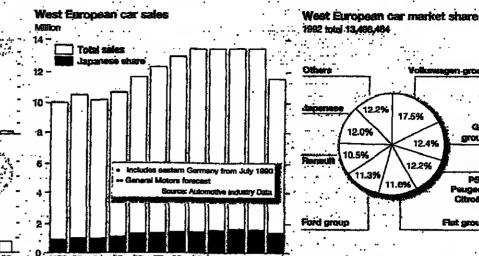
the decade, the frontiers of the

European car market will he

thrown open fully to Japanese com-

petition when all import restric-





The European auto industry is struggling against overcapacity, high costs and a fall in demand, writes Kevin Done

# Carmakers hit the panic button

market thet had seemed to defy

New car demand in west Europe bounded from one record year to another during the second half of the 1980s, with sales jumping from 10.17m in 1984 to 13.47m in 1989. Until 1992 demand held steady at about the record level of 13.5m.

Beneath the deceptively calm surface, however, all was not well as demand began to diverge wildly in key markets. With the onset of recession, sales in the UK slumped by a third over three years from their 1939 peak, and sales faltered too in France. These setbacks were more than compensated for by the unprecedented surge in new car

sales in Germany, Europe's higgest market, in the wake of unification. Carmakers, most of all the Volkswagen group which controls about 28 per cent of the German market, were able to surf on the rising wave of demand in Germany, where the car market surged from 2.8m in 1989

While the present crisis is at its most acute in Germany, the pain is being felt elsewhere in the European industry

to 4.2m in 1991 and 3.9m last year. Now the German party, which all carmakers shared in, is over. The hangover is proving unpleasant.

With the UK as virtually the only exception, new car markets across west Europe have shrunk alarmingly in the first half of 1993. In the first five months alone, Im fewer new cars were sold in west Europe than in the same period e year ago, with sales dropping by 17.3 per cent to ebout 5.2m. Sales were lower than a year ago in 15 of 17 markets across west Europe.

In Germany, sales in the first five months fell year-on-year by 20 per cent, in Italy the decline was 21.1 per cent, in France 18.5 per cent and in Spain 31.2 per cent. The flickering of recovery in the UK - with sales up by 8.9 per cent this year pales against declines of this magni tude elsewhere. Forecasts by leading carmakers suggest that sales could fall to only 11.4-11.5m in the

All carmakers in Europe are under fierce pressure - with only the UK'a Rover group increasing its European sales this year - but the

most intense heat. For too long, it has rested on its laurels. Now it is finding that its bloated cost-base has left it with a worrying lack of competitiveness not only against Japanese carmakers but also against its Euro-

pean rivals.

"Production costs in Germany are too high," says Mrs Erika Emmerich, president of the German auto federation. "The cause is labour costs as well as energy, transport and environmental costs. Working hours are shorter than in the auto industries of most other countries. And corporation tax is higher than in our most important competing countries."

Based on exchange rates last December, German ento makers had total wage costs of DM47 an hour, two-thirds higher than the average of DM28.3 in the rest of Europe, and 37 per cent higher than in both the US and Japan at DM34.4 an bour, German car workers clocked up only 1,483 hours in 1991 (the latest figures available), a third fewer than the 2,181 bours worked by a Japanese car worker, and 27 per cent fewer than their counterparts in the US at 2,022 hours.

Mr Ferdinand Ptech, who took over as the head of Volkswageo in January to lead the troubled group's drastic restructuring, has not sought to hide the problems behind the cloak of recession.

"The VW group's current difficulties can only be blamed in small part on the weakness of new car sales - and the same is true for other German manufacturers," he says. "The real cause is much more the structural problems of the entire sector. We have to accept that in the eight years of booming sales we did not do our homework. Because as soon as sales fall we are in the red." Intent on expanding its sales and

market share at the expense of cutting fat and keeping costs under control, Volkswagen, the European market leader, has become the continent's highest-cost producer. French carmakers have a 20 per cent cost advantage over the group, says Mr Piech, and the Japanese a lead of 25-30 per cent.

The bare-knnckle legal fight between Volkswegen and General Motors over Mr José Ignacio Lopez de Arriortúa, whom Volkswager recently poached from GM to lead their cost-cutting drive, shows just how frayed the nerve-ends have become. Cutting purchasing costs -Mr Lopez's forte -ts one way forward for VW, but the key to global

competitiveness is unlikely to be found in a German courtroom. The remedies prescribed by VW's

management have a familiar ring: Jobs are one of the prime targets, with last year'e 7,300 reduction at VW's six domestic German plants to be followed by a cut of et least another 12,500 in 1993-94. Worldwide the group, which includee Andi, Seat and Skoda, is cutting 30,000 jobs in 1993-94 to 243,000.

 Capital investments are being drastically pruned, with a halving of planned spending ecross the group and a virtual halt on investment at Audi and Seat for the rest of the year.

 Components suppliers are being put under severe pressure to cut prices. Some are reporting demands for cuts of up to 30 per cent over the next three years.

· At the same time the group is seeking to rationalise drastically its production and engineering processes with the urgent adoption of

Nissan, Toyota and Honda show they can reach Japanese levels of quality and efficiency with

European workforces

"lean production" methods. It is also seeking to reduce the proliferation of similar components across the group's various model ranges,

by moving to the use of more common components.

Volkswagen is not alone in resorting to drastic remedies. In a stunning departure from corporate tradition, Mercedes-Benz, the world's most prestigious luxury carmaker, is trying to rethink the whole way it does husiness with "e very extensive realignment of its strategic product policy", led by Mr Helmut Werner, who took over as

chief executive last month. He edmits that Mercedes-Benz's present luxury and executive cars are "over-engineered", and seys that the company would end up being "priced-out" of world markets if it persisted with such a policy for

developing new models. Mr Werner claims that the only way Mercedes-Benz can maintain its engineering and quality leadership is if it can also achieve cost leadership. Gone are the days when the charging of premium prices could disguise an uncompetitive

cost-base. "No one in the world is

prepared to pay for German compla cency on the cost front," says Mr Werner.

About 13,000 jobs were already eliminated by Mercedes-Benz last year in Germany (at its car and commercial vehicle operations), reducing the workforce from 225,000 to 212,000 by the eod of 1992. Another 14,500 jobs are scheduled to

be cut in the coming two years.

While the present crisis is at its most acute in Germany, the pain is being felt elsewhere in the European industry. After two years of record losses, Ford of Europe has been in the process of cutting 10,000 jobs since late last year.

Fiat, under beavy attack by its rivals in its domestic fastness of Italy, cut 9,000 jobs in its car operations in the two years to the end of 1992. Under the pressure of falling sales it resorted to halting production lines to eliminate the output of 230,000 cars last year and

180,000 in the first half of 1993. Even while production in existing plants is being pruned, new plant capacity is coming on stream. European producers are commissioning plants with e capacity for about 1.5m vehicles a year between mid-1992 and the end of 1994, although VW is delaying part of its expansion in eastern Germany. In addition, Japanese vehicle makers are expected to have built a capacity in Europe for some 1.2m vehicles a year by the end of the decade.

"The whole industry, but Euro-pean manufacturers in particular, have to face one particularly severe international challenge. This is worldwide overcapacity." says Mr Bruno Adelt, executive vice-presi dent of the Volkswagen brand divislon. "For the remainder of the 1990s we estimate this at more than 10m vehicles . . . Excess capacities in Europe will greatly increase, competition will be tougher and above all pressure to sell at lower prices will increase dramatically."

Faced with the accelerating con-traction of the market, established European producers are clamouring for intervention by the European Commission to renegotiate Jepanese import levels.
"The agreements between the

European Community and Japan are not enough," says Mr John Hardiman, chief executive of Ford of Germany. "We are deeply dissat-isfied ... We are demanding that Brussels sets Japanese export quotas exactly in line with the actual development of the market ... You do not have to be a prophet to fore see that the goal of orderly edjustment and e far-reaching restructuring of the European euto industry

cannot be reached by 1999." The real challenge is not so much the Jepanese imports, however, as local Japanese production in Europe, where Nissan, Toyota and Honde are alreedy showing that they can reach Jepanese levels of quality and efficiency with European (British) workforces, albelt in new plants and with new labour

in the middle of these challenges European auto industry share prices have performed with remarkable resilience. Some brave investors believe they can see the start of the recovery, but most carmakers still cannot imagine when the present decline will ston.

### room trying to scupper the peace yet mark not the collapse of talks but the point et which they get down to business. Local counsel

THE LOCAL Government Commission which is reviewing the structure of local councils in England has now published four reports. As anticipated when it was launched last year, the com-mission is approaching its task with no preconceived blueprint for how local government ought to be structured. The different solutions adopted in the first four reports, however, suggest that this prag-matic approach is less attractive than it seemed at the outset.

Some counties such as Derbyshire and Durham will survive, albeit without large towns like Derby and Darlington, which will be reconstituted as county boroughs. Others, such as Somerset and Gloucestershire, will survive only for "ceremonial and cultural" purposes, being divided into smaller districts. The "new" counties like Avon and Cleveland which failed to generate popular support (or even a county championship cricket team) are to be scrapped. The only option so far ruled out appears to be the preservation of the status quo in which district councils provide streetlevel services and county councils Strategic services.

if the commission continues in this manner, much of the country will be divided into district councila varying greatly in size. The smallest are unlikely to be able to perform satisfactorily strategic functions like planning and economic regeneration. In the large conurbations, the creation of uni-tary authorities has required new quangos and joint boards to han dle such issues. If this is repeated where county councils are abolished, it will do little to enhance accountability, one of the justifications for moving towards single tier authorities.

Nor is it clear that reorganisation will always save money, the other rationale for eliminating e tier of local government. While each commission report has claimed savings for the local taxpayer, the calculations are hotly disputed by the councils recommended for the scrapheap. There may be scope for economies of scale where services are to be provided by fewer councils, as in Derbyshire. But where county services are to be divided up among several district anthorities, one possible outcome is a growth in bureaucracy and higher costs to

This piecemeal approach is a novel way of reorganising local government which, even after 14 years of centralisation, employs more than 2m people and spends £54bn a year. England needs a system of local government that is capable of strategic action and which combines local delivery of services with genuine electoral accountability. Is the Local Government Commission sure that is what its reforms will produce?

#### The City's dressing down

Hands up all those who turned up at the Lord Mayor'e Guildhall dinner this week minus their white tie. Is the outbreak of black ties amongst the bankers and merchants yet another sorry sign of the way standards are slipping

in the Square Mile? To e degree, Celestria Noel, social editor of Harpers & Queen, sympathises with confused guests, especially those who came from out of town. The invite specified evening dress and decorations. Not a word about white ties. "You can wear decorations with black tie. They should have stipulated white tie" Noel opines.

Actually, the high society's diarist lets it be known she is infinitely more concerned by the faux pas of the "children of the sixties" now inhabiting positions of power, than unsophisticated foreign bankers. "People wear what they like these days" sighs Noel. Buckingham Palace, it seems, is about the only place left where people dare not wear the wrong species of tie.

Watchdog wanted Expect word shortly on who is going to replace Gerry Corrigan, as president of the Federal Reserve Bank of New York. Corrigan is not due to depart until August 20th.

But today will be the last monthly board meeting of the NY Fed before Corrigan goes off on a long vacation and there is also a big farewell bash for him in New York tonight. The delay in naming Corrigan's

successor is starting to cause e headache in the rest of the central banking community since he is also chairman of the Basle committee on banking supervision. Brian Quinn of the Bank of England would be an obvious candidate for the Basle job. But his chances might have been affected by the fuss over the BCCI affair, and anyway the committee'e first two chairmen, George Blunden and Peter Cooke, were both Bank of England types. Jean-Louis Butsch, secretary

general of France'a La Commission Bancaire is one possibility and the Dutch provided Corrigan'a predecessor, the late Huib Muller But Corrigan is the most senior central banker to do the job to date and the fact that the Basle committee is waiting to see who replaces him before making its own choice suggests that there is no obvious frontrunner.

Li let loose -

■ Another 1980'a shooting star turned felon savours freedom. Ronald Li, former chairman of the Hong Kong Stock Exchange, walked out of Stanley prison yesterday, where he had been serving time on corruption charges. Looking every bit of his 63 years, Li told

# **OBSERVER**



'I couldn't afford the whole knighthood'

the world: "I am an old man now; it's time to retire." Whatever the authorities thought about his performance running the bourse. Li had proven a model prison inmate, beavering away in the library to earn him the brownie points that helped secure an early

Still worth on the right side of HK\$7bn, the "uncle", as he was known to local brokers, can at least look forward to seeing out his days in relative comfort.

Lording it up ■ If there seems to be a bit of a power vacuum in Canberra this

week, the explanation is quite simple. No less than four of Australia'e 19 cabinet ministers are in London: Gareth Evans, the foreign minister, Simon Crean, minister of primary industries and energy, Laurie Brereton, minister for industrial relations and Kim

Beazley, minister for employment. Each has a busy round of meetings, ranging from discussing nuclear dumps with Douglas Hurd to woolly jumpers with the international Wool Secretariat. Also in town - what a coincidence are the lord mayors of all Australia's state capitals, Surely this sudden interest in the mother country cannot have anything to do with the second test match beginning at Lord's today?

#### Mystery woman

■ Until recently trying to assemble a picture of the secretive Fred Olsen, owner of Timex, numerous tankers, and much else, was rather like trying to sketch the invisible

Worries about terrorist attacks were said to be the reason why one of Norway's most mysterious shipping tycoons kept such a low profile. Suddenly, however, Olsen has begun to pop up on TV screens where he comes across as a rather nice elderly gent who doesn't know what terrible things his subordinates have been doing at

the doomed Timex plant in Dundee. The old man has certainly impressed Alex Salmond, leader

of the Scottish Nationalist Party. He had Olsen on the phone for an hour and e half on Tuesday, and Olsen was paying for the call. "I couldn't get him off the phone" savs Salmond.

Ninety minutes on the blower might not sound long for a politician, but it is a verttable age for an international businessman used to making snappy decisions. "He kept asking me what I would do" says Salmond, who has already faxed his answers to Norway. "I wish I had phoned him earlier laments the man who does not hold out much hope of a last minute reprieve. Come to think of it, the SNP

leader might have had more luck if he had rung Fred's daughter, Anette, who many think really runs the group these days.

Departridge

■ His ten years at the head of the Bank of England, said Robin Leigh-Pemberton at the Guildhall on Tuesday, had been a bit like the twelve days of Christmas: Twelve economies diverging. Eleven Lord Mayors presiding. Ten select committee MPs a-questioning. Nine ERM members a-realigning. Right trade secretaries a-trading places. Seven wise men arguing. Six chief secretaries cutting. Five monetary aggregates. Four chancellors of the exchequer. Three deputy governors. Two prime ministers. And one Governor of the Bank of England."

# FINANCIAL TIMES

Thursday June 17 1993

AND MANAGING YOUR AVIATION INTERESTS - WORLDWIDE THE INTERNATIONAL BUREAU OF AVIATION

Legal move undermines transition to democracy

# Court bans publication of Nigerian poll result

By Paul Adams in Lagos

THE POLITICAL future of Nigeria was thrown into renewed doubt last night when the commission overseeing presidential elections held last Saturday suspended publication of the out-

The move followed a court ruling restraining it from announcing the result. It lends substance to fears raised by pro-democracy groups in Nigeria that the transi-tion to democracy in Africa's most populous state, promised by the military government of President Ibrahim Babangida, is in jeopardy - after being put back three times in the past three

Gen Babangida's options are now far from clear. Extension of military rule would be controversial yet the transition to civilian rule has been seriously undermined, and the August handover date appears impractical

Although a presidential decree in April stated that no court could stop the commission carry-ing out Nigeria's first presiden-tial elections for a decade, the electoral body says it will respect the latest ruling from the high

Mr Moshood Abiola, the millionaire Moslem husinessman who was presidential candidate of the Social Democratic party, one of two almost indistinguishable rival parties created by Mr Babangida's government, had been declared the winner in 13 of the country's 30 states by Sunday

Since then no more returns have been released. Those close to the commission say Mr Abiola won by a clear margin, taking 59 per cent of the votes cast.

The injunction against the elec-

toral commission was brought by the Aasociation for Better Nigeria an unofficial pressure group which is seeking the extension of military rule for at least another four years.

It claims to represent the views of most Nigerians - and can draw some strength for its arguments from the low turnout at the polls, estimated at below 40 per cent - but is thought to have close links with the presidency. Gen Babangida took power in a

coup in 1985.

The Campaign for Democracy, another pressure group, won an injunction against the ABN in April at a high court in Lagos on the grounds that a decree in 1992 made it illegal to campaign against the transition process. The ABN has ignored that injunction and the presidency has made no comment on the

He admitted that the forecast

growth rate of 5 per cent for east

Germany was based largely on public sector subsidies from west

Germany, and was still not

The state of the economy and

recent rate reductions in other

European countries have contin-

ued to fuel speculation among

mainly foreign analysts of Bund-

esbank action today or at the

Mr Waigel's credibility suffered

wben the government's first

attempt at savings resulted in a

hefty package of tax increases

against the Bundesbank's

such a payment giving rise to the computational and financial

breaches had occurred in the

case of any client other than the

Maxwell interests, Mr Palm said Goldman did not know for cer-tain. However, the SFA is believed to bave conducted a

thorough review of portfolio

transactions and uncovered no

other instances of rule violations.

occurred only in the case of Max-

well-related entities, Mr Palm said: "The identity of the

counterparties to the trades

involved are wholly unrelated to

the breaches of the regulations".

Asked why the errors had

wbether such rule

reporting errors".

Asked

FT WORLD WEATHER

next meeting on July 1.

### Finance minister faces close questioning by Bundesbank

By Christopher Parkes in Frankfurt and Quentin Peel

MR THEO WAIGEL, the German finance minister, is expected to be closely questioned on the critical state of the country's public finances at today'a meeting of the Bnndesbank's policymaking

The 16-man council, which will also review interest rates and the state of the economy, will seek assurances from the minister that spending will be cut. Although Mr Waigel is regarded as a lame duck in Frankfurt, his renewed attempts to cut expenditure are seen as the key to a resumption of Bundesbank interest rate reductions.

Ballooning government deficits and a borrowing requirement expected to reach DM150bn (\$93.7bn) this year after DM130bn in 1992, are now the main obstacles to further moves.

sparks at VW

approached by Mr Lopez shortly before Christmas. This was

widely seen as an attempt to dis-

tance himself from the contro-

versy surrounding his new

Mr Lopez said this week that

they had been brought together by a components supplier. This version was later confirmed by

the group's chief spokesman,

who blamed a "misunderstand-

ing", and said he did not

know if such meetings bet-

ween arch-rivala were normal

Continued from Page 1

yesterday auggested that the internationally important discount rate would not be reduced from 7.25 per cent. The bank left unchanged the securities repur-chase rate, at which it supplies funds to the banking system, for the sixth week in succession.

including unemployment hene-He suggested that unemployment, currently standing at 3.3m. could rise to between 4m and 5m

'We cannot leave unemployment support at current levels if the jobless numbers go up to 4m to 5m", he said. But be warned that the government would be under heavy political pressure to ease the necessary cuts, because of a string of local and national

Signals from the central bank the economics minister, said the downturn in the west German economy would be even more severe than forecast at the turn of the year, and could shrink by 2 per cent or more in 1993, "An economic turnround is not yet visible," he told the economy committee of the Bundestag.

In Bonn, a senior government official said social spending, fits. would have to be cut to keep the budget deficit under control.

Separately, Mr Günter Revrodt,

Lopez makes | UK body fines Goldman

and which it was seeking to sever

its trading relationship. It was

this last transaction which left

Goldman with a capital shortfall

ranging from £9m to £20m for a period of seven business days.

cluded it engaged in or knew of any illicit conduct and sought to

describe its rula breaches as tech-

Mr Greg Palm, its joint chief

counsel, aaid they occurred

because information about the

free payments "was not effec-

tively combined with knowledge

of the regulatory capital effect of

nical in nature.

Yesterday, Goldman stressed that regulators had not con-

Continued from Page 1

ister, and his cabinet

The outcome of a no-confidence vote will hinge on Mr Tsutomu Hata, the former finance minister who beads a pro-reform LDP faction. He has indicated he is pre-pared to abstain. If the members of his faction choose to do so, the LDP will still have a small majority in the lower house, but if they vote against the party, the Miya-

zawa cabinet will fall Mr Miyazawa had previously threatened to call an election if a no-confidence motion was formally proposed, but his advisers were attempting to reach a compromise with LDP reformers last night, fearing that the party would be badly bruised in a snap election.

Four opposition parties yester day said they would propose the motion after the LDP decided not to compromise on its plan for the introduction of a single-seat electoral system to replace the present multi-seat system, which is blamed for encouraging corrup-

The opposition parties want a mix of single-seats and proportional representation, believing the combination would give them a better chance of success against the powerful LDP. By not seeking a compromise, the LDP is attempting to end the reform debate, since the ruling party's proposal would stall in the upper house, where it does not have a majority.

Mr Sadao Yamahana, the chairman of the Social Democratic party of Japan, the largest oppositlon party, said the LDP's gave his party no choice but to ropose a no-confidence motion: We must reform the political system, and we cannot allow the LDP to stop the debate. We want to launch a joint action with

Mr Miyazawa may attempt to appease the opposition by propos-ing an extension of the present parliamentary session, due to end on Sunday, specifically to debate political reform. Some opposition politicians are also uneasy about reform, which could threaten their own hold on power, and may accept an extension as compromise.

> Reform bluff of LDP is called, Page 4

### faces confidence vote over reform

Miyazawa

JAPAN'S rnling Liberal Democratic party faces a showdown today over the reform of the country's scandal-stained political system. Opposition par-ties have promised to launch a no-confidence motion against Mr Kiichi Miyazawa, the prime min-

If the motion is auccessful, Mi Miyazawa will be forced to dismiss the cabinet or call a general alection, proapects which prompted concern yesterday among business leaders in fear of instability.

other parties.

### Europe today

Low pressure will influence Scandinavia and western Russia with cloudiness and rain. In southeast Norway and southern Sweden, a few sunny spells will occur. Over the Low Countries and France, it will temporarily be more settled, with sunny periods. Over the Alps, it will be rather cloudy with outbreaks of rain. A cold front over Finland will extend to the Balkans, causeing widespread showery rain. Sunny periods are expected over Romania, Bulgaria and western Turkey but afternoon thunder showers will also develop Temperatures will rise to 23-27C. Weak high pressure will influence the Meditterranean with sunshine and temperatures in the interior

#### of Spain will reach well over 35C. Five-day forecast

On Friday, the British Isles will be cloudy with widespread rain, but later in the day the weather will clear though a few showers will push in from the west. Over the Mediterranean, it will remain sunny and warm. In Portugal, ocean-cooled air with thundery showers will arrive by Friday. The showers will spread east over France and Spain by the weekend. On the weekend temperatures will rise to 27-33C in Italy and



central Europe







### THE LEX COLUMN Goldman fingered

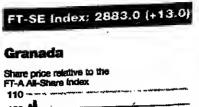
One should not be misled by the size of the fine, trivial though £160,000 is for an institution as large as Goldman Sachs. In the context of its limited powers of investigation, the Securities and Futures Authority has coma up with some damaging indictments of Goldman'a dealings with the Robert Maxwell empire. No investment bank with global pretensions can relish the revelation that, for seven business days in 1991, it had a shortfall of up to £20m in its regulatory capital. No such bank can happily admit that, on three separate occasions, it failed to consider the full implications of late delivery - itself the rarest of events - of securities it had bought from clients connected with Mr Maxwell.

Publication of such findings is an important part of the sanction process. The revelation that Goldman's procedures and supervision were inade-quate deals a blow to its reputation more damaging than any fine. That is about all one could have expected from an inquiry confined to the remit of examining Goldman'a compliance with SFA rules.

But the SFA chooses its words care fully. It says it "did not conclude" that Goldman or any of its personnel participated or were aware of any illicit conduct. That seems to leave the door open to further investigation in the light of other enquiries still in train. The statement that Goldman was not aware of illicit dealings by Mr Max-well or his associates is anyway a rather limp exoneration. Given Mr Maxwell's dwindling reputation at the time, perhaps it should have tried harder to make itself aware. The ease with which it flonted SFA rules suggests a culture that was too laisser-faire,

It will be a crying shame if NFC abandons the practice of publishing a best estimate of profits for the coming year. At least its official forecast is freely available to all investors. Institutions with access to brokers' forecasts - massaged up or down by companies at private briefings - would barely notice the change. NFC's army of employee-shareholders might find themselves disadvantaged.

Still, the company cannot be blamed for worrying about potential litigation, especially in the US, should it ever fail to hit its target. The broader question is whether a more conventional style of communication with shareholders might lay the ground for a more



1989

conventional pattern of ahare ownership.
With shareholders' funds of £350m

supporting turnover approaching 22bn, NFC is not well endowed with equity. That partly explains the rapid rise in gearing during the first half. An acquisition in logistics, for examwould demand substantial goodwill write-offs and further weaken the balance sheet. Since employees own 15 per cent of the shares, a rights issue would be touchy. Smaller placements of equity might be used to fund acquisitions, or cement alliances such as that with Schneider in the US. That might explain NFC's concern with the potential pitfalls in the US courts.

While its parcels business is losing money and with reorganisation provisions promised for the second half, though, NFC has its work ent out closer to home. Even if Lynx can be quickly turned around, it is question-able whether NFC should slug it out in the overcrowded parcels market. Another good performance from Exel Logistics should be a pointer to the way ahead.

#### Granada Group

The Granada recovery bandwagon rumbles on. A 23 per cent improvement in underlying pre-tax interim profits on sales up less than I per cent continues to reflect the bracing effects of Granada's re-invigorated manage-

Granada's rental activities, which represent about half group profits, may be slowly shrinking but they remain highly cash generative - especially since depreciation has overtaken capital expenditure. Catering,

continue on their upward trend. But there are blemishes. Locking into interest rates of 12 per cent a few years back is a minor embarrassme Losing the chance to huy W.H. Smith's stake in Yorkshire Television may prove a more serious setback, especially if the government really does relax the ITV franchise rules. M to Hanson

C STATE

it co

Par Care

Granada's shares have bounced strongly as Mr Gerry Robinson has strengthened his grip on the business Continued outperformance will increasingly depend on successful expansion of turnover. The acquisition of Sutcliffe should guarantee satisfactory progress for at least a year or two. Thereafter, the prospects grow more opaque. Still, Granada is proving it has the happy habit of generating cash and the management skill to apply it productively. That is a rare enough combination and should secure Granada's premium rating over the longer run, especially if BSkyB or the National Lottery turn up trumps.

#### Tarmac

Selling holes in the ground is not as profitable as it used to be if Tarmac's sale of Econowaste is any guide. When Wimpey and NFC sold their landfill sites, they emerged with stinking profits. Tarmac's £44m sale smells far less sweet. This may owe much to the negotiating power of Hanson. It also reflects the hazards of starting disposal programmes late in the day. Shareholders may simply be relieved that Tarmac has completed two-third of its targeted £300m of asset sales They may prove less sanguine, though, if Tarmac again trails Wimpey and taps them for more funds.

#### Standard Chartered

On Monday, Standard Chartered beld a meeting for eight selected analysts to discuss the organisation of its UK operations. On Tuesday and Wednesday, its share price rose by 6 per cent. Standard emphasises that the analysts' meeting was of a non-financial nature and the swing in its share price on a volume of only 3.4m shares reflects the lack of liquidity in its paper. Just the same, such a sharp movement so soon after such a limited briefing leaves an uncomfortable feeling. If Standard had something interesting to say about its UK operations. it could have gone to the small extra trouble of putting out a statement through the stock exchange.

This announcement appears as a matter of record only



Deutsche Aerospace

### **DEUTSCHE AEROSPACE AG (DASA)**

has acquired 51% of

### N.V. Koninklijke Nederlandse Vliegtuigenfabriek Fokker

by way of capital increase and from

### The State of The Netherlands

The undersigned acted as financial advisor to Deutsche Aerospace AG in this transaction

Morgan Grenfell & Co. Limited

Morgan Grenfell GmbH

**MORGAN** GRENFELI

### **FINANCIAL TIMES COMPANIES & MARKETS**

**OTHE FINANCIAL TIMES LIMITED 1993** 

Thursday June 17 1993



#### Tarmac sells waste arm to Hanson

ARC, a subsidiary of Hanson, the Anglo-US conglomerate, has paid £44m (\$68m) for the principla assets of Econowaste, the waste disposals business built by Tarmac. The sale makes Hanson's Greenways Landfill subsidiary the third largest owner of landfill sites in the UK. Page 19

#### Surge in Spanish turnover

Turnover on the Spanish bourse rose by 86.5 per cent in May, fuelled by expectations of a change in government and forecasts that the peseta would be devalued. Switzerland's turnover also rose, by just under a fifth. Back Page



All the main fish resources in the world are under stress and to some extent over-fished, according to the United Nations Food and Agriculture Organi-sation. The 1992 world fish catch declined for the third consecutive year to just under 97m tonnes compared with a record 100m tonnes in 1989. "Wa are going through a crisis in world fishing," says one FAO specialist. Page 22

#### MCI expects further alliances

For MCI Communications, this month's tie-up with British Telecom was coup and probably the single most important deal its 25-year history. While the first priority of Mr Bert Roberts, MCI chairman, is to complete the BT deal, he expects to form some important domestic alliances over the next 18

#### Junk bonds

So far this year \$23.7bn in new high-yield, or junk, debt has been issued in the US, and the market is on course to smash last year's annual total of \$38bn, itself a record. Companies have been queueing up to issue junk bonds and investors have been eager to buy them because the returns have been so rewarding. Page 16

#### Scottish Nuclear jumps to £66m

Scottish Nuclear, the state-owned company which operates Scotland's two nuclear power stations and generates nearly helf of its electricity, more than quadrupled pre-tax profits to £65.8m (\$101m) for tha year to March 31. Page 20

#### Italian job for CIA Group

planning group, has expanded into Italy via a 5 per cent staka in staka in Blufin, parent company of the Medianetwork group. CIA is paying L2.5bn cash (\$1.65m) and 400,000 shares from Blugroup, the privately-owned Italian company. Page 20

#### **Market Statistics**

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### Chief price changes yesterday

FRANKFURTY (DMG)
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Continental AG

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Constant

110 + 2.9 CoRP

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Chelomotal Brin

256 + S

Endaria B-Sey

Varia

294.3 + 4.3 Fallia Legris Sommer-Alifbert SI5.5 - 9.5 521 518 Price Co Faille Digital Equipment Felis Arabian Oh New York prices at 12:30. Welpac Faille Comac Greenway Hampden Hartons

# Ferruzzi troubles take political turn

LEADING bank creditors of Italy's troubled Ferruzzi group met Bank of Italy officials yes-terday as the collapse in the company's share price took on a new political dimension.

The meeting came amid signs that foreign banks, which have lent to Ferruzzi, might be invited on to the five-bank committee of leading creditors. Mr Guido Rosa, the local head of France's Societé Generale and chairman of the

The Bank of Italy has moved into the fray as the scale of Ferruzzi's financial difficulties have become more evident. The group and family holding company is known to have total borrowings

of about L31,000bn (\$20.9bn). Brokers are asking why warning bells at the Bank of Italy, which is supposed to supervise the scale of bank lending to individual companies, did not sound the rescue operation being mounted by Mediobanca and the other leading bank creditors. Mr Visco, briefly finance minis-

ter in the new Ciampi govern-ment, drew attention to the use of public sector banks to rescue a private company.

Other critics of the lifeline have pointed to the possibility of public sector banks swapping loans to Ferruzzi for equity potentially nationalising the company at a time when Italy is

another day of sharp falls for sbares in Ferruzzi Finanziaria (Ferfin) the main holding company, and its subsidiaries. Ferfin stock plunged a further 16.6 per cent to L494.8 from L593.5, while shares in Montedison, the main industrial subsidiary, dropped to L750, a cumulative fall of more

somewhat in after-hours trading.

months by a taskforce set np yes-

terday and beaded by Mr All

Naimi, Saudi Aramco's executive

vice president for industrial rela-

tions. One of the prime goals of

the merger is to give Samarec's activities the benefit of what is

generally considered to be Aram-

co's stronger and more experi-

In part it is a question of man-agement style. "In Jeddah, with Samarec, it's a question of coffee,

tea and long discussions round

ornate brass tables, while in

But the amalgamation is also

enced management.

Investors showed their hostil-

than 23 per cent since Friday's

stock has now tumbled by more than 17 per cent since the deal was announced late on Monday. The precipitous falls - and the fact that many of Ferruzzi's operations are backed by attractive industrial assets - has not yet triggered any bargain hunting, although prices recovered This is partly due to widespread cynicism towards Mediobanca. with its reputation for ignoring

### Daimler Benz sees profits recovery

DAIMLER-BENZ, Germany's largest industrial company, is on course for a profits recovery next year, the group's finance direc-tor said yesterday. Mr Gerhard Liener said next

year's profits could be twice as high as in the current year. This means a figure of around DM2bn (\$1.25hn) after an expected DM1bn this year and DM1.45bn last year.

The predictioo will surprise analysts, who have reduced their forecasts after the group's dire first-quarter figures. Last month Daimler announced net profits of jnst DM20m, down from DM480m in the first quarter of last year. Mr Liener's optimism is based on high expectations for the group's Mercedes-Benz luxury car subsidiary, which this week launched its C-Class executive car, the successor to the 190-

Combined with the impact of cost-cutting measures across the gronp, the effect would be a "fundamental improvement" in Daimler's profitability from 1994. He said the benefits would feed through early enough to ensure the gronp made about DM1bn net profit this year.

"The C-Class is a great success story," said Mr Liener. "It was only this week that the model was presented to the German public and I can already predict that every C-Class car we produce this year will be sold without baving to grant any discount."

This year's production target for the new model was 120,000 units. Mr Liener said, rising to 240,000 next year.

Mr Liener said that by the middle of 1994, the group would have cut 40,000 jobs, approximately 10 per cent of the work-force. The DM3bn-DM4bn cost of these measures would be booked against current-year profits. Annual savings from 1994 onwards would be of the same

He predicted the severity of the German recession would have abated by next year, partly due to lower interest rates. A strengthening of the US dollar against the D-Mark could also help gronp exports later this year. Scepticism about Daimler's profit ontlook bas caused its share price to fall from a high this year of DM628.50 to DM602.4. Present expectations for next year's profits range

#### ity to this week's surprise rights Separately, Mr Vincenzo Visco. issue by Fondiaria, the Ferruzzi-controlled insurance group, by minority investors, and contin-ued silence about the rescue foreign bankers' association in Italy, may join the talks as the deputy chairman of the finance committee of the upper house of supposed to be privatising its state-controlled banking sector. marking its shares down almost 8 The world's largest oli compa Top 10 refining companies ed on a ranking of upstream and downstream as ECON TO A THE ROYAL DUTCH SHELL 4.10

### Deborah Hargreaves and Mark Nicholson report on Saudi Arabia's big oil deal Merger unleashes new powerhouse

Arabia's two main state-owned oil companies, Aramco and Samarec, will create an international powerhousa in the world oil

The deal, announced by the Saudi government on Monday, creates the world's largest integrated oil company and an important competitor for multinational energy businesses such as Royal Dutch/Shell and Exxon.

While Saudi Aramco has long been the world's largest oil pro-ducer, the addition of Samarec's refining and marketing interests will put a sharper focus on the kingdom's downstream ambitions, particularly overseas.

The merger will make Sandi Aramco the world's third largest refining company, behind Exxon and Shell, moving up from seventh place. Joint capacity will run to 3.9m barrels per day.

The Saudi merger is evidence of a trend among state-owned national oil companies to create fully integrated concerns operating in all parts of the oil business. State-owned companies from the Organisation of Petro-leum Exporting Countries have played a growing role on the world stage as they have looked to channel investment into markats closer to consumars. But often lack the financial muscle and technical expertise of the privately beld multinationals.

Their lack of marketing knowhow has forced them, in the past, to turn to partnerships with the majors in areas such as refining, although they are well placed to compete bead to head on production. Their current eagerness to secure outlets for their crude in markets close to consumers may lead them to buy into existing ventures run by the majors. Mr Peter Bogin, at the oil con-

#### **Enormous** challenge in combining the two large companies effectively

sulting group, Cambridge Energy Research Associates, suggests there is a growing trend towards partnerships between the state-owned companies and the oil majors such as Shell and Exxon. For example, Aramco has been involved in a joint venture with Texaco in the US for three years - the Star venture includes jointly running two oil refineries and operating a chain of petrol stations in the mid-western and

in South Korea. And Aramco still has close links with its four original American owners, Exxon,

Texaco, Chevron and Mobil. in addition, Saudi Aramco has for some time been looking for a refining foothold in Japan and Europe as a way of securing outlets for its crude. It has a preliminary agreement with Nippon Oil for a feasibility study and is exploring a possible joint venture deal in Europe.

Saudi Arabia has in turn opened its borders to joint-ven-ture refineries for export. Aramco is involved with Mobil at Yanbu and Shell at Jubail. Saudi Arabia, Kuwait and Venezuela have led the drive to

expand outsida their own countries. Oman and Llbya have also been extremely active. But Mr Robert Mabro, director

of the Oxford Institute for Energy Studies is sceptical that the stateowned companies will take on the majors on their own turf. "Will they emerge as competitors to the majors by following simi-lar policies - I doubt it." He points to the fact that few companies from Opec have started exploring for oil outside their own borders. These companies, including Aramco, are going to take a long time to build up market share outside their own countries and I don't think the majors time," he said. Sandi officials said this week that while the merger would give greater "dynamism" to Aramco, it would not necessarily accelerate its expansion overseas. "We will not stop being patient," said

one official in Riyadh. The integration of the two companies should, however, stream-line the decision-making process, enabling the new group to respond more quickly to market opportunities. Many industry observers point to the enormous

#### Merger part of a trend among state-owned

companies challenge facing the kingdom in combining the two large companies effectively. The complexity of the task might slow down its international ambitions in the short term. "It is a challenging step for Saudi Arabia, but it will eventually give the joint company a clearer and more trans-parent strategy in its interna-tional moves," said Mr Joe Stanisław at Cambridge Energy.

pany will be decided over several

#### Dhahran with Aramco it's shirtsleeves, styrofome cups and 'let's get down to business'," said one Riyadh industry observer. expected to have a direct effect on streamlining the merged company's operations. Saudi officials suggested, for Instance, that

training, marketing, accounting and finance for the combined operation are all likely to be managed within the existing Aramco structure. Opec's state-owned oil operators acquired the expertise to per-The shape of the merged com-

#### form on the world stage since they were nationalised in the late 1970s. But low oil prices have left some companies strapped for cash, forcing them to team up with other operators. In addition, many still want to gain access to western technology through joint ventures and partnerships. from DM1.1bn to DM1.4bn.

#### south eastern states. It also has a while they have the raw oil SE-Banken to look to shareholders for capital

THE SWEDISH government and Skandinaviska Enskilda Banken, the country's leading commercial bank, yesterday agreed that the first step towards recapitalising the loss-hit group should be a call on its shareholders. The joint statement said that

"the bank's capital base should in the first place be strengthened by additional contributions from the owners of the bank". It added that SE-Banken would "analyse the prerequisites for an issue of new shares" over the summer, but gave no details of the scope of such an issue. SE-Banken applied for state

support late last year but tha two sides said a conclusion on govarnment aid would not be reached until "the August-SepSE-Banken's senior sbare-bolder is the Wallenberg family, which holds around 7 per cent. The announcement confirmed

that recent improvements in SE-Banken's operating conditions had removed any urgent need for state support, originally sought because the bank was in danger of falling below the international capital ratio minimum of 8 per

However, with non-performing loans totalling about SKr25bn (\$3.4bn) and heavy losses expec-ted this year after the SKr5.4bn operating loss in 1992, it remains unclear to what extent the state will need to provide aid beyond February's broad guarantee to bonour the bank's commitments. In recent weeks, SE-Banken shares have risen sharply on speculation that direct government aid might not be required. This followed publication of the first-quarter results, which showed a 55 per cent cut in operating losses, thanks to improved operating profits before loan losses. Yesterday, the most traded A shares closed at SKr38, up more than five times since April. Mr Björn Svedberg, chief exec-

utive, acknowledged that the rising stock price, falling interest rates, a strengthening of the Swedish krona and better underlying performance had improved SE-Banken's position. But he warned "substantial risk" still attached to loan losses which have come mainly from the property sector.

The government, which has already laid out SKr74bn in aid to the banking sector, would like SE-Banken to earn its way ont of

### American Cyanamid in plan to buy Shell agrochemicals business

#### By Paul Abrahams in London

SHRLL, the Anglo-Dutch group, plans to sell its agrochemicals business to American Cyanamid

of the US. The deal, the latest in a series in the \$27bn-a-year industry. would propel the US group from tenth to sixth in the world agrochemicals league. The combined operation would bave sales of about \$2bn, although about \$300m of American Cyanamid's operations are in animal health

Sbell's business, employing 2,200, generated sales last year of about \$700m. "The multiples in agrochemicals are less than they were a couple of years ago.

Given that half of Shell's sales are third party products, we think the exit multiple won't be much more than one," said Mr John McDougall at Wood Mackenzie.

The deal is part of a broader rationalisation of a sector involving fungicides, pesticides and insecticides, though not fertilisers. The EC market shrank by between 10 and 13 per cent last year after reforms of the common agricultural policy. In May Schering, the German

bioscience group, revealed it was negotiating the possible merger of its agrochemicals operations with Hoechst, the German chemicals giant. Rhone-Poulenc of France has forged links with

Sumitomo of Japan. American Cyanamid said the two businesses formed a perfect fit geographically and in products. Its operations were mainly in the US, herbicides for soyabeans and soil insecticides. Shell's business was more international and sold fungicides and leaf insecticides. The US concern is reposition-

ing itself as a bioscience group. Two years ago it sold its consumer products business and earlier this year announced a plan to spin-off its \$1bn chemicals business. Shell said its business had not generated a satisfactory return. The operations needed to be larger to cover the costs of developing a stream of Cross border Cross border information for cross border business ☐ Africa
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#### INTERNATIONAL COMPANIES AND FINANCE

### London exchange reviews plan for sale of BT shares

By Norma Cohen,

THE London Stock Exchange is preparing to back down on a scheme under which market makers in shares of British Telecom would only publicly display dealing prices for those who wished to deal for cash

The move follows an internal review of the matter within the stock exchange. The exchange is believed to have been concerned about some of the technical aspects of the arrange-ment, which is unprecedented. There is also concern that its actions may inadvertently lead to the creation of a false market in BT shares.

A stock exchange canvas of the 18 registered market mak-ers in BT shares showed that the vast majority favoured the move. However, some institutional investors have registered alarm.

It emerged yesterday that the National Association of prior to the allocation date.

Pension Funds, the UK's largest sharebolder group, is opposed to the move. Mr John Rogers of the NAPF said: "We are eeeking clarification and expressing the concern of our members to the chairman of the stock exchange."

The stock exchange, following a request from S.G. Warburg, global co-ordinator in the sale of the third tranche of the government's stake in BT, had earlier asked market makers whether they wanted the stock exchange to recommend that all deals be for cash settlement. The move was intended

to help quickly discover who had bought or sold BT shares. Dealings for cash settlement are known within 48 bours while account settlement takes two weeks, If account settlement prevailed, Warburg, which has said it intends to award higher allocations to those with larger BT stakes, could be generous to those who had in fact just dumped shares

### Whirlpool Europe sells refrigerator plant

By Andrew Baxter in London

WHIRLPOOL Europe, part of the big US white goods group, has agreed to sell its Barcelona refrigerator plant to IAR/Siltal, the fast-growing Italian commercial refrigeration and domestic appliances group.

Financial terms were not disclosed, but the deal is significant for both companies. Whirlpool Europe said it reflected implementation of a strategy to rationalise industrial operations to meet cus-

tomer needs. The Barcelona plant produces 130,000 units a year with 270 employees, and was considered too small to fit Whirl-pool's philosophy of largescale, highly automated manufacture. Whirlpool Europe said this was its first such deal, but others were not excluded.

The US-owned company said it had received more attractive offers for the plant, but the deal with IAR/Siltal ensured

continuity of operation. IAR/Siltal will acquire full ownership of the plant at the end of July. It will sell part of its output to Whirlpool for dis-tribution in Spain and else-

where in Europe under a fouryear supply contract. The deal represents a big foreign expansion for IAR/Siltal, which has annual revenues of L240bn (\$162m), employs 1,100 people and operates four plants ian tobacco growers Investment including comin Italy, Based near Alessan-

State Property Agency privati-sation authority said. Universal faced politically

The Italian company said it expected to increase the Barcelona plant's capacity with additional production lines with technology assistance provided ern investors.

#### **Transport** group may change its

**forecasts** 

THE UK transport and logistics company NFC, an experiment in popular capitalism since its 1982 employee-led buy-out from the govern-ment, is considering ending its unique practice of giving "best view" forecasts of profits.

By Angus Foster in London

The practice was developed to keep shareholder employees informed before the company was listed. It is under review because of changing rules about communicating informa-

tion to shareholders. Tha company is also con cerned about possible legal challenges in the US if it failed to meet "best view" forecasts. NFC yesterday reported pre-tax profits more than doubled to £86.6m (\$133.4m) in the 28

weeks to April 17, elightly below expectations. The com-pany is sticking to its earlier "best view" estimate for this year of £95m to £100m, excluding exceptional gains. Lex, Page 12; Background, Page 19

#### **US** tobacco trader expands in Hungary

By Nicholas Denton in Budapest

UNIVERSAL Leaf Tobacco, the US tobacco trader and processor, is to take over Nyldofer, Hungary's dominant supplier

Universal'e offar involves the acquisition of a 76 per cent shareholding, an immediate capital increase, a subsequent injection and substantial support for hard-pressed Hungar-

mitments would amount to about Ft2hn (\$22m), Hungary's

strong domestic bidders for Nyidofer and the sale was a test of attitudes towards west-

# Granada improves to £68.1m at mid-term

By Raymond Snoddy

GRANADA, the UK laisure, television and computer services group made it clear it was in an expansionist mood yesterday as it unveiled pre-tax profits of £68.1m (\$104.9m) for the 26 weeks to the end of

The profit figure on a near static turnover of £640m represented an underlying rise of 28 per cent - 72 per cent as restated under new accountancy rules.

By lan Rodger in Zurich

KUHNE & Nagel, the private

Swiss-based forwarding group,

said consolidated net income

last year nearly doubled to a record SFr38.6m (\$27.6m), but

it anticipated a flat perfor-

mance this year.

The group, in which Lonbro sold a 50 per cent stake for

DM340m (\$212m) last year, said

the remarkably strong result was due to the elimination of

special spending, a considerable improvement in the busi-

ness structure and profitability

of its west European countries and the consolidation of its position in North America and Asia Pacific.

Mr Klaus-Michael Kühne, the

chairman, said at the group's

annual press conference that

advances to SFr38.6m

chief executive, made it clear that following the £360m acqui-sition of Sutcliffes, the catering and laundry business, the coupany wanted to be a strong contender for running the UK's planned National Lottery.

The company confirmed it would be bidding in a consortium to run the lottery.

At the same time, Mr Robinson made it clear that if the government relaxed the rules preventing the nine largest ITV companies tables each other over, Granada

the first four months of the

get but trading conditions were deteriorating and be

deteriorating and he was scep-tical about further profit

Mr Kühne said the group

was planning a public flotation

of about 15 per cent of its shares in the middle of next

year. He had no heirs and

wanted to provide for an

orderly succession when be

Consolidated turnover

advanced 1 per cent to SFr4.89bn last year, and gross

profit was up 4.8 per cent to

Ocean and air freight each accounted for 23 per cent of the profit with overland traffic and logistics bringing in 43 per

retired in about 10 years.

growth in the full year.

Mr Gerry Robinson, Granada would be in the market.

There is absolutely no way we will sell Granada Television. Granada TV is absolutely at the heart of our business," said Mr Robinson who on Monday represented the group at the National Heritage department when ownership rules were considered.

All the main Granada business improved their operating profits without what Mr Alex Bernstein, the Granada chairman described as "any apparent improvement in consumer

Granada's rental business had operating profits of £50m, an increase of 6 per cent and television profits rose to £21m from £18m, a rise of 19 per

Leisure increased profits to 28m from 28m. Computer services was largely unchanged -£4m compared to £3.7m last

Underlying earnings per share grew to 9.8p an increase of 40 per cent and there was a 10 per cent rise in net dividend per share to 3.025p up from 2.750 last time

had not reached the end of

growth. "We have a long way to go. We will see these kind of improvements continuing into

the second half," he added. Mr Bruce Jones, leisure analyst at Smith New Court, City stockbrokers yasterday increased his forecast for the full year to £173m from about

He said Granada could move on to pre-tax profits of £210m Lex, Page 12

In an indirect but sharp criti

cism of the state's injection of

more than FM18bn into Skop-

bank, the country's third largest bank, to keep it afloat, Mr Voutilainen, said fair competi-

tion within the system was

being distorted by such "mas

in preferred capital from the

government, but has raised

FMIbn in a rights issue end is raising a further FM300m in a subordinated loan issue.

It plans a similar loan issue

KOP has taken up FM1.7bn

sive" intervention.

### Kühne & Nagel income | KOP slips as loan losses increase

By Hugh Carnegy

KANSALLIS-Osake-Pankki, Finland's leading commercial bank, has reported a group loss before taxes and provisions of FM626m (\$116m) in the first four months as loan losses grew to FM933m. But the bank said it still intended to achieve its target this year of halving its FM3.7bn 1992 loss. The figures showed a sharp

deterioration compared with the same period in 1992, when losses were FM527m.

However, KOP said the results were not directly comparable because the 1992 figures did not include the acquisition late last year of STS-Bank and because the one third share of full-year loan losses then estimated at FM728m fell well short of the

actual FM1.42bn. The estimated full loan loss

figure for 1993 is FM2.8bn, compared with FM4.27bn in 1992. Mr Pertti Voutilainen, chairman, said the goal of cutting the 1992 overall loss in half this year was "a demanding target, but our recent perfor-mance suggests that it is not beyond reach".

The portfolio of non-performing loans held by KOP grew to FM8.2bn at the end of April from FM7.1bn at the end of 1992 - in spite of the exclusion of FM2.8bn in non-performing loans in a STS-Bank unit for which the government has assumed 90 per cent of the

However, Mr Voutilainen said non-parforming loans appeared to be reaching a pla-

"The improvement in tha bank's performance in the current year is based largely on this assumption," he added.

later this year to bolster its capital base. At the end of April its capital adequacy ratio was 9.2 per cent on BIS calculations, above the 8 per cent requirement. In the first four months, group profit from financial operations after depreciation rose 3 per cent to FM666m compared to the previ-

#### **NEWS IN BRIEF**

COFINOGA, the credit card unit of Galeries Lafayette, has taken 20 per cent in Sodira, a company controlled by France Telecom which is a service provider in France for a new pan-European digital mobile phone service, Reuter reports from

Insurance group Europ Assistance has also taken 5 per cent of Sodira, the companies

France Telecom, France's national phone company, is one of two operators in France launching digital cellphone networks which allow users to use their phone anywhere in Europe. Its service, Itineris,

began early this year and is marketed through 11 service companies of which Sodira is

commercial accord reached between the partners provides for Galeries Lafayette and Bazaar de l'Hotel de Ville to sell subscriptions only for Sodira's mobile phone services, called Cellway.

The rival French operator in the European digital cellphone market, Société Française du Radiotelephonie, a unit of Générale des Eaux, launched its service in April.

A subscription to Cellway costs FFr360 (\$66,79) a month after a connection fee of

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FFr350, with a variety of possible extra charges for things such as changing a number, replacing a lost telephonecard or paying bills other than by direct debit.

Cellway also offers a service through which a subscriber can get travel information, reserve hotels or flights or find telephone numbers, for no extra charge.

SFR set a subscription level of FFr315 francs a month with an initial connection fee of

 KARSTADT, Germany's largest department store group, sees difficulties in main-

taining its earning levels at the previous year's levels because of the country's recession, Reuter reports from Essen. Despite the unfavourable

(economic) environment, we are confident we will achieve satisfactory results again in 1993, although it will be difficult to reach the previous year's levels," Karstadt said in its 1992 annual report.

In 1992, Karstadt's group net profit fell to DM224.1m (\$140m) from DM257m the previous year, while group third-party sales climbed to DM20.6bn from DM19.1bn. Karstadt planned to continue to focus on department stores, mail

order houses and tourism in the future, although it would create new stores for glasses called "Optik Point".

"The development of our company and its considerable potential make it clear that we remain on a successful path with concentration on our three main businesses," he

Of the group's 1992 sales including tourism turnover, which totalled DM21bn, department store sales accounted for 61.7 per cent, mail order sales for 16.32 per cent, service turnover for 19.16 per cent and wholesale turnover for 2.79 per



dria, it grew fast in the late

1980s through acquisitions.

by Whirlpool Europe.

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### **Bank of Montreal plans** to expand presence in US

By Bernard Simon in Toronto and Laurie Morse in Chicago

BANK of Montreal, Canada's third biggest bank, plans to broaden its presence in the US by launching an expansion and acquisition drive through its Chicago-based subsidiary, Harris Bankcorp.

BoM yesterday named Mr Alan McNally, vice-chairman for personal and commercial banking, as Harris's new chief executive. He replaces Mr Kenneth West, who has been chief executive since BoM bought

Harris nine years ago. Mr McNally will have a mandate to triple Harris's branch network and assets, currently almost US\$13bn, within the next 10 years. Harris will focus efforts on Illinois, as well as other surrounding statas, including Michigan and Ohio.

Ms Linda Stromberg, an analyst at Howe Barnes in Chiago, described Harris as a "sleepy, conservative" institution, which has so far failed to capitalise on the gradual easing of Illinois' curbs on branch

These curbs have left the state with a highly fragmented hanking industry, with about 1,200 separate institutions. Ms Stromberg predicts a rash

of mergers and consolidations over the next few months. Some powerful regional banks based in nearby states have also signalled an interest in the Illmois market.

Harris is the third higgest downtown Chicago bank, after First Chicago and Continental Illinois. One of its smaller rivals, LaSalle, was bought by ABN-Amro of the Netherlands in 1989. Since then, LaSalle has acquired a number of savings and loan institutions which it has turned into bank branches.

Bank of Montreal, with assets of C\$109bn (US\$85.8bn). set a target in 1990 of boosting the contribution of US business to 50 per cent of earnings. But the US component has so far remained little changed at around 25-26 per cent.

BoM also announced a reorganisation yesterday which would bring its US and Cana-dian corporate and investment banking business under a single North American umbrella. Tha bank will in future be divided into four divisions.

Besides North American corporate and investment bank ing, the new units will comprise BoM's core ratail and small-business operations in of Harris in the US.

### Hewlett-Packard stock falls on report of setback in growth

By Louise Kehoe in San Francisco

SHARES in Hewlett-Packard, the US computer and electronics group, fell sharply yester-day when Mr Lewis Platt, the company's president and chief executive, was reported by Reuters to have said that the company expects slower order and revenue growth in the second half of the year.

HP officials said, however, the remarks, made yesterday during a meeting with bankers and analysts in Frankfurt had been misinterpreted.

HP's share price dropped \$7.50 to \$79.50 in heavy early trading, but had recovered to \$80.50 by mid-day.

Reuters reported that Mr Platt said: "We do not project that the second half will be like tha first half. Sustaining orders and revenue growth rates will be quite unlikely." However, HP officials in the

US denied that Mr Platt had commented on potential revenue growth in the second quarter and said that on the subject of order growth he had reiterated remarks first delivered by Mr Robert Wayman, chief financial officer, during a meeting with analysts in New York last month.

We feel very good about where wa stand today. Our order growth is accelerating, our backlogs are healthy, and we are getting more balanced results from our different businesses and geographies," Mr Wayman said.

Last month HP reported revenues of \$9.7bn for the first half of the financial year, up 20 cent from \$8.1bn in the first half a year ago. Net income for the six months was \$608m, up from \$293m.

# Good times keep rolling for junk bonds

Patrick Harverson reports on the market's insatiable appetite for high-yield debt

new high-yield debt -junk bonds - has been issued in the US, putting the market on course to smash last year's record-breaking \$38bn

Although the mid-to-late 1980s are traditionally regarded as the heyday of junk bonds, the volume of high-yield debt coming to the market over the past 18 months has far exceeded anything seen when Mr Michael Milken, the one-time junk bond king of Drexel Burnham Lambert, was at the

height of his powers. Companies have been queueing up to issue junk bonds and investors have been eager to buy them, rushing to get into high-yiald debt becausa the returns have been so rewarding. In the past 18 months high yield securities have outperformed most other leading

asset groups.

Merrill Lynch, the Wall Street securities house, says that its master index of high-yield debt achieved a total return of 18.2 per cent in 1992. In comparison, the Standard & Poors' 500 index of leading US stocks returned 7.6 per cent last year, and 10-year US government securities returned 6.5

Junk bonds are also ontstripping the opposition this year. In the first five months of 1993 Merrill's high-yield index posted a return of 8.4 per cent, against 4.5 per cent for the S&P 500 and 6.1 per cent for 10-year government securities.

The huge volume coming to the market has inevitably raised questions about how long the boom in funk bonds can last. And if the boom does end, will the market come

o far this year \$23.7bn in crashing down as it did at the end of the 1980s?

Fears of a sharp downward correction have intensified in recent months because of the pace of new issuance, and the willingness of investors to buy higher-risk debt from companies with very low debt ratings. At the same time, concern has grown that interest rates may be beading higher if the Federal Reserve is forced to tighten monetary policy to curb inflation.

Rising interest rates would maka junk bonds look less attractive compared with other assets, and if a number of lowrated issuers were to start defaulting on their paper because of the poor state of the economy, investors might stampede out of junk and into more secure assets, triggering a collapse in the high-yield

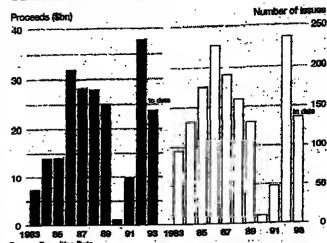
This may be the worst-case scenarin, but it has escaped no one's notice that similar conditions existed prior to the col-lapse in junk bond values at the end of the 1980s.

Yet, Wall Street remains upbeat about the outlook for the junk bond market - which is not surprising, because securities firms and investment banks earn huge fees under-writing and selling high-yield

tion of interest rates. The key factor behind the boom in junk bonds has been the sharp decline in US interest rates over the past two years. To maintain their income stream, yield-sensitive investors were forced by falling rates to buy either longer-dated investmentgrade debt, higher-yielding junk bonds, or stocks. Of the

Much depends on the direc-

Junk bond issuance



three categories, junk bonds benefited most from the huge inflows of investor cash. If the short-term rates rise,

however, those inflows to the high-yield markat will certainly slow, warns Mr Martin Fridson, head of high-yield research at Merrill Lynch. And if investors' appetite for high-yield debt shrinks, the number of companies issuing high-yield securities would also fall. How far and fast the market tumbles depends upon how far and fast interest rates rise.

He believes that as long as any rise in short-term interest rates is modest, a dramatic slump in the high-yield market is unlikely. The only event that could

shatter the junk boom would have to be so calamitous that it would probably wreak havoc on other asset groups as well. Mr Fridson is optimistic, however. He says. "I don't see anything out there that would

cause the high-yield market to collapse that would not also affect equity and long-term bond markets." An analyst at another big Wall Street firm says the same thing: "I don't see a reason, unique to the market, for a pull-back."

ost analysts do not believe that comparilVI sons between the current market and 1989 are valid. Four years ago one of the key problems was the growing share of the market taken up by relatively small (under \$100m) issues of very low-rated debt - the category of debt that is the least higuid and the most likely to

Although more small, lowrated issues have been coming to the market in the past year, Mr Fridson says this is not particularly worrying, because what matters is not the absolute number of low-rated small

the overall market, which is still low by historical stan-

Between 1987 and 1988, 60 per cent of the junk market was taken up by the high-risk category of low-rated debt issues. Last year, that share was only 15 per cent, and in the first five months of this year it has fallen further to 10

per cent. The number of high-risk issues may have been rising, but they have been far out-numbered by the volume of better-quality debt coming to the market, says Mr Fridson Overall, this is still a pretty conservative market."

Ms Diane Vazza, director of high yield research at the ratngs agency Standard & Poors agrees. She aays that credit quality has improved consider. ably over the past two years and the recent surge in small first-time issuers has done littla to undermine that improve-

Also, for the junk bond market to collapse, issuers would have to start defaulting on their debt. Yet, default rates are currently running at low levels. The rate peaked in 1991 when 10.7 per cent of highyield issues defaulted. By last year, however, it had fallen to 5.9 per cent.

This year, the market looks even more stable, says Ms Vazza. In the first five months of 1993 there have been only four defaults of high-yield corporate debt, representing \$300m of a market total of

Ms Vazza says: "We expect the default rate this year to be down dramatically from

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### Shares in USAir slide following forecast of shortfall for year reduce costs," said Mr Seth

By Nikki Tait in New York

SHARES in USAir, the US airline in which British Airways holds a minority stake, fell \$1% to \$17 yesterday after the Arlington-based carrier said that it expects to make an after-tax loss this year.

USAir said: "In addition, based on results of operations for the months of April and May and a projection of June results, the company, which had expected to be profitable in the second quarter, currently anticipates that it will sustain a net loss for the quarter".

Schofield, USAir chairman. for both the full year and the second quarter should show an improvement over those recorded in 1992. But it said the shortfall over previous expectations stemmed from sluggish revenue growth which it blames on the general of \$61m - down from an under-

economic conditions. "Management has taken a number of steps recently to stimulate traffic and generate increased revenues, including reducing leisure fares in certain short-haul markets, and will be reviewing further measures to enhance revenues and

USAir managed to make a \$2m operating profit in the first three months of 1993. although its significant interest charges meant that this translated into an after-tax loss

lying \$110.2m deficit in the same period of 1992. Last year, its after-tax loss was \$1.2hn, although the deficit was inflated by a number of extraordinary items. The adjusted operating loss stood

### at \$166.4m, down from \$219.4m Tiffany takes control in Japan

By Nikki Tait in New York and Emiko Terazono in Tokyo

TIFFANY, the New York-based jewellers, is taking over management and marketing responsibility for 29 Tiffany boutiques in Japan, currently operated by Mitsukoshi, the country's leading department

Mitsukoshi accounts for more than 90 per cent of Tiffany's sales in Japan. The move will give the US group greater flexibility to distribute its products to other Japanese retailers. Mitsukoshi owns 14 per

cent of Tiffany. The decision will also relieve Mitsukoshi's mounting inven-

tory of Tiffany products, which have been hit by the sharp fall in Japan's consumer demand for luxury goods.

an after-tax charge of about \$32.7m against its second-quarter earnings.
Tiffany said that the charge stemmed from a \$57.5m prodnct return reserve which it

had established as result of its decision to repurchase most of the Mitsukoshi's Tiffany stocks over the next four years.
Under the new arrangement,

Tiffany will provide the merchandising and management expertise for the 29 boutiques, provide and maintain the locations and staffing. Tiffany previously sold the merchandise on a wholesale basis to Mitsu-

As a result, Tiffany will take The two companies have also agreed to set up a new marketing operation to look over marketing and promotion planning for sales of Tiffany products in

Japan. Tiffany and Mitsukoshi's relationship started in 1972, with the Japanese group establishing Tiffany boutiques in its upmarket department stores. Tiffany's shipments to Mitsukoshi, however, were treated as wholesale trada sales, with a lower mark-up than traditional

#### while Mitsukoshi continues to 'Warehouse clubs' plan merger deal

PRICE Company, which devised the "warebouse club' retail concept in the US, and Costco, another of tha "big five" club operators, announced yesterday that they

plan to merge. The deal will create a company with 195 membership warehouse - huge out-of-town retail barns, which sell merchandise at rock-bottom prices

sales will stand at around

Both companies have recently disclosed plans to open warehouse club outlets in the UK - with Price Club setting up a joint venture with Littlewoods. Under the merger deal,

new merged group, while Costco shareholders, who include France's Carrefour, shares in the new company -

to be called Price/Costco - will be issued on the basis of 2.13 shares for each Price Company estimated at about \$33bn.

share, and one share for each Costco share. Price Company shareholdars will end up owning about 48 per cent of the

will have 52 per cent. The warehouse club movement has been one of the most dynamic element in the US retail sector in the recent years, and 1992 sales have been

#### More shares: in Hollinger to be floated By Bernard Simon in Toronto

SE HILLY

49.50

MR Conrad Black and his associates are making more shares in Hollinger, the Canadian holding company for Mr Black's international publishing interests, available to the

Argus Corporation, a com-pany controlled by Mr Black, plans to sell np to 2.5m Hollinger common shares to the public, starting on June 22. The shares, 4.6 per cent of Hollinger's 54.5m outstanding shares, will be sold through

BBN James Capel of Toronto. Argus is controlled by Ravelston Corp, a private com-pany owned by Mr Black and a handful of business associates. Ravelston presently owns 47.5

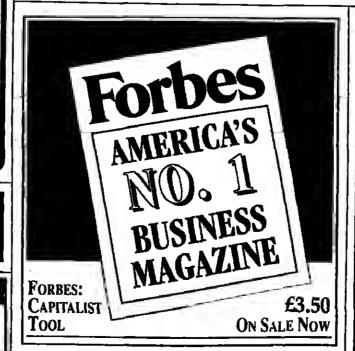
per cent of Hollinger.
Mr Black and other Hollinger employees have separately converted options in the form of preferred shares into 1.1m Hollinger common shares. The bulk of these shares are expected to be sold 🅭

into the market.

At Hollinger's current share price of C\$13.13, Argus will raise about C333m (US\$25.9m) from its share sale. It said the proceeds would be used to repay debt "in furtherance of the objective of both Argus and Hollinger to reduce debt". Moody's Investors Services has confirmed its ratines of Seagram's US\$3bn senior and subordinated debt at single A2 and A3 following the group's purchase of 5.7 per cent of

Time Warner for \$700m. While Seagram carries its 24 per cent holding in Du Pont. the chemicale and energy giant, at \$3.3bn, the market value is \$8.4bn and well above "the \$5bn debt Seagram might have to carry if it raised its Time Warner holding to 15 per

cent". said Moody's. Seagram has the liquidity to provide ample financial flexibility to carry the cost of an expanded Time Warner position despite the minimal dividends likely to be received, Moody'e added.



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BT deal is probably the most important in the US group's history, says Martin Dickson

wireless, local communica-

tions, multi-media and infor-

mation services, and is at the

centre of a web of discussions

which include local telephone

companies, cable operators and

While his first priority is to

complete the BT deal, which

will probably not be consum-mated until early 1994, he

expects to form some impor-

tant domestic alliances over

weaknesses into opportunities

and been a catalyst for change.

It intends to do so again:

When there is chaos in an

industry, when people are scrambling to align themselves

with somebody, when you've

There is no disputing the

company's track record in

shaking up the US telecoms

industry, which used to be a

cosy monopoly run by AT&T

until MCI emerged in the late 1960s and began challenging its

stranglehold on

Throughout its history,

he adds, MCI has turned

what others saw as

software houses.

the next 18 months.

OLD, brash MCI Communications, where revenues beauty enues have grown from \$500m a decade ago to \$10hn today, has never been shy about trumpeting its merits.

"The meek may inherit the earth, hut they will not take market share," was one of the watchwords of the late Mr Bill McGowan, the chairman who masterminded MCI's growth into the second-largest US long-distance telecommunications company.

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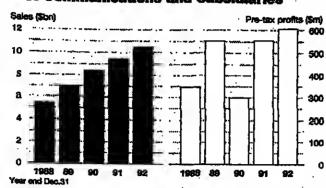
So when the soft-spoken Mr Bert Roberts, MCl's current chairman, describes this month's tie-up with British Telecom as the "telecommunications deal of the century" there is a touch of hyperbole about his remarks.

Yet for MCL, the agreement with BT is probably the single most important deal in its 25year history. The two companies agreed to form a joint venture to provide global communications services to multinational companies, while BT is also to pay \$64 a share to taka a 20 per cent stake in MCI for \$4.3hn.

The deal gives MCl far greater clout in the fast growing international market than it could have ever gained alone, and without diverting resources from its battle in tha US long-distance market against American Telephone & Telegraph, the much richer market leader.

BT's share purchase will also give MCI much greater financial flexibility to take advantage of the extraordinary upheaval taking place in the US, where technological and regulatory changes are pushing telephone, computer and cable television companies into new alliances to capitalise on an expected explosion of new communications services.

MCI Communications and Subsidiaries



The BT deal will cut MCI'e debt as a percentage of total capital to between 20 per cent and 30 per cent, from its current level of around 52 per cent. This will give it borrowing potential which could raise Its acquisitions war-chest to nearly \$10bn

How it deploys this firepower will affect not only MCI's future profitability but the return the UK company gets from its investment, given that BT is paying a pricey 25 times MCl's expected 1993 earnings per share (of around \$2.55) and a 23 per cent premium to the US company's share price

when the deal was struck. So far, MCI has lagged its rivals in forming alliances. AT&T, for example, has an agreement to buy a 33 per cent stake in McCaw Celiular, the largest group in the fast growing radio telephony market. MCI has no cellular interests and has not yet formed any ties with the cable TV industry, which could occupy a crucial position in delivering inter-active communications and entertainment services to the home.

However, Mr Roberts insists

1978, when a ruling in an MCI court case allowed full competition In the long-distance market, and in 1984, when the break-up of AT&T on anti-trust. grounds ensured that alternative long-distance carriers, such as MCI, would be given equal access to the consumer hy local phone companies.

MCI's revenues have doubled in the past five years, while its share of the long-distance market has risen to around 18 per cent, thanks in part to this much more level playing field, combined with surging demand for long-distance services and the company's particular strengths. These include a modern digital network, a lean operating structure, keen pricing and, above all, a flair for new product development and marketing.

Key turning points came in

For example, MCI's Friends and Family programme, which allows residential customers large discounts on calls to certain numbers, has grown in two years from nothing to more than 10m customers.

it is hoping for similar suc-cess in the small-to-medium husiness market with a programme called Proof Positive. This offers rebates to customers who have not employed the most cost-effective service package. MCI also calculates how much customers are saying compared with AT&T

got everyone fumbling around...for MCI that means opportunity," Mr Roberts says. MCI is also shaking up the US collect-call market, which it points out has been unchanged for 100 years, by offering what it claims are savings of up to 44 per cent of AT&T rates.

Such innovations, coupled with increasing penetration of the market for multinational customers, means MCI's traffic volume has been growing at around 15 per cent over the

past two years, roughly double

the industry average.

Analysts expect earnings per share increases of roughly the same size over the next two years as the US economy recovers, as MCl continues to Improve operating margins and as long-distance carriers are required to pay less in "access charges" for local telephone companies to complete

calls.
But this assumes that the marketing war hetween long-distance carriers does not intensify and that prices of calls, which are currently relatively stable, are not cut sharply in the battle for market share.

The BT deal could eventually give MCI's earnings an additional fillip. Although the joint venture is expected to lose money for the first two years, it should mean economies of scale in providing international eervices and cost sharing in developing new soft ware and other technology.

BT's global clout should also help MCI win a greater share of US-originated international calls, where it claims a market share of around 23 per cent, though only about 10 per cent of traffic originated by multi-

All these considerations bave helped lift MCI's share price from \$52 immediately hefore the BT deal was announced to around \$55% now, and some analysts think the price could reach around \$60 - close to the price BT paid by the end of the year.

But this assumes wise use of the war-chest by MCI to secure domestic partners - and a lack of new alliances among rivals, In an industry as volatile as US telecommunications, those remain substantial question

### Dresdner Bank to in Shanghai

By Tony Walker In Beijing

DRESDNER BANK will be the first German bank to establish a branch in China when it opens for business in Shanghai later this year.

Mr Rolf Kanning, Dresdner's chief representative in China, yesterday said that approval for a Shanghai branch had been given at the end of April after the bank had made an application late last year. Dresdner has also applied to

open branches in Guangzhon and in Shenzen, the booming development zone next to Hong Kong, as part of its strategy to capture a share of growing business opportunities in Asia. Approval is expected within the next few months.

Mr Kanning said Dresdner's move was part of a "long-term" strategy to establish a presence in China. Its main target customers would initially be joint ventures, hnt It hoped to broaden its business once foreign banks were permitted to deal in local currency.

Hutchieon Whampoa's retailing arm, A.S. Watson, has announced the formation of China's biggest integrated food manufacturing concern, Reuter adds from Hong Kong. Shanghai A.S. Watson Yimin Food Co, in which A.S. Watson

has a 51 per cent stake, will cost US\$29m. Mr Ian Wade, Watson's managing director, said that Watson was also negotiating with its partner, the Shanghai Yimin No.1 Food Factory, on a joint venture to manufacture

soft drinks, which would cost

### **SA** group bids open branch for Hungary's largest brewer

in Budapest and Phillip Gawith

SOUTH AFRICAN Breweries (SAB). South Africa's largest consumer goods company, emerged yesterday as the pre-ferred bidder for Kobanyai Sorgyar, Hungary'e largest and oldest brewery.

SAB has won the right to exclusive negotiations for four weeks to acquire state-owner Kobanyai Sorgyar, the State Property Agency (SPA), Hungary's privatisation authority, announced yesterday. An SPA decision to name a leading bidder generally determinee the outcome of a transaction.

Under discussion is a controlling stake - in excess of 75 per cent - in Kobanyai Sorgyar. Privatisation advisers estimate the total value of the transaction et more than

The planned investment includes the purchase price, a capital injection and the funding of development over five years. The total has surpassed the Hungarian authorities most optimistic expectations.

The sale of Kobanyai is one of the largest Hungarian privatisations so far this year, and if successful, SAB will become the largest South African investor in eastern Europe.

SAB is the world's seventh largest brewer, but the planned Hungarlan acquisition marks its first significant foray into Europe.

The South African brewer's sales are concentrated in the home market, which it dominates, and expansion was until recently hampered by South

Africa's international isolation SAB's 10 hreweries manufac ture 99 per cent of Sonth the 1992 annual report, it exports to 47 countries. In the year to March, SAB made

stributable profits of R825m (\$258m), of which R541m came from the beer division. Mr Meyer Kahn, SAB chair man, has often stressed that the company understood devel-oping markets, and this was where any offshore activity would be targeted. However, the group continues to be secretive about its offshore activities, saying it is not in the interests of shareholders to

divulge details. Kohanyai Sorgyar's market share of about 35 per cent and annual sales of about 3.5m hectolitres make it the largest Hungarian beer producer. The company made Ft296m (\$3.4m) profits after tax in 1992 on revenues of Ft7.6bn.

But it was also the most indebted in the sector and technically backward, Hungarian officials say.

The ideutification of a buyer for Kobanyai Sorgyar almost completes the privatisation of Hungary's brewing industry. The SPA is expected within the next two weeks to announce a preferred bidder for another brewer, Pannonia Sorgyar.

Of Hungary's seven breweries, Brau of Austria has acquired two, while interbrew of Belgium, Heineken of the Netherlands and the management of Nagykanizsai Sorgyar have each taken control of one. investors already present in the market were barred from the tender for Kobanyai.

#### **Indus urges** rethink on import duties

By Farhan Bokhari

INDUS Motor, tha Karachi-based affiliate of Toyota, yesterday appealed for reversal of a reduction on import duties for cars, announced in Mon-day's Pakistani budget.

import tariffs and other taxes for cars across tha board. with tha duties on 1300cc cars, similar to the Corolla assembled by Indus, reduced from 197 per cent to 100 per

In response to the company's plea, the government yesterday announced it was setting up a committee to consider appeals from Indus and any other companies who claimed to be affected.

Mr Sartaj Aziz, the finance minister, said that the committee would begin hearings within 72 hours and finalise its recommendations within the next two weeks.

Indus Motor began produc-ing Corollas In April this year, from its Rs1.Shn (\$56.43m) plant at Qasim, near Karachi. The plant has an annual

capacity of between 20,000 and 40.000 vehicles. Toyota has a 25 per cent stake in the company.

### Salomon Bros lures Warburg director

By David Waller in Frankfurt

ONE of the three managing directors of S.G. Warhurg's German operations is leaving the German arm of the UK investment bank to become a managing director of Salomon

Brothers in Germany. The departure of Mr Nici las Coulson follows the defection of Warburg's German highly-rated equity analyst team to Goldman Sachs earlier this year, combined with other difficulties in the German market, which is notoriously difficult for foreign financial insti-

tutions to penetrate. Mr Piers von Simson, head of Warburg's European investment banking activities, said that Mr Coulson's departure was "part of the normal comings and goings of investment banking staff.

Mr von Simson said the departure was regretted. He said, however, that corporate finance relationships with German corporations would not be damaged emce he had handled these personally from his base

in London Mr Coulson joined Warhurg in London in 1984 and moved to the bank's German operations in 1990, in 1991 the bank established a wholly-

owned German subsidiary to complement the acquisition of Berwein Wertpaplerhandelsund Börsenmakler, Munich's leading specialist brokerage

house in 1989. Warburg has won some large corporate finance mandates in Germany, for example advising privatisation agency, on its sale of interhotel, the east German hotel chain.

It won a high profile advis-ing Aachener und Münchener Beteillgungs (AMB), Ger-many's second largest insurance group, in its defence last year against what were then the unwelcome attentions of Assurances Générales de France. But Warburg's advice was not heeded and the two companies reconciled their

differences. Warhurg lost £11.6m (\$17.8m) last year on the closure of the German arm of its Pallas Leasing Group, an important factor behind disappointing figures at the Warburg group last year. These leasing operations were not managed by Warburg's German subsidiary.

Warhurg is in the process of transferring ite German operations, which employ over 60 people, from Munich to Frankfurt.

### BHP says it has no plans

BROKEN HILL Proprietary (BHP), Australla's largest listed company, has said that although it is not planning a large acquisition, it is financially in a position to make

Mr Prescott said in an intervlew with the Australian Financial Review newspaper: "I think we are very clearly in the situation that we could make any quality investment that we wanted to make - of

that", the spokesman said.

June 1993

3,105,000 Shares

All of these securities having been sold, this announcement appears as a matter of record only.

### NUEVO ENERGY COMPANY

Common Stock

540,000 Shares

PaineWebber International

Howard, Weil, Labouisse, Fredrichs

Jefferies & Company, Inc.

Rauscher Pierce Refsnes, Inc.

This tranche was offered outside the United States and Canada.

2,565,000 Shares

PaineWebber Incorporated

Howard, Weil, Labouisse, Friedrichs

Jefferies & Company, Inc.

Rauscher Pierce Refsnes, Inc.

Bear, Stearns & Co. Inc.

A.G. Edwards & Sons, Inc.

Lazard Frères & Co.

Morgan Stanley & Co.

Robert W. Baird & Co.

Gaines, Berland Inc.

Goldman, Sachs & Co. Lehman Brothers

Merrill Lynch & Co. Salomon Brothers Inc.

Janney Montgomery Scott Inc.

The First Boston Corporation

Kidder, Peabody & Co.

Wertheim Schroder & Co.

Petrie Parkman & Co.

Smith Barney, Harris Upham & Co. Dean Witter Reynolds Inc.

Ladenburg, Thalmann & Co. Inc.

Pennsylvania Merchant Group Ltd

**Paribas Capital Markets** 

Legg Mason Wood Walker Piper Jaffray Inc.

McDonald & Company The Principal/Eppler, Guerin & Turner, Inc. Crowell, Weedon & Co.

Dominick & Dominick

Stephens Inc. Tucker Anthony First Equity Corporation

Southwest Securities, Inc.

Hanifen, Imhoff Inc.

This tranche was offered in the United States.

NOTICE OF MEETING TO HOLDERS OF ROYAL TRUSTCO LIMITED FLOATING RATE SUBORDINATED CAPITAL DEBENTURES DUE 2085

FLOATING RATE SUBURDINATED CAPITAL DEBENTURES DUE 2035

NOTICE is hereby given that a meeting of the holders of Floating Rate Subordinated Capital Debentures due 2085 (the "Debentures") of Royal Trusteo Limited (the "Company") issued under the Trust Indenture providing for the issue of US\$150,000,000 Floating Rate Subordinated Capital Debentures the 2085 dated as of September 9, 1986 between the Company and Montreal Trust Company of Carada, as trustee, (the "Trustee") as an ended by (i) the Supplemental Indenture between the Company and the Trustee dated as of December 8, 1988 and (ii) the Supplemental Indenture between the Company and the Trustee dated as of August 19, 1992 (collectively, the "Trust Indenture"), will be held at 10:00 o'clock am (Toronto Inne) on Thursday, the 8th day of July, 1993 at Royal York Hotel, Baliroom, Committee Level, 100 Front Street West, Toronto, Ontario for the purposes of:

(1) updating the holders of the Debentures (the "Debentureholders") as to the events of the past few months and the afforts of the Trustee and certain of the Debentureholders on their behalf, as well as providing a pretiminary analysis of the rights of the Debentureholders and the issues likely facing them in relation to the contemplated transaction between the Company and Royal Bank of Camada.

Bank of Canada; considering and, if thought fit, passing on Extraordinary Resolution (i) pursuant to paragraph 8.11(i) of the Trust Indenture to appoint a committee (the "Committee") to represent the interests of the Debertureholders, and (ii) to ratify the retainer of financial advisors by the Trustee made pursuant to subsection 10.03(1) of the Trust Indenture; imposing the Committee, if appointed, the Trustee, commet and advisors to provide the Debertureholders with information and analysis that the Committee, if appointed, and the Trustee believe would be important to an understanding of any proposals made by the Company to its creditors whether by way of a plan of arrangement (the "Plan") or otherwise as my such proposal or Plan relates to the Debenures;

retates to the Debenques; considering and, if thought fit, passing such Extraordinary Resolutions and other resolutions pursuant to the Trust Indenture at may be necessary or advisable at the date of the meeting; and taking such further or other action, whether by way of Extraordinary Resolutions pursuant to the Trust Indenture or otherwise, as

Copies of the extraordinary resolution contemplated in paragraph (2) above are available from the Trustee at the addresses set for below.

This notice is given pursuant to the Trust Indenture with the intent that any Extraordinary Resolution adopted at the meeting or at any adjournment thereof (the "Meeting") in accordance with the Trust Indenture shall be binding upon all Debentureholders and his or be adjournment thereof (the "Meeting") in accordance with the Trust Indenture shall be binding upon all Debentureholders and his or be received, administrators, successors and assigns, whether present or absent, and that the Trustee catalogue for its previsions for its heir, executions, administrators, successors and assigns, whether present a coordinary. This notice describes only the general resture indemnity contained in the Trust Indenture) shall be bound to give effect thereto accordinary. This notice describes only the general resture indemnity contained in the Trust Indenture) shall be bound to give effect thereto accordinary. This notice describes only the general resture indemnity contained in the Trust Indenture, shall be bound to give effect thereto accordinary Resolution and the Indenture i

reservant to the arminer maintaining proof of the frontiers at 15 King Street West, 9th Floor, Toronto, Ontario, M5H 1B4, telephone: (416) 860-

To appoint a person to attend as proxy, a Debeniureholder must deposit with the Trustee an instrument appointing the proxy signed by All deposits in connection with the Mosting may be made by a Debenium-holder with the Trustee at the address set forth below at or holder or an attorney of the Debentureholder. before 4:00 o'clock par. (Toronto lime) on Wednesday, the 7th day of July, 1993 or with the Trustee at the place of the Meeting an the day

Persons appointed as proxies need not be Debenturcholders. Debenturcholders may not appoint the Trustoe as proxy.

All instruments of proxy referred to herein shall be in a form satisfactory to the Trustoe. Forms of instrument of proxy and any other timents may be obtained from the Trustee at any of the following branches:

BRANCTI Flatifica, N.S. real, Que

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**MELIVERY ADDRESS** Corporate Trust Services, 1690 Hottle Street, B3J 3J9 Corporate Trust Services, 1990 from Succe, 1930 347 Corporate Trust Services, Place Montreal Trust, 1800, avenue McGill College, FI3A 3K9 Corporate Trust Services, 15 King Street West, 9th Floor, MSH 1B4 Corporate Trust Services, 221 Puriage Avenue, R3B 2A6 Corporate Trust Services, 1778 Searth Street, S4P 2G1 Corporate Trust Services, 411-8th Avenue S.W., 72P 167

Corporate Trust Services, 510 Berrard Street, V6C 3B9 Calgary, Alta. ever. B.C. DATED this 17th day of June, 1993.

of the Meeting prior to its commencem

MONTREAL TRUST COMPANY OF CANADA, no Trust

# for acquisition

investments of any size, Reu-

ter reports from Melbourne.
A BHP spokesman said chief executive Mr John Prescott's statement in a newspaper interview that the oll, minerals and steel giant could make an acquisition of any size was made in a response to a question about its strong balance sheet and its expansion plans.

"He wasn't indicating we were about to do anything mammoth," the spokesman said. "We have a lot of options

any scale." He was also quoted as saying that BHP would issue figures in a few weeks showing it had reduced its gearing in the year to May 31 from the 48.2 per cent level at May 31 1992. Mr Prescott indicated it would be a little less than

Mortgage Securities (No.2) PLC £250,000,000 Mortgage backed floating rate notes due 2028

For the interest period 15 June 1993 to 15 September 1993 the notes will bear interest at 6.1175% per annum. Interest payable on 15 September 1993 will amount to \$1,541.95 per \$100,000 note. Agent: Morgan Guaranty Trust Company

275,000,000 HMC FINANCING 3 PLC Class A Mortgage Backed Floating Rate Notes due December 2018

JPMorgan

worse due December 2018

For the Interest Period from June
15, 1993 to September 15, 1993 the
Note Rate has been determined at
3.35% per annum. The Interest
payable on the relevant Interest
payment date, September 15, 1993
will be £677.31 per £42,317.62
nominal amount. nominal amount. By: The Chase Manhatlan Back, N.A. Loudon, Agent Rank June 17, 1993

FT COMMENT TRAVELS WORLD

#### INTERNATIONAL CAPITAL MARKETS

### Bund prices ease amid debate over interest rate cut

June 14

By Peter John in London and Patrick Harverson in New York

HEATED debate over whether Germany will cut interest rates today was the focus for government bond traders and analysts throughout Europe. The consensus by the close of trading was in favour of no change and the view prompted German hund prices to end weaker on balance.

#### GOVERNMENT BONDS

The bund future for September reflected the tussle of views. It opened at 94.97, was bought up to 95.18 on rate cut hopes and then sold back to

close at 94.90 in London. There was some disappoint ment that the weekly repo rate was left unchanged at 7.6 per cent, but the real damage was done by the surge in the dollar against the D-Mark.

94.80 on currency factors

before recovering slightly to

The two pfennig rise sprang from a shift of money into the US currency on comments from an official Bonn source

worried about the D-Mark's

Mr Julian Callow, a European economist with Kleinwort Benson, said: "In some respects the worst fears of the Bundesbank concerning the intentions of foreign investors have been

■ THE net slide in German long-dated bonds was countered hy a rise in the French equivalants. The disparate moves resulted in a new historic low for the OAT-hund yield spread which narrowed by two basis points to 0.16.

On the Matif, French June futures opened strongly and hroke through a key resistance level to hit 118.92 before profittaking took it back to 118.86. up four basis points on tha

■ UK government bonds performed strongly yesterday as dealers focused on the defiationary pressure of actual and expected economic data. The market shrugged off

Kenneth Clarke, the chancel-However, a fall of 0.2 per

Tuesday's "Manslon House"

speech on the economy by Mr

FT FIXED INTEREST INDICES June 16 June 15 June 14 June 11 June 10 High \* ntion 15/10/26; Fixed Interest 1926. untion high pince compilation; 127.46 (\$41/35), low 40.19 (\$41/75); platient 113.63 (\$45/95), low 50.53 (\$41/75) GILT EDGED ACTIVITY

June 11

cent in retail sales against expectations of a rise reversed any concerns that inflation might be about to take off. It also came ahead of the latest unemployment data which are expected to show a month-on-month rise of 10,000 after

GR Edged Bargains

June 15

recent falls and add to pressure for a further interest rate cut to kick-start the economy. Short-dated gilts were slug-gish hut at the long end they were ahead hy around " and gilt futures for September rose 1/4 to 1042 by the close.

■ IN THE high yielding European markets, Spanish government bonds picked np sharply as the market took heart from a meeting between Mr Felipe Gonzalez, the prime minister,

and a representative of the communist-led United Left as well as rate cut optimism. The yield on the 10.3 per cent band due Juna 2002 fell 18 hasis

June 10

Jame £

■ DUTCH government bonds ended marginally lower across the curve as the Ministry of Finance announced that its new 6.25 per cent state bond maturing in July 1998 had raised Fl 9hn in three

points to 10.52 per cent.

■ US Treasury prices were flat to firmer across the board yesterday morning as the market struggled to establish a new trading range in the wake of the recent good inflation fig-

BENCHMARK GOVERNMENT BONDS Price Change 9.500 08/03 115.3872 -0.078 7.58 AUSTRALIA 9.000 03/03 112.5400 -0.020 - 7.24 7.32 SELCIUM 7.250 08/03 88,4000 -0.150 7.48 7.53 7.72 CANADA 1 8.000 05/03 106.3000 +6.400 7.02 7.35 7.51 DENMARK 6.54 7.04 FRANCE 6.75 04/03 99.8900 +0.005 6.76 6.83 6.78 12.14 12.44 11,82 11,500 03/03 100,0200 +0.360 4,800 06/99 102,4380 5,500 03/02 106,6963 7,000 02/03 102,8500 -0.040 6.58 6.98 6.62 NETHERLANDS 10.52 10.97 11.13 10.300 06/02 98,7283 +0.998 100-25 100-23 106-00 7.250 03/98 8.000 06/03 9.000 10/08 5.94 6.07 6.82 6.90 102-08 103-26 US TREASURY 8.250 02/03 7.125 02/23 8,000 64/03 104,9600 +0,360 727 738 7A7 ECLI French Govti

London closing, "denotes New York morning session Yelds: Local market standard if Gross arrasel yield finduling withholding tax of 12.5 per cent populate by non-residents.)

Technical Date/ATLAS Price Sources
Technical Date/ATLAS Price Sources

By midday the benchmark 30-year government bond was up % at 103%, yielding 6.815 per cent. At the short end of the market, the two-year note was unchanged at 100%, to yield

4.074 per cent. The day's economic news had little impact on sentiment. Industrial production rose 0.2 per cent in May, while capacity utilisation was unchanged at

81.6 per cent. May housing starts, meanwhile, rose 2.4 per

Violete: Local market standard

The data was broadly in line with analysts' expectations, and made little impression on dealers and investors, who were hoping in vain yesterday that the market would estab lish a decisive new trading range after the easing of infla-

bank hosting the talks, Renter

ability to pay interest and prin-cipal on its \$9.3bn foreign bank

debt. The two sides are split on

the size of the payments,

which are part of a debt

CALLS

The talks focus on Bulgaria's

reports from Frankfurt.

restructuring package.

members

# shortage boosts By Tracy Corrigan 6.84 7.12 stocks.

which has fuelled issuance of GDRs and convertibles, which are not covared hy the

Samsung Electronics's \$150m recent issue of global deposi-tary receipts, priced at the end of last week, was five times oversubscribed, according to leed manager Goldman Sachs. As a result, many participants

The lead manager reported

### demand for GDRs an even spread of demand from

DEMAND for global depositary receipts and convertible Eurobonds issued by Korean companies has been boosted by the lack of availability of Korean

Korean stock

Although the Korean stock market has heen partially opened to foreign investors, under Korean regulations foreign investors cannot bold more than 10 per cent of the shares in any Korean company, and that limit has already been reached in many

Consequently, foreign inves-tors are willing to pay a pre-mium to get hold of paper,

in the deal were disappointed with their small allocations of

Europe, the Far East and the US, where the GDRs are being placed under the Securities & Exchange Commission's Rule

#### INTERNATIONAL **EQUITY ISSUES**

GDR issue for Samsung, which is a favourite Korean stock along with others in the electronics sector.

The new GDRs were priced at \$29.50, compared with \$30.25 for the outstanding GDRs, and at a premium of 23 per cent (compared with 25 per cent, the current premium of the original GDR issue, with which the new GDRs become

fungible early next year). Given the strong demand for the paper, a number of other Korean companies are also eyeing the market.

Ssangyong Oil, the privatesector oil company, is contem-plating a \$150m convertible Issne, while Jinro, a drinks manufacturer, may launch a \$30m Issue of convertible

#### Meff to end two JSDA to admit banks as special

JAPAN Securities Dealers Association is to admit banks as special members following April's financial system reform allowing bank units into the securities husiness, Reuter reports from Tokyo.

"It is not clear when anthorities will actually give a go-ahead for the first securities subsidiaries of banks." JSDA said. "But the overall direction has been set."

Bank units' operations will be restricted to the primary market, and will need to ask ordinary brokerages to trade equity-linked bonds they lead manage, JSDA said. The bank units will ask one JSDA-member brokerage to make a market in such bonds, and JSDA will appoint another as a second market-maker.

LIFFE EQUITY OPTIONS

#### currency futures contracts

MEFF, the Spanish financial futures and options exchange. is to stop offering peseta/dollar and peseta/D-Mark futures contracts, AP-DJ reports from Madrid.

The Barcelona-based Meff. said the exchange agreed "temporarily" to stop offering the contracts, but that there remained a chance they would be traded again in the future.

The spokesman said he was unable to say why the decision had heen taken. However, according to Europa Press, the Spanish news agency, Meff said the two currency contracts, the only currency futures traded on the exchange, falled to attract enough demand to keep them trading.

### Ontario global offering raised to \$2bn to meet demand

By Sara Webb

THE Province of Ontario was the talk of the international bond markets yesterday with the launch of its \$2hn, seven-

year global bond offering. The deal was increased from \$1.5bn to \$2bn reflecting strong demand from investors in the Far East and Europe, and so dealers expect the bonds to be priced at the tighter end of the indicated range to yield 64 basis points over the US Treasury bond. The lead managers gave an indicated range of 64-66 basis points over the Treasury bond.

The Province of Ontario. which has an AA2/AA credit rating, is a fairly frequent borrower in the international capital markets, usually preferring to launch globai US dollar or Canadian dollar deals.

Mr John Maddeo, assistant deputy minister of finance. said yesterday that the Province has a 1993-1994 borrowing have already pre-porrowed

C\$2bn and this latest global bond issue is the equivalent of another C\$2.50n," he said. The Province of Ontario borrowed C\$14bn in fixed income in 1992-1993 to fund a C\$12on defi-

Salomon Brothers, which is joint book-runner with Goldman Sacas, said investors were hungry for dollar honos "because there basn't been that much sovereign or supra-

#### INTERNATIONAL BONDS

national paper in dollars and there won't be much in the seven-year area, so people want a good liquid bench-

The province's 10-year dollar paper is trading at a yield spread of about 70 basis points in the secondary market.

The other main dollar deal of the day was LKB Baden Württemberg Finance's \$500m 10-

year bond issue. The deal,

which was marketed as a

"hybrid dragon-Eurobond". was targetted at Asian and European investors, It was priced to yield 25 basis points over the US Treasury bond, but the spread widened out in the course of the day.

Nomura, the lead manager, said the spread widened to 26-28 basis points, but other houses said they were quoting a spread of around 30 basis points in London. Elsewhere in the market,

Deutsche Bank Finance raised Y50hn with a five-year hond issue lead managed by Daiwa Europe, The lead manager said this is the first public borrow-ing in yen by Deutsche Bank Finance. The proceeds were swapped into floating-rate yen age opportunities.

because of the attractive arol-· Norsk-Hydro has launched a \$300m Yankee bond issue in the US domestic market, writes Tracy Corrigan. The 30year non-callable honds carry a coupon of 7% per cent and were priced to

yield 97 basis points over the

comparable US Treasury. The from A, while the short-term deal was arranged by Morgan rating has been lowered to A-2 Stanley. e Standard & Poor's, the

credit rating agency, said it has lowered its senior long-term rating for debt issued by Rhône-Poulenc, the French chemicals group, to A-

ian government officials and commercial bank creditors has produced no results so far, according to a spokesman for Deutsche Bank, the German **NEW INTERNATIONAL BOND ISSUES** 

A meeting between Bulgar-

from A-1.

Borrower US DOLLARS	Amount m.	Coupon %	Price	Meturity	Foor %	Spread bp	Book runner
Province of Ontario	26n	(n)#	(a)R	Jun.2000	0.325R	(a) (57-76-CO)	G, Sachsi Salomon Bros
rien Deutsche Bank Finance	50bn	4.375	99.47R	Jul.1993	0.25R	+35(4,6%-98)	Daiwa Europe
FRENCH PRANCS CCC(b) Coisses d'Epargne(c)‡	1bn 850	7.26 (c)	99,41R 103,069R	Jun.2003	0.35R 0.35R	+75 (81496-00)	CCF Banque Panibas
CANADIAN DOLLARS Engdom of Sweden	250	275	99.225R	Dec. 1998	0.2R	+40 (61/19/-96)	Hambres Bank
STALLOO NALLARTEUN CHETZUA CITTA NO	190	7	101.12	Ja. 1998	2		AEN Amm Bank/ BZW
CULDERS Curapean Investment Bank	\$35	6.625	99.7R	J.4.2003	0.257	+7.5(61416-63)	ING Bank
WISS FRANCS IEC System I. & C.(d)+§ Ielaba	130 100	1,125# 4.75	100 101.25	Sep.1997 Jul.2003	<b>.</b>		Serias Benk Corp. Zürcher Kantonalbenk
NEC System I. B. C.(d)+5; Helaba Hela	100 riess stated. Convertible. yield 67-66 sched on 6/4	4.75 The yield  ### The yield  #### ###############################	spread (or rate note, & Treasuries of days acc	dul.2003 ver relevent Semi-ennud t. b) Borrows trued interes	governme coupon. ers tull ne	rit bond) at las. Rt fixed re-offer me: Casae Cer n pays the CME	Zürcher Kantonalber moth is supplied by price; fees are sho trude de Crédit Imm 2 + 0.1%, d) Fixing

#### **MARKET STATISTICS**

RISES AND FALLS YESTERDAY

	FT/ISM	LA INT	EFIN	LAT	onal Bond Service		-
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'Lean and

efficient'

structure

for Forte

the replacement of the sepa-rate hotels and restanrants

divisional structures with indi-

vidual business and service

units reporting to a newly-cre-

ated operating board.

Mr Rocco Forte, group chairman, said yesterday that the

changes would provide "a lean

and efficient structure"

enabling the company to "con-centrate its resources in the

hotel and restaurant sector

and on businesses within it

which can build or sustain a

The new board will include

Mr Alan Hearn and Mr Tony

Monnickendam, the present divisional heads, as group

directors with responsibility for the business and service

units, as well as Mr Bob Lein-

hard (strategy), and Mr Rich-

ard Power (communications). Mr Hearn and Mr Leinhard

will also become members of an office of the chairman

being formed to assist Mr

leading position."

businesses

Further £44.2m expansion into UK landfill sector

### Hanson acquires waste business from Tarmac

By Richard Gourlay and Andrew Taylor

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ARC, a subsidiary of Hanson, ARC, a substituary of manson, the Anglo-US conglomerate, has paid £44.2m for the principal assets of Econowaste, the waste disposals business built by Tarmac.

The acquisition marks a further move for Hanson into the UK waste sector, making Its Greenways Landfill subsidiary the third largest operator of landfill sites in the UK.

in March the conglomerate took a 4.9 per cent stake in Shanks & McEwan in return for options in landfill sites which the waste company had exercised. For Tarmac, the UK's biggest

huilding materials and construction group, the sale marks a further stage in its pro-gramme to reduce its large borrowings by selling peripheral

"We want to be out of active waste and into void creation." said Mr Neville Simms, Tarmac's chief executive.

Tarmac decided to sell Econowaste in the third quarter last year when high prices for waste businesses ware still

expected by some in the industry. It was initially hoping to sell the entire business for £80m. Mr Simms said yester day's sale was only marginally below the figure Tarmac expected to achieve.

Tarmac has now disposed of more than £200m of assets in tha last 12 months and is believed to have made a £10m book profit on the Econowaste

It plans to raise more than £300m from asset sales, on which it hopes to hreak even. Mr Simms said that might prove tough in the current

The husinesses sold to ARC are understood to account for about two thirds of Econowaste's profits which approached £3m pre-tax last year. The parts of Econowaste that Tarmac is retaining made

Mr Martin Taylor, Hanson's chief executive, said it was a good time to huy assets and that "hopefully" the British recession had bottomed out. "We think Greenways is a very good business and this is a sensible acquisition at this price

ARC is buying 18 of Econo waste's sites, 12 of which are active. This will give ARC an additional 54m cu ft of landfill capacity to add to the 42m Greenways operates at 20 sites in England and Wales.

in addition ARC is buying the waste haulage business. It also has options to acquire rights over 17 sites for further

The combined business will have an annual turnover of

ialation will offer increasing opportunities to landfill operators with good access to long term void resources," said Mr Nigel Sandy, managing director of Greenways.

Tarmac's net debt at the end of last year, including the group's ahare of off-balance sheet finance of £100m and £99.3m of auction preferred stock, stood at £677m. This was equivalent to 73 per cent of shareholders' funds £942m.

Mr Simms has said that he hopes to reduce debt by a further £200m this year through disposals, savings and hy fur-ther squeezing working capital including in UK housebuilding.

> Forte in the executive management of the company.
>
> Each of the new units will nanage a brand or group of brands, increasing customer focus and shortening lines of communication.

> > Appointments include Mr Randolf Guthrie, former managing director of Shangri-La hotels, one of the leading Asian groups, who will head Forte Grand; Mr Herman Jenny, former chairman and chief executive of Copthorne hoteis, who will run Forte

#### P&S advances 50% to £6m

Portsmonth & Sunderland Newspapers achieved a 50 per cent increase in pre-tax profits from £4.01m to £6.01m for the year ended March 27.

Excluding rationalisation and exceptional costs, there was a 13 per cent rise in underlying pre-tax profit. Turnover of £60.1m (£58.1m) ing and printing operations,

while retailing contributed £42.4m (£37.9m). Retail trading profits were £1.3m (£954,000) while news-paper publishing and printing produced £5.2m (£5.3m).

The group's net cash position improved over the year hy £3.2m, leaving it with £1.1m. Earnings were 39.3p (31.9p). The final dividend of 6.62p makes a total of 9.46p (8.6p). | cured loan stock 2027. The The shares added 7p to 675p. | company is also issuing £20m

### Sale of waste arm helps NFC jump to £87m

FORTE, the botels and restaurants group, yesterday announced a further series of NFC, the transport and logistics company, yesterday reported slightly lower than changes designed to sharpen management focus on its core axpected profits because of osses at its Lynx parcels divi-The most significant move is

Pre-tax profits more than doubled from £37.2m to £86.6m in the 28 weeks to April 17, thanks to a £50m profit on the sale in January of the compa-

ny's waste management arm. Mr James Watson, chairman, sald economic conditions remained "difficult" although there were signs of improved confidence in the UK and US. In continental Europe, activity was at "a low ehb."

The results have been prepared under the FRS3 treatment and the comparisons have been restated. The company has main-

tained its "best view" forecast for the full year of on-going profits of between £95m and £100m. However, Mr Watson

STIRLING GROUP, the clothing manufacturer which supplies Marks and

Spencer, more than doubled pre-tax profits

from £2.64m to £5.84m in the year to

March 31 on turnover 48 per cent higher at

executive, put the advance down to a num-

her of reasons, hut singled out the

long-term solidity of its relationship with

M&S, its "principal customer", which

accounted for about £70m of turnover.

This, however, was from a period of 53

High volume production runs for M&S had lengthened as the retailer reduced the

Mr Peter Sheldon, chairman and chief

practise of giving best view forecasts, mainly because of legislative concerns in the US. Turnover increased 11 per cent to £977m (£879m), helped

by currency factors. Operating profits rose to £49.9m (£43.1m). Most of the growth came from Exel Logistics, which increased operating profits hy 50 per cent to £33.5m, helped by acquisitions and translation dollar earnings.

BRS, the transport and truck rental arm which incurred heavy reorganisation costs last year, increased profits by 52 per cent to £15.4m.
Allied Pickfords Merchants.

the removals division, saw flat profits of £7.1m. Lynx was affected by overcapacity and depressed margins in its market, and recorded

operating losses of £6.1m. Despite management changes, the full-year performance would depend on economic recovery, NFC said.

M&S helps Stirling double to £5.8mm

number of suppliers, Mr Sheldon said,

enabling Stirling to achieve greater effi-

ciencies and lift operating margins for its M&S business to 7 per cent. Mr Sheldon said that although Stirling

was "very reliant" on M&S, so also was

He said the year had been "one of con-

solidation of our recent acquisitions" - the

most important of which was another

M&S supplier, Ritz Design, in December

1991 for £19.2m, It contributed £40m of

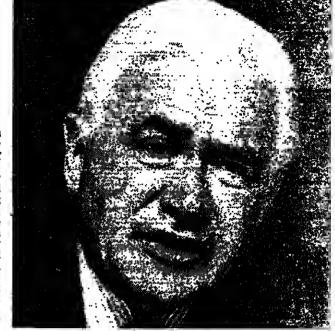
turnover and enabled the group to be

Mr Sheldon said that progress was due

to the contract division, with importing

closed with the loss of some 440 jobs.

M&S on its leading 10 suppliers.



Interest costs more than dou- gearing at 73 per cent. Mr Watbled to £10.9m. The cash inflow from the waste division sale was cancelled by acquisition

Net borrowings, affected hy currency and seasonal factors, increased from £181m at the year end, to £256m, leaving

son said gearing would end the year at about 55 per ceot. Earnings were 13.5p (5.2p). A second interim dividend of

1.45p is declared, making a total of 2.8p for the half year. The shares fell 8p to 249p.

### Porter Chadburn shares rise 30% despite £3.6m deficit

EXCEPTIONAL losses of almost £7m, mostly related to the discontinuation of the lossmaking Gola husiness, pushed Porter Chadburn, the packaging, consumer products and specialist distribution group, into a £3.62m pre-tax deficit in the year to April 2,

The final dividend is cut to 0.4p, halving the year's total to

However, the shares jumped 30 per cent - from 20p to 26p reflecting positive commants on the outlook from Mr Raymoud Dinkin, chairman. He said there had been "continued growth" in the US since the year-end and reported "a few encouraging signs," including some stronger order books, in

By John Gapper, Banking Correspondent

two years.

LONDON SCOTTISH Bank, the

consumer finance company,

yesterday announced an 11 per

cent rise in interim profits after its income from personal

loans rose for the first time in

The bank, which makes con-

sumer loans and collects dehts

on behalf of other companies,

said its rise in pre-tax profits

for the half year to April 27 to

£2.01m (£1.81m) reflected an

improvement in loan arrears

loans rose 2.5 per cent to

£9.75m (£9.51m), which the

Income from interest on

as recession eased.

expected, led to losses per share of 4.82p; in the previous year there was a profit of £5.59m giving earnings of 5.18p. The results were prepared in accordance with the FRS 3 accounting standard.

Mr Dinkin said 1992-93 had been "a year of mixed perfor-mances" with Porter Chad-burn's enlarged labelling business in the US performing well. But the UK leisure and household marketing and distribution activities suffered badly from recession which hit sales and margins, particularly in the second half.

Group turnover from continuing operations increased by 19 per cent to £132.3m (£110.8m) including £11.9m from acquisitions. Discontinued operations added 25.4m

11% as loan arrears improve

bank said was the first rise in

loan income since April 1991.

Income from commission on third party debt collection rose

17 per cent to £3.11m (£2.66m).

Mr Jack Livingstone, chair-

man, said the rise in interest

income had been produced by

an improvement in arrears, as

the net value of loans to cus-

tomers - less unearned inter-

est and insurance payments -

£184,000 to £1.06m. The results

were also helped by a 13.9 per

cent fall in finance costs for

funding lending to £1.2m

(£1.4m) following the fall in

The had debt charge fell

rose to £39.7m (£37.5m).

London Scottish Bank up

tinuing operations fell by 50 per cent to £4.14m (£8.3m), and acquisitions provided £1.56m. The discontinued Gola operations incurred operating

losses of £1.36m (£2.36m). Turnover in the packaging division, led by Lord Label and the recently acquired Lancer Label in tha US, jumped by 62 per cent to £52.6m (£32.6m) and operating profits increased to £4.78m (2.63m).

In consumer products sales also grew slightly to £61.7m (£60.2m) but operating profits slumped to £214,000 from £4.07m. Profits from the specialist distribution husines slipped to £709,000 (£1.61m) on turnover of £17.9m (£18m). Net interest payments fell to £978,000 (£1.36m) and year-end

Christmas hampers - for

which customers contribute

weekly - fell by 5.1 per cent to

£1.11m (£1.17m). The bank said

orders in the first 26 weeks,

which will be taken into profit

in December, had risen by 15

Income from insurance to

ents fell by 1.3 per cent to

cover interruptions in loan

£1.9m (£1.93m). The figure was affected by higher unemploy-

borrowings were £10.9m, representing gearing of 56 per

### Hemingway Properties | Low & Bonar acquires buys £30m portfolio

By Vanessa Houlder, Property Correspondent

sales weeks at M&S.

HEMINGWAY Properties yesterday announced a £21.9m placing and open offer to help finance the acquisition of a £30.2m portfolio of property.
It consists of 19 retail a

industrial Investments throughout England and will dilute Hemingway's concentration in London and the southeast. It is buying the property from Wyndham Investments, the trustee of the Allied-Lyons Pension Fund.

The placing involves the issue of 40.3m new ordinary shares and £12.1m nominal of 7.5 per cent convertible unseof debenture stock at 10.37 per

After the acquisition, placing and open offer, the net asset value per share will be 25p, compared with 26.1p at the end of 1992. On a fully diluted basis, it will be 27p per share allowing for conversion of the stock. The shares rose yesterday from 281/ap to 30p.

The open offer to qualifying shareholders will be 4m units, comprising 10 ordinary shares and 3 nominal of stock, al 562.5p per unit. It will be made on a basis of two units for every 27 shares. The new securities will be placed by Paribas.

There will be a capital reorganisation to eliminate tha accumulated deficit on the

ing cartons.

### and brands making "only small contributimes by earnings of 3.92p (3.08p) per

During the year Boftex, a UK importer with a Hong Kong-based sourcing opera-

tion, was bought for £440,000. Since its

integration and the ironing out of volume

problems, Mr Sheldon expects an improve-

ment from the import side. Main custom-

ers here include C&A, Burton, Littlewoods

Brands, which include Righy & Peller

and Fantasie, take a while to achieve strong profits growth, Mr Sbeldon saló.

Net interest payable was £712,000 (£199,000) - the Ritz acquisition included

£4.5m, now £3.5m, of medium-term debt.

The final dividend is lifted to 1.35p (1.15p)

for a total of 1.85p (1.65p), covered 2.1

By Angus Foster

LOW & BONAR, the Dunder based packaging and plastics group, has made its second acquisition this year with the £17.4m purchase of CMB Carton Systems, a designer of

Low & Bonar raised £50.2m through a rights issue in March for the £33m acquisition of Cereal Packaging. It will use the balance for the lalest purchase, which will make it the UK's second larg-est maker of high quality fold-

Mr Jim Leng, chief execu-

designer for £17.4m tive, said the purchasa of CMB Carton "hridged a strategic gap". He said the expanded company would be ahie to offer equipment design ser-vices to existing clients and

> Speke and Swindon, made operating profits of £2.2m last year on sales of £28m. At completion It had net assets of

would benefit from enlarged

£7.5m, with no debt. The company was acquired from French warehousing group CGP, which in turn

bought the company in 1991 from CarnandMetalbox.

### Exports lift Chemring to £2.92m

**By Richard Gourlay** 

STRONG EXPORTS helped Chemring, the maker of anti-missile chaff, distress rockets and waterproof clothes, to report a 10 per cent

The interim dividand is Pre-tax profits rose from £2.65m to £2.92m on increased by 8.4 per cent to 1.03p (0.95p). Diluted earnings sales up 15 percent at £21.3m. Earnings per share rose 9 per cent to 9.49p and the interim dividend goes up 10 per cent to 3p (2.725p). per share rose by 8.7 per cent to 2.5p (2.3p). The shares closed markets - which account for 55 per cent of ers.

increase in interim profits.

Mr Philip Billington, chairman, said defence

group business - would continue to enjoy steady growth. Measures to deter missiles attracted by heat and radar signatures would continually need to be improved. Sales of distress rockets and marine-related

safety equipment - which make up part of the 45 per cent of non-defence sales - were benefit ing from the introduction of new safety regula-

The group was looking at some sizeable acquisitions which might require a call on sharehold-

#### **DIVIDENDS ANNOUNCED** Totai last ponding payment year July 30 2.725 S.155\* Chester Water Craig & Rose ... Granada ... Ivory & Sime ... 14.5 12.5 Oct 4 Sept 6 Sept 6 July 30 Aug 9 Aug 18 Oct 4 Oct 4 3.025† 4.75 0.155 0.155 MCIT .. Mountview Ests ... 1.25

Dividends shown pence per share net except where otherwise stated, †Or increased capital, "Equivalent after allowing for scrip issue, §USM stock, creased capital. "Equivalent after allowing for scrip issue. §USM stock rish pence. • Second Interim; makes 2.8p (2.7p) to date. • Special payment

#### **COMPANY NOTICES**

CANADIAN PACIFIC LIMITED
At a meeting of the Board of Directors held
today, the following dividends were tousy, the declared control of the c

on June 25, 1993. PREFERENCE SHARES

on June 26, 1983. SY ORDER OF THE BOARD D. J. DEEGAN ACE-PRESIDENT AND SECRETARY DUEBEC CITY, JUNE 14, 1983

OKG AKTIEBOLAG (formerty Oskarshamnsverk Kraftgrupp Aktiebolag) U.S.\$50,000,000

RETRACTABLE BONDS 1997 In compliance with the requirements of the London Stock Exchange, we inform bolders of the above mentioned Bondo has copies of the English language version of the Annual Report and Accounts of OKG Akriebolog are available from the officer of Hambros Chair and Account of the Copies of Hambros Chair and Account of the Copies of Hambros Chair and Alfondon Hambros Chair and Alfondon Hill London

S.G.WARBURG CAPITAL B.V. U.S.\$200,000,000

Holders of the above Nutes are advised that copies of the Annual Report and Accounts of the issuer and the gnaramor, S.G. Warburg Group plc, for the financial year ended 31st March, 1993 are available from the Company Secretary, S.G. Warburg Group plc. 1 Fresbury Avenue, Landon ECRM 2PA

BRADFORD & BINGLEY £200,000,000

Rosting Rate Notes due 1995 In accordance with the terms and conditions of the Notes, the interest rate for the period 15th June, 1993 to 15th September, 1993 has been fixed at 6.0625% per ennum. The interests are september of 15th September 1993 has been fixed at 6.0625% per ennum. The interest payable on 15th September, 1993 against the Coupon 9 will be £152.81 per £10,000 nominal.

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Go-ahead for spent fuel dry store will cut reprocessing costs

# Scottish Nuclear jumps to £66m

By James Buxton. Scottish Correspondent

SCOTTISH NUCLEAR, the state-owned company which operates Scotland's two nuclear power stations and generates nearly half of its electricity, more than quadrupled pre-tax profits in the last

Mr James Hann, chairman, said the results were "still not good enough, but nevertheless a substantial improvement."

The company aims to make further cost reductions and to hecome "privatiseable", by which it means healthy enough to be privatised should the government so choose. Pre-tax profits of £65.8m for

the year to March 31 compared with £13.7m previously. Turnover increased almost 10 per cent from £47/m to £524m. Scottish Nuclear'e depreciation was £14m less than it would otherwise have been, due to its acceptance of an engineering study which extended the operating life from 30 to 35 years - of the Torness power station in Lotbian. A similar study is

Carpetright

offer for sale

oversubscribed

The public offer for sale for

Carpetright, Sir Phil Harris's

carpet retall chain, closed

oversnbscrlbed yesterday,

writes Maggie Urry,
Details of the level of sub-scription and allocations will

be announced next week; deal-

The placing of 25.5m shares

with institutions was oversub-

scribed, with investors rep-

orted to have received about a

quarter of those they sought.

The offer of 13.7m sbares is

believed to have been comfort-

ably oversnbscribed, with

some applications thought to

be from Institutions disap-

pointed in the placing.

**Control Securities** 

Control Securities has received

acceptances of its exchange

offer to boudholders in respect

of 94.8 per cent of the 7.5

per ceut guaranteed bonds

1989-94 and 98.4 per cent of

the 8.875 per cent guaran-teed bonds 1990-97 in

Bromsgrove Industries, the

West Midlands-based engineer.

is paying £1.48m for Gainsbor-

ough, a precision mechinist

which concentrates on the

The consideration comprises

£575,000 cash, £650,000 of nil

interest loan notes payable

next June and 241,546 new

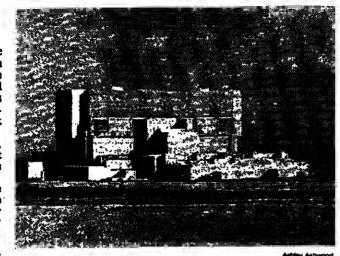
shares - £50,000 in shares is

deferred until next June.

Bromsgrove buys

aerospace sector.

ings begin on Wednesday.



Torness power station: operating life extended to 35 years

being carried out on the Hunterston B station in Ayrshire. The company's operating cost fell from 3.21p per unit of slectricity to 2.98p. The plants had a combined load factor of 68.2 per cent.

There is no non-fossil fuel levy in Scotland, unlike in England and Wales, but Scottish Nuclear sells power to its

and Scottish Hydro-Electric, at more than the market price. This will fall, in line with an agreed formula, from 1994-95. Scottieh Nuclear hopes shortly to receive planning permission from Mr lan Lang, Scottish secretary, to build a

dry store at Torness to hold

The store will open two years after planning permission is granted and the company hopes to save £45m a year In fees that are currently charged for reprocessing at Sel-lafield, Cumbria, by British Nuclear Fuels.

The company also wants to reduce its bill for fuel, which was £84.4m last year.

It is negotiating with nuclear fuel manufacturers - believed to be in France, Japan and the US - as well as with BNF. which is the world's only supplier of fuel for advanced gascooled reectors. Scottish Nuclear said it would consider helping finance the construction of an AGR fuel plant by an overseas supplier.

Nuclear Electric has appointed Price Waterhouse

Corporate Finance as its financial adviser in the forthcoming government review of the UK nuclear power industry. PW will also advise on NE's business strategy, including the options for raising finance from the public sector. Mr John Collier, NE's chairman, reaffirmed its aim of making a profit without subsidy by 1996.

### Anagen ready for market and plans to raise £15m in placing

By Roland Rudd

ANAGEN, a biotechnology company with no sales to date, is coming to the market via a placing which will raise £15m. The group is capitalised at

Anagen is developing AN2000, a line of fully automated immunoassay systems. This is a method of measuring the presence of cancer markers, fertility hormones and other substances in blood. The company is placing 15m

10p shares at 100p each. The cost of the flotation was £600,000 and £2.9m will be used to pay off short-term borrowings. The remaining £11.5m will be split between working capital and the funding of a new system, AN500, to detect contamination in food.

With spending on research and development running at an annual rate of £3.5m, Mr Mervyn Sennett, managing director, said the company would not be cash flow positive until the third quarter of 1995.

programme to cut overheads.

The subscription proceeds

will help accelerate Cross-

roads' US onshore development

For the six months to September 30 Crossroads incurred

an unchanged operating loss of

£80,112. The after-tax loss

emerged at £106,903. Profits of

£267,368 last time included

exceptional revenue of

Crossroads' joint venture

earn-out basis, under which its

stake will be between 20 and 40

per cent, and which could

Crossroads is involved in the

gas in Louisiana and Texas.

drilling programme.

ready for commercial production until this November. although its product is currently in pre-production. Its development costs - £14.5m so far - are financed by a consortium of venture capital firms led by Schroder Ventures and include CINVEN, the venture capital arm of the Coal Board pension fund, Electra Capital, Norwich Union Venture Capi-

tal and Questa. Dealings are expected to start on June 24.

#### **Crossroads Oil and** Melrose agreement

CROSSROADS OIL Group and two companies are to be Melrose Group have entered merged, aiding the Crossroads into an agreement under which Melrose is to invest fim and could eventually own np to 47.5 per cent of Crossroads' enlarged capital.

Melrose is to subscribe for 5m new shares at 20p each in USM-quoted Crossroads, which in turn is to acquire, in two phases, an interest in joint ventures with Melrose, satisfied in Crossroads shares.

shareholders at an EGM on July 9.

Mr Robert Adair, chairman of Melrose, is to join the Crossroads board as an executive director and Mr Simon Pendock of Crossroads will bold a similar post at

The London offices of the

#### CIA expands into Italy with Blufin stake By Gary Mead,

Marketing Correspondent

CIA GROUP, the London-based media buying and planning group, has expanded into Italy via a stake in Blufin, parent company of the Medianetwork group of companies.

The USM-quoted group is buying a 5 per cent stake in Blufin, for L2.5bn cash (£1.1m) and 400,000 shares from Blu-Italian company. CLA regards the move as

investment is calculated on an essential to help it take advantage of the growing pan-Euro-peanisation of media buying involve the issue of up to 33.9m and planning.

The Medianetwork group includes Unilever, Quaker and onshore development of oil and | Electrolux, among its

#### Barlo offer and placing to fund acquisition

By Tim Coone

BARLO, the Dublin-based radiator and plastics manufacturer, announced an I£19m (£18.6m) open offer and share placing to finance the acquisition of VEHA, a Belgian radiator manufacturer.

Total price will be 1914.5m the additional proceeds will be used for extra working capital and capital expenditure in the

enlarged group.
The 35m new shares are to be offered at 58p per share on a 2-for-7 basis to existing ehareholders. The placing is underwritten by AIB Capital Markets.

Last month Barlo reported a charp upturn in pre-tax profits to 1£3.9m for 1992-93, with strong growth in its radiator division. The deal, agreed with VEHA's present owners -Royal Begemann - will boost the division's turnover from 1920m to over 1950m.

Barlo hopes to expend sales of its commercial radiators through VEHA's existing sales network in Europe.

#### Waterford rationalisation successful

MR DONALD Brennan, manage ing director of Morgan Stanley, is to hand over the chair manship of Waterford Wedg-wood to Mr Tony O'Rellly towards the end of this year once the luxury crystal and ceramics maunfacturer's rationalisation programme is complete, writes Tim Coone.

Speaking at the annual eting, Mr Brennan said the rationalisation plan for the crystal and ceramics divisions "has been put in place with considerable success".

He said the acceptance of the plan by the Waterford Crystal workforce last January, that division's return to operating profits, and improvements in cost reductions and production efficiencies at Wedgwood had put the group "in a better position today than many believed possible a year ago". He acknowledged the sacrifices in job losses but said as a result of rationalisation more than If10m (£9.8m) had been permanently removed from the cost base in a comparison

with overheads in 1991-92. "I seriously donbt if we would be meeting here today had not the capital infusion been made in 1990 and this plan put in place and well executed", he stated.

Mr Brennan was appointed chairman a year after Morean Stanley and Fitzwilton, the Industrial holding group headed by Mr O'Reilly, bought jointly a 29.9 per cent stake in the group for IE79m.

### Invesco MIM pulls out of unquoted investments

By Charles Batchelor

INVESCO MIM. the fund management group, has completed its withdrawal from active unquoted company investments with the sale of Invesco Ventures to Baronsmead, an independent venture capital company.

The group's retreat from unquoted investments began when Drayton Consolidated Trust, an investment trust it managed, ran into difficulties. Drayton Consolidated was wound up at the end of last year and primary responsibil-ity for the management of a successor fund, Second Consolldated, was taken over by Foreign & Colonial Ventures.

the concentration of funds in a single investment. invesco Ventures, formerly known as invesco MIM Development Capital, has a portfolio valued at about £40m comprising a pooled fund and several

Invesco paid £9.5m to inves-

tors in Drayton Consolidated

after it emerged that it had

breached the trust's ceiling on

local authority funds. The local authority funds have geographical restrictions on where investments can be made but the purchase gives Baronsmead ebout £12.5m of liquid funds to invest at a time when conventional fund-raising activity is particularly diffi-

The purchase represents a

considerable boost for Baronsmead which has a portfolio valued at about £65m, including £25m managed on behalf of Barclays Invesco Ventures has investments in 70 companies while Baronsmead has 50 investments.

The value of the deal was not disclosed but the payment is performance related. Mr Mich. ael Perman, Invesco company secretary, said the unquoted investments were "profitable but marginal." Two invesco staff will join Baronsmead's 10. strong executive team.

Mr Norman Riddell, chief executive of Invesco's Euro. pean division said: "Venture capital no longer forms part of our core activities."

### IWP improves to I£11.8m

By Tim Coone in Dublin

International, Dublin based industrial holding group, reported e 7.4 per cent increase in pre-tax profits to I£11.8m (£11.6m) on turnover up 2.8 per cent to 1£95.2m for

the year ending March 31. The advance was achieved despite unfavourable economic conditions in the UK and the currency crisis which prevailed in Ireland in the sec-ond half of the year" according

to Mr Joe Moran, chairman. The group comprises 18 companies divided into two main products and printed cartons and self-adhesive labels. Its main markets are the UK, Ireland and the Netherlands. The household division performed particularly strongly with operating profits up 14 per cent to I£8.97m on turnover ahead almost 7 per cent at

The packaging division's operating outcome dipped to 195.07m (195.36m) of turnover of 1£43.1m (I£42.9m), mainly reflecting price competition. The small telecommunications

1948.8m and now accounts for

almost 70 per cent of group

chemically-based bonsehold interests incurred a small loss Some I£4.2m has been spent on acquisitions in the past year, while one of the two companies involved in telecommi nications was disposed of for s consideration of I£2.1m in shares in VMX, a California

based electronics company.

Mr Moran warned that trading conditions continue to be "difficult... we cannot at this stage be over optimistic about the current year".

Earnings per share were up 13.5 per cent to 31.9p (28.1p) and a final dividend of 4.25p is recommended for a total of 7.25p (6.6p).

#### Mezzanine Capital pays special 4p interim

By Philip Coggan, Personal Finance Editor

MEZZANINE Capital & Income Trust 2001 has declared a special interim dividend of 4p per income share. This follows the flotation of one of its investments, American Safety Razor, on the Nasdaq exchange. The US group issued pay-

ment-in-kind notes as part of a financial restructuring last vear. As the PIKs were not cash, MCTT cut its interim divi-

dend last year. However, MCIT has received a repayment of \$7.5m (£4.87m) as part of the flotation, including repayment of the PIKs, and is accordingly making a special distribution. The flotation values MCIT's

equity stake in American

Safety Razor at \$2.9m, com-

valuation of \$1.5m. MCTT has also made a further investment, of about \$9m. in debt and other securities of

#### Chinese joint property venture for Stonehill

newly formed subsidiary, is subscribing £16.2m for a 60 per cent equity investment in a joint venture, Beijing Xiyuan

Landmark, in China. Stonehill was acquired by Cathay International United Investments, the China-based property development company, in February through a

property management group, by the Beijing municipal gov-said that Cathay International erument, will subscribe for a 35 per cent will be subscribed by Beijing Jin Peng property development company, owned

centre and office buildings.

#### Graystone cash call receives

12% acceptance The rights issue by Graystone

was taken up as to 11.93 per cent of the fully underwritten issue. The balance will be subscribed at the 8p price by the sub-underwriters.

Graystone, recently known as Ptarmigan Holdings, launched the rights, originally planned as a placing, to raise £5m towards the £8m cost of acquiring FKI Cableform, which makes numbering machines, lighting products and electrical controls.

It is disposing of its original businesses of making sansage casings, artificial flowers and ribbons, publishing cookery and crafts books, and running three small country hotels.

raising would give the company a much broader spread of They have "expressed con-

The issne was underwritten by Chemical Investment

which makes paint and varnish, was little changed at

£5.68m (£5.62m). Earnings per

share worked through at 8.25p

(losses 5p) and the dividend is

again 14.25p with e proposed

James Crean, the Dublin-based

industrial holding company,

distribution businesses to Alle-

The companies which have

been sold are Tennant & Ruttle

Distribution. JC Distribution

and David J Thompson & Son. A further consideration is

likely to be paid in respect of

these companies' results for

the period from January 1

The sale does not include the

Tennant & Ruttle property

which is retained by Crean.

This property is valued at

until June 11 1993.

has sold three of its Irish-bas

gro Holdings for £5.35m.

final of 12.5p.

James Crean

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Ivory & Sime ahead to £4.9m

IVORY & SIME, investment managere which bandle £3.3bn of funds, reported an increase of 7.5 per cent in pre-tax profits to £4.9m for the year to April 30. The previous year produced £4.52m but was adjusted to

£4.91m, including gains on disposals, under FRS 3. Turnover rose to £14.4m (£13.9m) while administrative expenses were virtually unchanged for the fourth successive year. That led to oper-

ating profits increasing by 12.5 per cent to £3.98m (£3.65m) Funds under management grew 12.7 per cent to £3.3bn, reflecting the attracting of additional funds, notably from North America and Japan, and relatively buoyant stock markets worldwide in sterling

Earnings per share were 10.75p (9p and 10.38p under FRS 3), the growth rate boosted by the reduced number of shares in issue following the purchase and cancellation of

The final dividend is 4.75p to lift the total to 6.5p (S.75p).

**Turkey Trust** 

The strength of Turkish equities on the Istanbul stock exchange was behind a sub-stantial advance in net assets at the Turkey Trust.

The value per share at April 30 was 272p, a rise of 84 per cent on the 148.06p standing at the trust's October year-end. The Istanbul stock exchange index rose 74 per cent in sterling terms over the same period.

By June 15, net asset value hed risen to 320p per share. Net losses for the six months to end-April were £60,000 (prof-

Its of £62,000) reflecting ths absence of income from gilts. Losses per share emerged at 0.61p (earnings of 0.63p).

Kembrey

Kembrey, e maker of electrical connectors and accessories, returned to profit in the second half of 1992-93, overcoming the first half loss, and Mr David Burnet, chairman, said he expected a further recovery in

the current year.

Pre-tax profit for the 53
weeks to April 3 emerged at
£11,000 - better than the directors expected at halfway when a loss of £114,000 was reported. The previous year's deficit was £347,000.

Mr Burnet said that no clear trend had emerged for the cur-rent year, but he hoped that profits would improve and bor-rowings decline further. He said that the weight of any improvement would probably be heavily blased towards the second half.

Turnover was lower at £22m (£27.4m). Extraordinary costs in the year fell from £741,000 to £441,000 and related to losses on the disposal of non-cors husinesses Despro and Dalfor-san. Redundancies throughout the group cost £189,000.

Net borrowings have come down by £1.27m to £4.3m. After the extraordinary items and the cost of the proposed divi-dend of 0.155p (0.15p), there was a deficiency on the profits and loss account of £472,000 (£1.14m) which was met from

Earnings per share were 0.04p (1.24p losses).

Teesside

Teesside Holdings, the unquoted owner of the port of Tess & Hartlepool, announced pre-tax profits of £11.3m on turnover of £43.8m for the 12 months to March 31 - the first full year since the port's privatisation early in 1992.

figure could not be compared with similar pre-tax profits of £11.3m for the previous year because of changes in the company's financial structure arising from the sale of the port to the Teesside Holdings consor-

Turnover, however, had

risen by 10 per cent. Tees & Hartlepool was the first and most controversial of five trust ports privatisations that took place last year. Its eale for £180m to Teesside Holdings aroused bitter resentment from rival bidders.

Last November the port lost

and export cars for Nissan, the Japanese car manufacturer with a plant in Sunderland. Mr Bill Andrews, chairman, said the loss of the contract had come as "a great disap-pointment", but the company

was using its ample resources to invest in new dockside facil-

ities to replace and increase

business for the future. Chester Waterworks Chester Waterworks turned in pre-tax profits of £2.17m for the year ended March 31, against £2.45m for the previous 15

Tinsley Robor

balance of £15,000.

ahead 17 per cent to 227.5m compared with a deficit of £581,000 last time.

again nassed Borrowings at the year-end were cut from £6.7m to £4.8m.

pre-tax profits from £6.56m to £6.79m in the year ended March 31.

a valuable contract to import

Turnover came to £5.64m, against £6.58m Earnings per share amounted to 617.7p, while a recommended final dividend of

150p makes a total for the year

Despite reorganisation and rationalisation costs, Tinsley Robor, the specialist printing and packaging group, achieved profits of £147,000 in its second half to finish the 12 months to March 31 with a modest pre-tax

isation early in 1992. After a higher tax charge,
The company said the profit losses per share emerged at

Reduced Interest charges enabled Mountview Estates. the property concern, to raise

Turnover dropped from £13.7m to £13.4m and operating profits were marginally lower at £7.16m (£7.22m) interest took £365,895 (£661,954). Earnings per share came to 99.3p

The recommended final dividend is raised from 10p to 12p for a total of 20p (18p).

**United Drug** United Drug, the Irish pharma-ceuticals and consumer prod-ucts group, lifted pre-tax profit from [£1.4m to [£1.54m (£1.5m) in the half year ended March

Rafferty, chairman. 34 per cent, the number of shares in issue was greatly

pared with the balance sheet LePage Industries,

STONEHILL Holdings, the Beijing Xiyuan Hotel, owned

investment (Beijing Xiyuan), a per cent equity stake in the joint venture company and 5

by a financial arm of the Beijing municipal government. The venture will operate and develop existing businesses on a property of 68,000 sq m which

This follows the acquisition last November of three engineering companies.

The directors said

institutional holders. siderable interest" in the potential for the enlarged

#### reverse takeover. **NEWS DIGEST**

0.4p (2.4p). The dividend is

reducing gearing to 56.7 per cent (77.4 per cent). **Mountview Estates** 

1261.4m, reflecting the first time inclusion of Alchem and satisfactory performance from other divisions. Trading conditions in the Republic were slack and there was higher than expected bor-rowing costs, said Mr Martin

Turnover rose 69 per cent to

Earnings per share rose only per cent to 7.69p (7.61p). Although the effective tax rate came down from 42 per cent to

The outcome - on turnover Despite recording a first-half loss before tax of £17,632. against a £33,723 profit, Clyde Blowers heisted its interim dividend from 0.83p to 4p.

comprises a hotel, shopping said the decision was in recognition of progress now being made and would reflect "the pattern of profit recognition

that we have the potential to

achieve". in addition, he said

there was a need to reduce the excessive imbalance between the interim and final dividends - last year's final was 7.07p. He said he expected the operating loss of £205,163 (£56,174) to be reduced in the second half, with improved profitability from boiler cleaning equipment beginning to come through during the latter part of this year. The factory work load was high until the end of

Startevant Engineering. acquired in April, had a healthy order book and plans were currently being imple-mented to increase turnover and profits of its material handling and vacuuming systems. Turnover for the half year to Fehruary 28 was £2.27m (£2.01m) and losses per share came to 1.78p (2.52p earnings).

the current year.

between £1.5m and £2m.
Sales of the three companies for 1992 were £28.8m and proflts before tax and rationalisation costs came to £997,000 Net assets at the end of 1992 were Craig & Rose Taking in £187,000 from the sale of land and investments pushed Craig & Rose back into

profit in 1992.

Pre-tax the figure came to £38,000, compared with a loss of £20,000. Turnover of the group,

Crean eaid the disposals were for "strategic reasons". It added that it had no plans to sell JCM, which distributes Mars confectionery products in Ireland on behalf of Master-

PUBLIC WORKS LOAN BOARD RATES

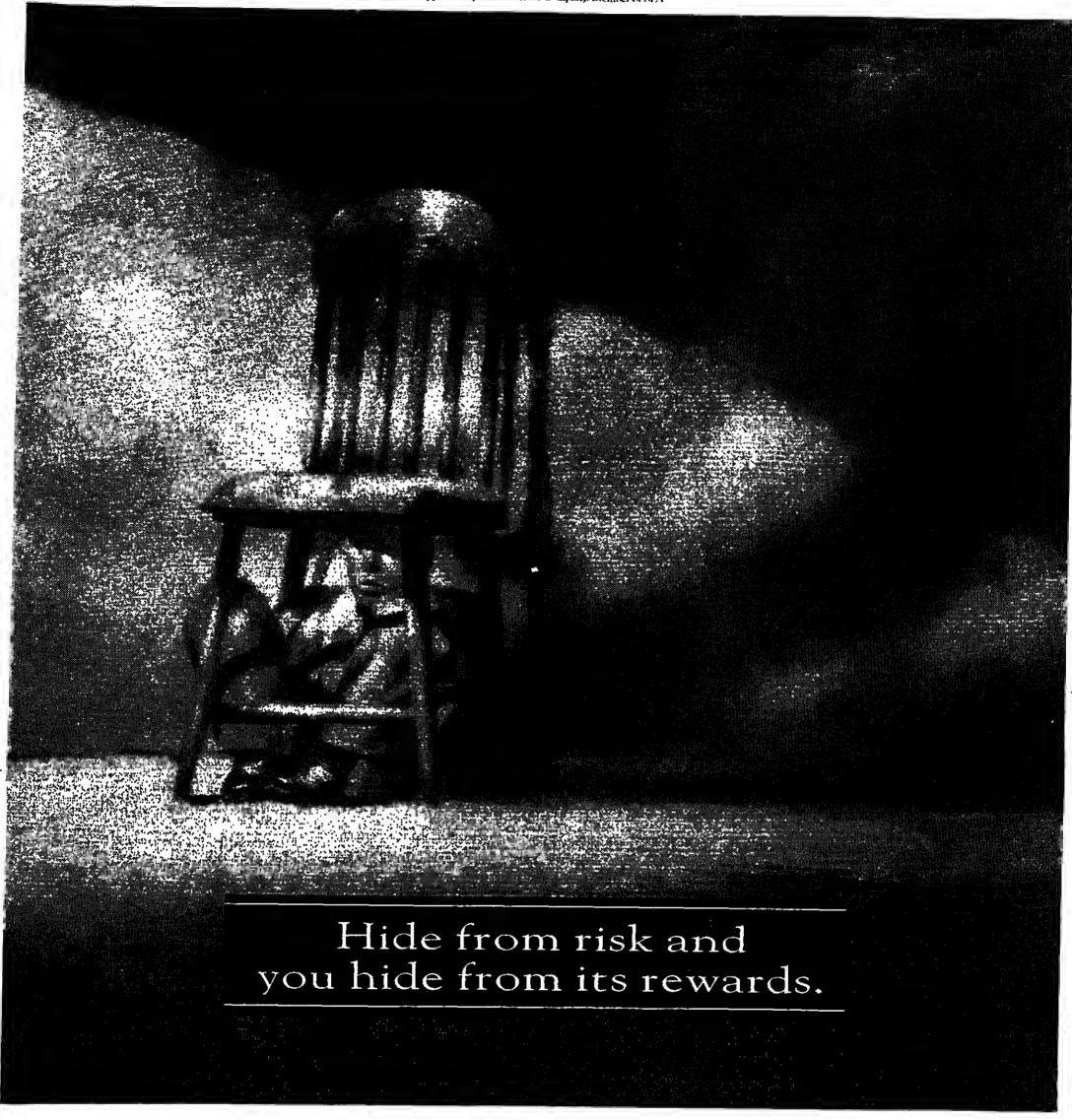
Effective June 15

came down from 42 per cent to		Quot	a loens"	
34 per cent, the number of	1	Tary	ATT	
shares in issue was greatly increased. The interim dividend is 2.2p (2.05p).	Over 1 up to 2 Over 2 up to 3 Over 3 up to 4 Over 4 up to 5 Over 5 up to 6 Over 5 up to 7	61/4 61/4 87/4 7 71/4	61/2 61/2 67/4 7	5% 6% 7 7% 7%
Clyde Blowers Despite recording a first-half loss before tax of £17,632.	Over 7 up to 8 Over 8 up to 8 Over 9 up to 10 Over 10 up to 15	7% 7% 7% 7%	7% 7% 7% 7% 8	8 8% 8% 8% 9
against a £33,723 profit, Clyde	Over 15 up to 25  Over 25  Non-quote loans A are 1 per cent higher and non quota loans. 15quel inetalments of principal. 1 half-yearly payments to include principal and inter-	8½ 9½ 9½ -quota laura 8 † Repayment rest. § With he	8% 8% 9% 2 per cent highe by helf-yearly a f-yearly payment	9% 9% 9% r in each case that nutly (thest equal a of interest only.

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Graystone o

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#### COMMODITIES AND AGRICULTURE

### Tin prices touch fresh 20-year lows on LME

By Kenneth Gooding, Mining Correspondent

DESPERATE CONDITIONS in the tin industry were reflected yesterday across the world as prices in London touched fresh 20-year lows while in Kuala Lumpur sellers were so appalled by the prices offered that in effect they staged a strike.

For only the second time in lts 40-year history the Kuala Lumpur tin market failed to fix a price because of a rule requiring a daily turnover of at least ten tonnes. "At present unrealistic prices, nohody wants to sell tin," Mr Nazir Ariff, mansging director of Datuk Keramat Smelting, told

Reuter. London dealers said buyers had been waiting for tin to fall to \$5,000 a tonne, well below most mines' production costs, before putting in any substantial orders.

At one stage yesterday the London Metal Exchange three months delivery tin price fell cent on Monday and Tuesday. In late trading it recovered to \$5,112.50, up \$17.50 from Tuesday's close.

Analysts warned that tin producers faced more hardship. The market was still suffering from the impact of producer price support schemes that for many years held prices artificially high and encouraged over-production. This support ended in 1985 when the international Tin Council's buffer stock operations collapsed in 1985, leaving 100.000 tonnes of tin stocks overhanging the market. Since then the Association of Tin Producing Countries, on which countries accounting for about 60 per cent of production are repre-sented, has attempted to limit exports, wear down the stocks

and keep prices up. "There is now widespread frustration among members of the ATPC at the futility of the export scheme. The feeling is growing that export curbs should be scrapped and everyone should go out there and

ping by \$135 a tonne or 3 per produce and export all they cent on Monday and Tuesday. can," said Mr Ted Arnoid, analyst at the Merrill Lynch financial services group. This would cause prices to fall to a level whera marginal producers

would be swept away.

Mr Fidelis Madavo, analyst at the Commodities Research Unit consultancy organisation, said the tin market was in deficit last year with consumption 184,500 tonnes and production 176,300. Thare was another 4,000-tonne deficit in the first quarter of 1993 but stocks, at about 40,000 tonnes, roughly double the required level. were weighing heavily on sentiment.

He said the ATPC's efforts had been undermined by sub stantial exports from China and because Russia, previously a small net importer, was now a net exporter.

Dozens of tin mines around the world have already closed and last month Malaysia Mining Corporation, one of the world's biggest producers, said that, after suffering three successive years of losses, it would

### 'End of an era' in sugar market

By David Blackwell

THE DEMISE of central buying agencies for raw sugar in the former Soviet Union and China has ended the era of large-scale bulk raw sugar prices, according to the June sugar market report from E.D. & F. Man, the London trading bouse.

This change in the nature of the market goes some way towards explaining why news of the smallest Cuban sugar import quantities. Consump-

barvest for 30 years - 4.2m tonnes - failed to boost world prices. "In both China and Russia imports have, by and large, been decentralised. The resulting trend towards disparate purchases is not conducive to speculative hype," says the

In addition, changing trade policies and depreciating currencies in eastern Europe had mate for a large majority of the developing countries with sensitive incomes.

Man described the fall in the Cuban harvest from 7m tonnes last year as "a major blow" to the country's sugar industry. While the extent of any recovery next year was difficult to gauge, the certainty of continuing economic problems and a potentially lower cane yield did

### India prepares for small jute crop

By Kunal Bosa in Calcutta

IN SPITE of the favourable weather, India, the largest grower of jute, will produce a small crop of about 6.5m bales (180 kg each) during the season heginning next month. That would be down some 300,000 bales from the estimated 1992-93 crop, but in the preceding two years as much as 9m bales were harvested.

The quality of the next crop will be good, bowever, as the overflowing canals and ponds will allow proper retting (softening) of tute.

Farmers in Assam, north Bengal and Bihar, hava been unable to realise adequate prices for raw jute this season, with the government price supvirtually inactive. So they have 600,000 bales. There will, howreduced plantings of the crop. The heavy carry over stocks of the next season.

Jnte exports, which account for 28 per cent of Bangladesh'a annual export income, rose in 1992-93 as world market prices fell by about 14 per cent, agriculture officials said, reports Reuter from Dhaka. The country expects to earn \$430m from exports of 1.51m bales of raw inte and 594,000 tonnes of jute goods in 1992-93. In 1991-92 it earned \$387.63m from exports of 1.4m bales of raw jute and 496,000 tonnes of goods.

from 1991-92 of nearly 3m bales kept prices below the government's recommended mini-

According to industry and trade officials, a recent recovery in jute prices should continue into the 1993-94 season because it will open with stocks of only about 1.6m bales. The total supply of 8.1m bales will just be enough to meet the mill industry's requirement of 7.5m bales and ever, be no surplus at the and

India's jute season must open with stocks equivalent to at least two months' fibre supply to the mills, as the new crop starts arriving in the market in volume from September. India will have to find a solution to the problem by importing fibre from Bangladesh, which exports about 1.6m bales a year. But Bangladesh may not have much surplus either in 1993-94 when its crop is expected to be only 4.5m bales. from 5.2m bales in 1992-93. It certainly is not going to bail out India at the cost of its regular jute buyers.

COCOA - London POX

Cl096

Previous High/Low

675

Turnover: 22817 (1974) lots of 10 tonnes ICCO indicator prices (SDRs per tonne), Daily ; for Jun 18 693.73 (688.79) 10 day sverage for 19 678.92 (678.59)

680 687

813 805

(Cash Settlement) p/kg

High/Low

115.5

107.0 102.0 101.5

115.90

107.80

PIGS - London FOX

115.5 107.0

Turnover:29 (15)tots of 3,250 kg

Law of diminishing returns hits world fish catch John Madeley reports on a crisis caused by over-exploitation of limited resources

THE WORLD fish catch declined in 1992 for the third consecutive year and fisheries experts say that gross over-fishing is wrecking chances of increasing output. According to recent figures from the United Nations Fcod

and Agriculture Organisation, the 1992 catch was must under 97m tonnes compared with a record 100m tonnes in 1989. Until then the world fish catch had risen steadily, from little over 20m tonnes in the early 1950s. In both 1990 and 1991 the catch fell back from the 1989

The overall figures hide the even steeper decline in fish caught at sea. In 1992, the marine catch totalled about

world's fourth largest shrimp-cultivator, will be able to main-tain its market share.

But export prices for Ecuador's

86m tonnes in 1989. Catches from inland waters are continuing to grow, from 14m tonnes in 1989 to 17m tonnes last year. "We are going through a cri-

sis in world fishing," says FAO fisheries specialist Mr Rohin Welcomme. "There are strains showing in the system." All the major fish resources in the world are under stress and to some extent over-fished, he believes.

The FAO says that fish has been harvested under the misconception that natural stocks are an unlimited natural resource, "incapable of being affected by fishing pressure".

According to Mr Welcomme

80m tonnes, down from about the drop in sea catches is due to a large over-capacity in fisheries equipment around the world - "This makes for overfishing and means that fishing grounds are exploited long after they should be".

"When people see others making money from fisheries, they invest in new fishing boats and equipment," says Mi John Caddy, the chief of FAO's marine resources division. "At first the increased investment leads to increased output, but now it is leading to a decline.

With the protection afforded by the 200-mile exclusive economic zones, agreed under the Law of the Sea treaty, many governments of devaloping grounds have invested heavily

in deep sea fishing fleets. "They assume that the more money they put in, the more they will get out, but that is not the way it works," says Mr Caddy.

By using "vacuum cleaner" technology, large commercial trawlers have wrecked the inshore fishing grounds of some developing countries, and the livalihoods of small-scale fishermen.

In an effort to increase their shrimp catch, fishermen in parts of South Asla are destroying the coastal mangrove forests, but as these are fish nurseries the catches soon tail off, often within two years. Fisheries experts believe that the only hope of raising the

world's overall fish catch is for much better management of sea fishing and the FAO is supporting projects that help countries to manage their fisheries sectors.

The northern Mediterranean the Gulf of Thailand, the southern part of the North Sea and the seas of south-east Asia are the most overfished areas. The trouble is that countries that are supposed to know best, including the European Community, have done nothing to stop overfishing," says one expert.

China continues to be the world's largest fish producer with a rise in output in 1992 mostly reflecting higher inland

### Hard times ahead for Ecuador's shrimp farmers

By Raymond Colitt in Quito

FOLLOWING RECORD exports last year, there are signs that Ecuador's shrimp industry may be heading for a slump. Rising costs, low productivity and a lack of investment capital are raising doubts about whether the country, the

Double-digit growth figures in 1991 and 1992 took total production of whole shrimps to 125,000 tonnes, worth US\$526m. high quality white shrimps dropped consistently from \$4.20 in 1986 to \$3.10 in 1992.

Notwithstanding its strong growth, Ecuador's shrimp industry compares unfavourahly with its Asian competitors. Productivity is less than half Thailand's 2,500 kg a hectare, for example.

"Had there not been an increase in the cultivation area, exports may have dropped between 10 and 15 per cent," says Mr Luis Villacis, president of the National Federation of Shrimp Exporters:

seriously affected by poliutants and diseases." Besides lacking the aggres-

sive government support of its competitors, Ecuador's shrimp farmers are facing a series of • The price of diesel fuel. used to operate the pumps that continuously change the water in the cultivating pools, has

risen by 70 per cent since the government began cutting energy subsidies last Septem-

· High shipping costs out of Ecuador will continue to con-"Our productivity has been strain profit margins in the

> Mr Tovarevic has also moved 150 beef cattle to the wood. He

> plans to add 500 sheep. "The

numbers would triple if it were

still possible to export," he

down by an estimated 30 per

Meat production in Serbia is

future. For a container of shrimps heading to Europe, an Ecuadorian exporter pays a tariff of \$7,500, while in a Chilaan port that tariff equals

 An increase in piracy in the Gulf of Guayaquil has resulted in the loss of nearly \$1m worth of shrimps being shipped to the packaging sites. Military action has been ineffective and shrimp farmers have resorted to hiring privata security

Industry analysts say that productivity could be boosted significantly if diseases were

to export live animals, we

slaughtered here according to

Islamic practica and sent

butchered meat as air freight,"

says Mr Milorad Gilic of

Srbcoop, a leading meat pro-

Srbcoop earned \$7m from

meat exports to Middle East

countries in 1990, much of it

controlled, nutrition improved and breeding pool sizes optimised. But state funds for research have been cut back considerably and with interest rates high and investment capital in short suply the private sector seems unlikely to be able address these problems for some time.

One advantage that Ecuador has in the world market is that it is at present the sole supplier of the vannamel, a white shrimp which is favoured by consumers in the US, which takes more than 70 per cent of Ecuador's exports.

Yen trest

maicis

# Mr Tovarevic's pigs go wild for acorns

raised in the open to market weight.

Kerin Hope on a Serbian farmer's answer to soaring feed costs

HEN THE price of animal feed soared because of UN sanctions against Yugoslavia, Mr Toma Tovarevic moved his 1,300 pigs to a wood near Belgrade to rear them on acorns.

Mr Tovarevic, who claims to he Serhia's largest pig pro-ducer, says that veterinarians were afraid his pure-hred Yorkshires would never survive the rigours of life in the

"I was willing to take the risk. Otherwise, I'd be selling at well below cost," he says. "In fact, it's worked out well." The pigs that hurtle out of the undergrowth in response to the sound of Mr Tovarevic's jeep look the picture of health. They have the run of 28,000 hectares (70,000 acres) of stateowned oak and poplar woods besida the Sava river, which

provides them with a snpply of extra protein in the form of newts and from

morning, but my feeding costs are down by more than 80 per

cent," he says.
Mr Tovarevic pays nothing for using the Kupinovo wood.

He took advantage of a new law that opened up state forests to pasturage by local resi-'It takes an extra month to get pigs

But the quality of the meat is better and you don't have as much illness as with pigs kept in sties.'

dents. His main expense was building pig shelters, which are roofed with metal plates from a bankrupt newspaper printing plant.

Mr Danilo Viskovic, a Belgrada University veterinarian, says: "It takes an extra month to get pigs raised in the open to market weight. But tha iality of the meat is better "They'll eat anything they and you don't have as much find in this wood. I give them a illness as with pigs kept in little corn at night and in the sties."

**WORLD COMMODITIES PRICES** 

cent this year. Sanctions have eliminated a flourishing export trade in beef and lamb, mainly to the Middle East. In addition, pork and baby beef was

exported to Greece and Italy. Serbia earned about \$87m in 1990 from exports of meat and meat products, mostly ham, salami and bacon supplied to the former Soviet Union.

produced on its own farms. Another \$4m worth went to western Europe. Domestic sales are also shrinking as Serbia's economic position worsens. With hyper-inflation taking hold,

meat prices are rising by at

least 100 per cent each week.

Few Serbian families in towns

can afford to eat meat more

than once or twice a month. In villages around Belgrade, pigs are being slaughtered at home to provide stores of hacon and ham rather than being sent to market.

"It's not just that fewer people can afford to huy fresh meat. Our products plant may "We had well developed have to close because salami export arrangements for the and sausages are getting too Middle East. To avoid having expensive," Mr Gilic says.

HEATING OIL 42,000 US gelts, cents/US gelts

#### CIS aluminium shake-out seen continuing

By David Lascelles Resources Editor

MORE NORMAL conditions are likely to return to the depressed aluminium market by the end of 1994, Mr Allen Born, the chairman and chief executive officer of Amax said yesterday.

Amax is in the process of effecting a merger with Cyprus Minerals in the course of which Amax will spin off its large aluminium arm, Alumax, Mr Born, speaking in London, said that this year and next would see a continuing shake-out in the former Soviet Union where excess capacity was depressing the aluminium

Russians might close some of the capacity down, and develop more fabricating operations to absorb output. "There is a need for more discipline in these markets,"

markets. He believed that the

Mr Born also said the out look for copper "looks good", though only for low cost pro-

he said.

#### MARKET REPORT

London COCOA futures finished with gains of up to £19 a tonna in very activa conditions with tha market making another attempt to break out of its recent ranga. The jump was alded by sterling a weakness. Some traders thought prices might rise further to meet producers' asking prices, now possibly only about £10 above tha market. Robusta COFFEE futures ended near the lows reached early in tha day after news of a rise in US stocks. The September position closed at \$916 a tonna, down \$6. The London GOLD price staged another early rise, encouraged by renewed buying in New York, but

#### **London Markets**

Crude oil (per barrel FOE)(J	ul)	+ 01 -
Dubai	\$15.56-6.58	
Brent Bland (disted)	\$17.34-7.38	
Brent Blend (Aug)	\$17.69-7.71	
W.T.I (1 pm ear)	\$16.15-9.17	z +0.11
Oll products PAWE prompt delivery per to	onne CIF	+ 07 -
Premium Gasoline	\$200-202	
Gas Ol	\$154-165	
Heavy Fuel Off	\$56-60	
Naphthe	\$172-174	+1
Petroleum Argus Estimates		
Other .		+ or -
Gold (per troy oz)\$	\$369.35	+3.50
Silver (per troy oz)#	431.0c	+4.0
Platinum (per troy oz)	\$379.50	+3.15
Palladium (per troy oz)	\$127.75	+1.75
Copper (US Producer)	88.50	
Leed (US Producer)	34.63c	
Tin (Kuale Lumpur merket)	n/a	
Tin (New York)	233.0c	-3.5
Zinc (US Prime Western)	62.0c	
Cattle (ive weight)	140.95p	-3.52
Sheep (live weight)†÷	109.25p	-8.25°
Pigs (live weight))	87.25p	-1.76
London daily sugar (raw)	9251.7	-2.2
London daily sugar (white)	\$280.0	-3,2
Yate and Lyle export price	C297.5	
Barley (English feed)	Unq	
Maize (US No. 3 yellow)	£188.51	+2.0
Wheat (US Dark Northern)	£141.5¢	
Rubber (Jul)♥	57.75p	+0.25
Rubber (Aucil®	58.00p	+0.25
Rubber (KL FISS No 1 Jul)	209.0m	-0.5
Coconut oii (Philippines)§ Palm Oli (Malayalan)§	\$425.0v	-2.5
	\$352.5y \$278.0	-1.0
Copra (Philippines)§	\$278.0 £176.6u	+1.5
Guyabeens (US)		
Cotton "A" Index Nacitope (64s Super)	58.30c 357p	-0.15

ran into resistance at \$371 a troy ounce. Gains were trimmed by profit-taking before a late buying wave ralled the market to \$369.35 an ounce at the close, up \$3.60 on the day. The London Metal Exchange COPPER re-tested resistance above \$1,850 a tonna for three months metal as

there may be some softness in prices at nex wook's closing sales, when the total offering will be substantially larger than this week's. There is little change in prices for Bradford tops. The AWC market indicator yesterday was

450 cents a kilogram compared with 459 cents

ort-	term se	entiment	was aid	ed					
		_	g of forw	_	COFFE	I - Lend	ee FOX		S/tenne
			on ahead			Close	Previous	High/Low	
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			The price		Sep.	916	922	925 913	
ded	1 \$11 u	p at \$1.	857 a tor	nne.	Nov	920	924	980 920	
					Jan	919	923	928 918	
Con	halian	from Re	urters		Mar	925		830	
	ipaca		Juliji		Turnove	r. 2718 @	(654) lots of	5 tonnes per pound) t	4- 45
GAR	- Loudor	FOX	Ş	per tonne)	Соттр.			5 day avera	
ite	Close	Previous	High/Low		(54.56)				
	283.60 277.00	285.00 280.50	285.50 28 280.50 27		POTAT	068 - La	ndon POX		E/torine
,	276.00	281.00	281.60 27			Close	Previous	High/Low	
r	280.00	264.60	284.50 28		Acr		93.20		
	284.00	204,00	284.00 28		May	91.3 96.0	100.50	92.5 90.0 98.9	
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LDE.	O(L - 11º1			\$/berrel		Close	Previous	High/Low	
				40014	Aug	146.3	145.80		
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ì	17.89	17.70	17.94 1			T - Lond			<del></del> .
	18.12	17.90	18,12 1				_	\$1000	dex point
,	18.16	18.10	18.19 1	8.19		Close	Previous	High/Low	
Inde	x 17.39	17.62			Jun	1473	1475	1476 1470	
					, tul	1345	1340	1347 1338	
OVE	21409 (54	41 <b>0H</b> )			Aug	1334	1330	1337 1330	
					Oct Nov	1412 1419	1420	1412	
	- IPE			\$/tonne	Jan	1430	1438	1419 1430	
-				- TOTAL	BPI	1534	1539	1430	
	Close	Previous	High/Low		Turnovar	104 (180	7		
	163.75 166.75	164.00	184.50 163						
	168.00	165.75 167.75	166.25 165 188.50 167		CRANCE	- Londo	e POX		<b>E/tonne</b>
	171.75	171.50	171.75 170		Wheat	Close	Previous	High/Low	
	174.25	173.75	174.25 173		Jun	134,75	185.00	135.95 135	60
	176.25	175.76	176.25 178		Sep	106.75	108.60	106.75	-
	177.26	176.50	177.50 176		Nov	108.55	158,40	108.56 158.	40
	176.75	176.25	176.25 176		Jen	111.20	111.15	111.20 110.	
	173.50		173.50 173		Mar	113,60	113.55	113.60 113.	
					May	115.60	116.56	115.60 116	40
CVOF	16367 (10	1192) lots a	f 100 tonnes	•	Barley	Close	Previous	High/Low	
					Sep Nov	104.65 107.80	104.50 107.55	104.50	<b>~</b> E
OOL					May	113.65	113.40	107.80 107. 113.65 113.	
			i far from b son approac					riey 29 (114).	_
			owin in dem		Turnover	ints of 16	un (norr), co 30 Tonnes.		
			ing countries		· WI I WHO CI		~ .0=03.		

#### (Prices supplied by Amalgemeted Metal Trading) Close Aluminium, 99.7% purity (\$ per tonne Cash 3 months 1154-5 1178-9 1157 1183/1177 1177-8 n/a lots Copper, Grade A (E per torne) Total daily tumovar 39,427 i 1234.5-5.5 3 months 1242-3 n/s lots Lead (E per tonne) Total duly turnover 1,946 is Cash 265-5.5 3 months 274,5-5.0 275/270 Nicioni (5 per torme) Cash 3 months 6535-40 5601-5 Tin (S per tonne) Cash 3 months 5050-6 5110-6 5030-40 5090-100 6140/5070 5120-30 Zinc, Special High Grade (S per tonnel 919.5-20.5 938.5-9.0 919-9.5 937.5-8.0 937.5-8.0

3.70	.50 .60 .20 .30 rding F	E equivi 248.758 244.681 Entee (V		Jun Jun Aug Oct Dec Feb Apr	700 troy Close 370.3 370.7 371.5 373.1 374.7 376.3	359.5 370.0 370.8 372.4 374.0	970.4 0 371.8 973.5	368.2 0 368.7
89.20-369 89.10-369 70.00 88.00 88.00 88.00 88.00 88.00 88.00 88.00 88.00 88.00 88.60 88.60	.50 .80 .20 .30 refing F 9 mor 12 me	243.758 244.681 Entes (V	's US\$	Jun Jul Aug Oct Dec Feb Apr	370.3 370.7 371.5 373.1 374.7	359.5 370.0 370.8 372.4 374.0	970.4 0 371.8 973.5	368.2 0 368.7
99.10-369 70.00 88.00 98.00-368 Gold Lee 2.31 2.32 2.35 /broy 02 88.60 88.70	.80 .20 .30 reling F 9 mor 12 mc	lates (v	% US\$	Jun Jul Aug Oct Dec Feb Apr	370.3 370.7 371.5 373.1 374.7	359.5 370.0 370.8 372.4 374.0	970.4 0 371.8 973.5	368.2 0 368.7
70.00 88.00 70.80-871 98.00-368 Gold Lee 2.31 2.32 2.35 broy cz 88.60 88.60	20 30 rolling R 9 mor 12 mo	lates (v	% US\$	Jul Aug Oct Dec Feb Apr	370.7 371.5 373.1 374.7	370.0 370.8 372.4 374.0	0 371.8 373.5	308.7
70,80-871. 98,00-368. Gald Let 2,31 2,32 2,35 /troy oz 35,60 99,60 81,70	20 30 refing F 9 mor 12 mo	lates (V nihe onths	7s USB;	Aug Oct Dec Feb Apr	371.5 373.1 374.7	370.8 372.4 374.0	371.8 373.5	308.7
2.31 2.32 2.35 broy oz 35.60 30.60 31.70	30 nding F 9 moi 12 mo	nihe onthe	2.40	Oct Dec Feb Apr	373.1 374.7	372.4 374.0	373.5	
2.31 2.32 2.35 broy oz 35.60 39.60 31.70	9 moi 12 mo	nihe onthe	2.40	Feb Apr		374.0		370.4
2.31 2.32 2.35 troy oz 35.60 39.60 23.70	9 moi 12 mo	nihe onthe	2.40	Apr			375.0	372.0
2.32 2.35 Troy oz 35.60 39.60 33.70	12 mc	onths			377.9	376.6 377.2	376.6 377.5	375.B 378.5
2.35 forcy cz 35.60 39.60 23.70			4,40	Jun	379.6	378.8	379.0	377.5
35.60 9.60 23.70				Aug	381.2	380.5	379.8	379.9
9.60 3.70		US cts	eguiv	PLAT	NUM 50 t	707 CEC, \$/00	y OZ.	
3.70	4	431,80		_	Close	Previous	High/Low	
		¢34.95			383.5	380.7	384.5	\$80.7
								380.0
11.0U	•	148.55		Apr	384.0			381.0 382.0
				_				- COEAU
8 arre		e		_	Close	Previous		
				Jun	432.0	428.2	0	0
		248.00-	549.00			428.8	435.0	427.0
		58,00-6	0.00					431.0
	-			Seb				430.0 435.0
				Jan	441.7	437.1	0	0
						440.9	448.0	440.0
<u> </u>				, and	452.1			449.5
			Oct	Sep	455.5	450.7	0	0
			26	HIGH	GRADE C	OPPER 25,0	00 lbs; cen	ts/bs
17	38	45	87 60		Close	Previous	High/Low	
	) Calle		Puta	Jun	62.95	82.70	83.00	82.60
~~						82.55	83.40	82.60
								82.90
								63.05 D
				Nov	83.75	83.30	ŏ	ŏ
				Dec	83.90	83.40	84.20	83.50
- 14	Sep		Sep	Jæn	84.00	83.55	83.85	83.80
49	80	-	15					84.00
4	47	5	34	MAR	84,30	83.80	84.25	84.15
	23	51	63	ÇRUD	B OIL (LIG	ni) 42,000 U.	sd\\$ ettag S	rrel
Jul	Sep	,ka	Sep		Latest	Previous	High/Law	
30	53	•	S	,ka	18.83	18.58	18.85	18.64
6	36	1.	17	Aug	19.17	18.90	19.20	18.96
	22	20	26	Sep	19.41	19.18	19.46	19,24
							19,61	19,44
Aue	Dec	Aug	Dec					19.50
_ <u> </u>								19,61 18,71
17	•	53	53		19.90			19,77
	89.80 price 8 price 8 price 9	\$ price   \$2,70   \$1,50   \$2,70   \$1,50   \$2,70   \$1,5	80.60	88.60	88.60	\$5.60	### Sep   Au   Sep   Au   Sep   Sep	Sec

19.72

zto cex					
200		Laborat	Provious	High/Lo	TW W
	,ka	52.60	52.00	52.70	61.95
	Aug	53.25	52.71	53.35	52.70
-	Sep	54.25	53.76	54,35	53.80
X3	Oct	55.35	54.83	55,40	54.90
	Nov	56.50	55.88	56.60	56.20
	Dec	57.50	66.86	57.50	57.00
ria.	Jan	58.00	67.48	68.00	67.60
_	Feb	57.90 58.85	57.31	58.00	57.80
	Mar	55.85	56.26 55.06	56,90	56.60
ta	_			55.80	55.80
-	COCC	M 10 torr	es;\$/tonnes		
	_	Close	Previous	High/La	
<u>.</u>		_			
-	Jul .	859	854	864	850
	Sep	863 933	888 928	898	885
<u>-</u>	Mar	971	972	938 975	925
=	May	994	995	996	993
	Jul	1018	1017	1023	1018
-	Sep	1040	1041	1040	1030
10	Dec	1071	1072	1074	1071
=	Mar	1106	1109	1104	1083
	May	1105	0	0	0
	COFF	E "C" 37	,5000bs; con	ta/ba	
-		Close	Previous	High/Los	*
-	Jul	59.20	61,30	60.85	58.40
-	Sep	61.05	63.20	62.00	60.50
	Dec	64.10	65.00	65,60	63.20
	Mar	66.20	68.30	67.00	60.50
	May	67.80	70.00	70.00	66.00
	Jul Sep	69.25 70.75	71.60	0	0
		_	73.16		<u> </u>
	SUGAL	R WORLD	"11° 112,00	00 lbs; car	ts/lbs
		- Close	Previous	High/Lov	
-					<u> </u>
-	Oct Link	10.82 10.88	10,80	10.72	10.39
-	Mar	10.65	11.17 10.93	11.15	10.73
	May	10.60	10.80	10.87 10.73	10.60
	Jed	10.40	10.66	10.53	10.57 - 10.40
	Oct	10.30	10.52	10.30	10.30
	COTTO	M 50 000	cente/fox		10.00
		***************************************	COLIMANOR		
	_				
	=	Close	Previous	High/Lov	, ——
	<u></u>			High/Lov	
	Aul Oct	58.97 57.87	Previous		58.70
	Jul Oct Dec	58.97 57.87 57.45	Previous 59.35 58.25 58.05	59.56 58.30 58.00	
	Jul Oct Dec Mar	58.97 57.87 57.45 58.45	Previous 59.35 58.25 58.05 59.06	59.56 58.30 58.00 58.96	58.70 57.75 57.30 58.40
	Jul Oct Dec Mar May	58.97 57.87 57.45 58.45 59.20	59.35 58.25 58.05 58.06 59.73	59.56 58.30 58.00 58.95 59.39	58.70 57.75 57.30 58.40 58.14
	Jul Oct Dec Mar	58.97 57.87 57.45 58.45 59.20 59.80	Previous 59.35 56.25 58.05 59.06 59.73 60.30	59.56 58.30 58.00 58.95 59.39 59.90	58.70 57.75 57.30 58.40 58.14 59.80
	Jul Cet Dec Mar May Jul	58.97 57.87 57.45 58.45 59.20	Previous 59.35 56.25 58.05 59.06 59.73 60.30 60.15	59.56 58.30 58.00 58.95 59.39 59.90 59.50	58.70 57.75 57.30 58.40 68.14 59.80 58.80
	Jul Oct Dec Mar Mey Jul Oct Dec	58.97 57.87 57.45 58.45 59.20 59.80 69.87 60.00	Previous 59.35 58.25 58.05 59.06 59.73 60.30 60.15 60.25	59.56 58.30 58.00 58.95 59.39 59.90 59.50 60.25	58.70 57.75 57.30 58.40 58.14 59.80
	Jul Oct Dec Mar Mey Jul Oct Dec	58.97 57.87 57.46 58.45 59.20 59.80 69.87 80.00	Previous 59.35 56.25 58.05 59.06 59.73 60.30 60.15	59.56 58.30 58.00 58.95 59.39 59.90 59.50 60.25	58.70 57.75 57.30 58.40 68.14 59.80 58.80
	Jul Oct Dec Mar Mey Jul Oct Dec	58.97 57.87 57.45 58.45 59.20 59.80 69.87 60.00	Previous 59.35 58.25 58.05 59.06 59.73 60.30 60.15 60.25	59,56 58,30 58,00 58,95 59,39 59,50 90,25	58.70 57.75 57.30 58.40 69.14 59.80 60.00
	Jul Oct Dec Mar Mey Jul Oct Dec	58.97 57.87 57.45 58.45 59.20 59.80 69.87 60.00 E JUICE	Previous 59.35 58.25 58.05 58.05 59.73 60.30 80.15 60.25 15,000 lbs;	59.56 58.30 58.90 58.95 59.30 59.90 59.50 60.25 Centa/Ess	58.70 57.75 57.30 58.40 68.14 59.80 68.80 60.00
	Juli Cet Dec May May Juli Cet Dec ORANG	58.97 57.87 57.46 58.45 59.20 59.80 69.87 80.00	Previous 59.35 58.25 58.05 58.05 59.05 59.05 59.05 90.15 90.25 15,000 lbs; Previous	59.56 58.30 58.00 58.95 59.39 59.90 59.50 60.25 Centa/los High/Low	58.70 57.75 57.30 58.40 58.14 59.90 68.80 60.00
	Jul Cet Diec Mar Mey Jul Cet Diec GRANG	58.97 57.87 57.46 58.45 59.20 59.80 69.87 60.00 BE JUICE Closs	Previous 59.35 58.25 58.05 58.05 59.73 60.30 80.15 60.25 15,000 lbs;	59.56 58.30 58.90 58.95 59.30 59.90 59.50 60.25 centa/lbs High/Low 111.70 114.88	58.70 57.75 57.30 58.40 69.14 59.80 59.80 60.00
	Jul Oct May Jul Oct Disc ORANG	Close 58.97 57.87 57.45 58.45 59.20 59.87 69.00 BE JUICE Close 111.55 114.95	Previous 59.35 58.25 58.05 58.05 59.06 59.07 60.30 60.15 60.26 Previous 107.40 110.85	59.56 58.30 58.00 58.95 59.39 59.90 60.25 Conta/lbs 111.70 114.88 117.40	58.70 57.75 57.30 58.40 58.40 58.80 68.80 60.90 108.90 110.25 113.10
	Jul Cet Dec Mar May Jul Cet Dec ORANG Sep Nov Jan Mar	Close 58.97 57.87 57.45 58.45 59.20 59.80 69.87 80.00 EF JUNCE Close 111.65 114.95 118.80 119.80	Previous 59.35 58.25 58.05 58.05 59.73 60.30 60.15 60.25 15,000 fbs; Previous 107.40 110.85 113.25 117.00	99.56 58.30 58.00 58.95 59.90 59.50 90.25 Conta/ba 111.70 114.80 111.60	58.70 57.75 57.30 58.40 69.14 59.80 60.00 108.90 110.25 113.10 115.76
	Jul Cet Dec May Jul Cet Dec ORANG	Close 58.97 57.87 57.45 58.45 59.20 59.80 69.87 60.00 EE JENCE Close 111.55 117.40 118.80 119.80 120.80	Previous 59.35 58.25 58.05 58.06 58.73 60.36 60.15 60.25 15,000 fbs; Previous 107.40 118.25 118.25 117.00 118.00	59.56 58.30 58.00 58.95 59.30 59.50 60.25 6041/28 111.70 114.88 117.40 110.00 0	58.70 57.75 57.30 58.40 58.40 58.80 68.80 60.90 108.90 110.25 113.10
	Jul Cet Dec May Jul Cet Dec ORANG	Cicse 58.97 57.87 57.85 58.45 59.20 59.80 59.80 69.80 69.81 111.55 114.95 114.80 119.80 120.80 120.80	Previous 59.35 58.25 58.05 58.06 59.73 69.36 69.36 69.36 15,000 fbs; 107.40 110.65 115.25 115.25 118.00 118.00 118.00	99.56 58.30 58.00 58.90 59.90 59.90 59.50 60.25 60.25 60.25 111.70 114.88 117.40 119.80 0 120.50	58.70 57.75 57.30 58.40 58.14 59.80 60.00 106.90 110.25 113.10 115.76 107.50 0
	Jul Oct Dec May Jul Oct Dec ORANG ORANG Sep Nov Jan Mar Jul Sep Jul Sep	Cicse 58.97 57.87 57.87 57.85 59.20 59.20 69.87 60.00 ME JUICE 111.55 114.95 117.40 118.80 119.80 120.25	Previous 59.35 58.25 58.05 58.25 58.06 59.73 60.30 60.15 60.25 15,000 fbs; 110.65 113.25 117.00 118.00 118.00 112.00	99.56 58.30 58.00 58.95 59.30 59.30 60.25 Centa/ba 117.40 114.88 117.40 119.80 0	58.70 57.75 57.30 58.40 59.80 59.80 60.00 106.90 110.25 113.10 115.75
	Jul Cet Dec May Jul Cet Dec ORANG	Cicse 58.97 57.87 57.85 58.45 59.20 59.80 59.80 69.80 69.81 111.55 114.95 114.80 119.80 120.80 120.80	Previous 59.35 58.25 58.05 58.06 59.73 69.36 69.36 69.36 15,000 fbs; 107.40 110.65 115.25 115.25 118.00 118.00 118.00	99.56 58.30 58.00 58.90 59.90 59.90 59.50 60.25 60.25 60.25 111.70 114.88 117.40 119.80 0 120.50	58.70 57.75 57.30 58.40 69.14 59.80 60.00 108.90 110.25 113.10 115.75 10 120.00
	Juli Oct Dac Mar May Juli Oct Dac ORANG ORANG May Jun Mar May Jun Mar May Jun Nov	Cices 58.97 57.87 57.87 57.87 58.45 58.40 59.87 60.00 111.55 117.40 118.80 120.25 120.25	Previous 59.35 58.25 58.05 58.25 58.06 59.73 60.30 60.15 60.25 15,000 fbs; 110.65 113.25 117.00 118.00 118.00 112.00	99.56 58.30 58.00 58.95 59.30 59.30 60.25 Centa/ba 117.40 114.88 117.40 119.80 0	58.70 57.75 57.30 58.40 59.14 59.80 60.00 106.90 110.25 113.10 117.50 0 120.00
	Juli Oct Dec Mar May Jul Sap Nov Jan Nov	Cicco 58.97 57.87 57.45 58.45 58.45 58.20 69.87 60.00 E JUNCE Cicco 111.56 114.80 119.80 120.30 120.25 120.25	Previous 59.35 58.25 58.05 58.06 59.73 69.35 69.36 15,000 fbs; 107.40 110.65 115.25 117.00 118.00 118.00 118.00	99.56 58.30 58.90 58.90 59.90 90.25 59.90 90.25 59.90 111.70 114.88 117.40 119.80 0 120.50 0	58.70 57.75 57.30 58.40 59.14 59.80 60.00 108.90 110.25 113.10 115.75 117.50 0
	Juli Oct Dec Mar May Jul Sap Nov Jan Nov	Cicco 58.97 57.87 57.45 58.45 58.45 58.20 69.87 60.00 E JUNCE Cicco 111.56 114.80 119.80 120.30 120.25 120.25	Previous 59.35 58.25 58.05 58.06 59.73 69.35 69.36 15,000 fbs; 107.40 110.65 115.25 117.00 118.00 118.00 118.00	99.56 58.30 58.90 58.90 59.90 90.25 59.90 90.25 59.90 111.70 114.88 117.40 119.80 0 120.50 0	58.70 57.75 57.30 58.40 59.14 59.80 60.00 108.90 110.25 113.10 115.75 117.50 0
	Juli Oct Dec Mar May Jul Sap Nov Jan Nov	Cicse 58.97 57.87 57.45 58.45 58.45 58.20 69.87 60.00 E JINCE Cicse 111.55 117.40 116.80 120.25 120.25 120.25	Previous 59.35 58.25 58.05 58.05 58.06 58.73 60.35 60.35 60.35 60.26 15,000 fbs; 110.25 111.25 111.25 115.25 117.00 118.00 118.00 118.00	99.56 58.30 58.90 58.95 59.39 59.50 60.25 59.50 111.70 114.88 117.40 110.80 119.80 0	58.70 57.75 57.30 58.40 68.14 59.80 60.00 106.90 110.25 113.10 115.76 117.50 0 120.00
	Juli Oct Dec Mar May Jul Sap Nov Jan Nov	Cices 58.97 57.87 57.45 58.45 58.45 58.20 69.87 90.00 EL JANCE Cices 111.55 117.40 118.80 119.80 120.25 120.25 120.25 ESB (Bas Jun.18	Previous 59.35 58.25 58.05 58.06 58.73 60.35 60.35 60.06 15,000 lbs; Previous 110.25 116.25 116.25 116.00 118.00 118.00 118.00 4.01 118.00 4.01 118.00 4.01 4.01 4.01 4.01	99.56 58.30 58.00 58.90 59.90 59.50 60.25 60.25 60.26 60.26 60.26 111.70 114.88 117.40 119.80 0 120.50 0	58.70 57.75 57.30 58.40 59.14 59.80 58.80 60.00 106.90 110.25 113.10 115.75 117.50 0 120.00
	Jul Oct Dec Mar May Jul Sep Nov Jan May Jul Sep Nov Jan Mar May Jul Sep Nov Jan Mar May Jul Sep Nov	Cicco 58.97 57.87 57.87 57.87 58.45 59.20 69.87 80.00 E JULE 111.55 114.95 117.40 118.80 119.80 120.25 120.25 120.25 120.25 120.25	Previous 59.35 58.25 58.05 58.05 58.05 58.07 58.07 60.30 60.30 60.15 60.25 15,000 lbs; i 110.65 1113.25 115.25 115.20 118.00 118.00 118.00 118.00 4.01 118.00 4.01 118.00	99.56 58.30 58.90 58.95 59.39 59.90 60.25 Cents/Ess 117.70 114.88 117.40 119.80 0 0 120.50 0 0	58.70 57.75 57.30 58.40 59.80 69.80 60.00 106.90 110.25 113.10 117.50 0 120.00 0
	Jul Oct Dec Mar May Jul Sep Nov Jan May Jul Sep Nov Jan Mar May Jul Sep Nov Jan Mar May Jul Sep Nov	Cicco 58.97 57.87 57.87 57.87 58.45 59.20 69.87 80.00 E JULE 111.55 114.95 117.40 118.80 119.80 120.25 120.25 120.25 120.25 120.25	Previous 59.35 58.25 58.05 58.05 58.05 58.07 58.07 60.30 60.30 60.15 60.25 15,000 lbs; i 110.65 1113.25 115.25 115.20 118.00 118.00 118.00 118.00 4.01 118.00 4.01 118.00	99.56 58.30 58.90 58.95 59.39 59.90 60.25 Cents/Ess 117.70 114.88 117.40 119.80 0 0 120.50 0 0	58.70 57.75 57.30 58.40 59.80 69.80 60.00 106.90 110.25 113.10 117.50 0 120.00 0
	Jul Oct Dec Mar May Jul Sep Nov Jan May Jul Sep Nov Jan Mar May Jul Sep Nov Jan Mar May Jul Sep Nov	Cicco 58.97 57.87 57.87 57.87 58.45 59.20 69.87 80.00 E JULE 111.55 114.95 117.40 118.80 119.80 120.25 120.25 120.25 120.25 120.25	Previous 59.35 58.25 58.05 58.06 58.73 60.35 60.35 60.06 15,000 lbs; Previous 110.25 116.25 116.25 116.00 118.00 118.00 118.00 4.01 118.00 4.01 118.00 4.01 4.01 4.01 4.01	99.56 58.30 58.90 58.95 59.99 59.90 90.25 59.90 90.25 59.90 111.70 114.89 117.40 119.80 0 120.50 0	58.70 57.75 57.30 58.40 69.14 59.80 60.00 108.90 110.25 113.10 115.75 117.50 0 120.00 0
	Jul Oct Dec Mar May Jul Sep Nov Jan May Jul Sep Nov Jan Mar May Jul Sep Nov Jan Mar May Jul Sep Nov	Cicco 58.97 57.45 57.45 58.45 58.45 59.20 69.87 90.00 E JUNCE 111.56 114.95 117.40 118.80 120.25 120.25 120.25 120.25 Jun.16 1660.3 JUN.16	Previous 59.35 58.25 58.05 58.05 58.06 59.73 60.15 60.25 15,000 fbs; i 112.05 113.25 115.25 117.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00	99.56 58.30 58.90 58.95 59.39 59.90 60.25 59.90 60.25 111.70 114.88 117.40 119.80 0 0 120.50 0 0	58.70 57.75 57.30 58.40 69.14 59.80 60.00 108.90 110.25 113.10 115.76 117.50 0 0 0 100.00 0 100.00 110.00 1
	Jul Oct Mary Mary Mary Mary Jul Oct Dec ORANG ORANG Mary May John Mary May Sep Nov	Cicco 58.97 57.87 57.45 58.45 58.45 58.20 69.87 60.00 E JUNCE Cicco 111.55 117.40 118.80 120.80 120.25 120.25 120.25 120.25 Jun.16 1660.3 Jun.16 125.51	Previous 59.35 58.25 58.05 58.06 58.05 58.06 58.73 60.26 15,000 fbs; 107.40 110.46 113.25 115.25 115.25 118.00 118.00 118.00 118.00 4.m.16 4.m.16 1650.2 3ee: Dec. 3 4.m.14	99.56 58.30 58.95 59.30 59.50 60.25 69.25 69.26 69.26 69.26 69.26 111.70 110.80 1120.50 0 120.50 0	58.70 57.75 57.30 58.40 68.14 59.80 68.80 60.90 110.25 113.10 115.75 117.50 0 120.00 0 1 100 0 1 100 0 1 100 0 1 100 0 1 100 0 1 100 0 1 100 0 0 1 100 0 0 0 0 0 0 0 0 0 0 0 0
	Juli Oct Mary Mary Juli Oct Disc ORANG ORANG ORANG Mary Juli Sep Nov Jan Nov Bittiger REUT	Cicco 58.97 57.87 57.45 58.45 58.45 58.20 69.87 60.00 E JUNCE Cicco 111.55 117.40 118.80 120.80 120.25 120.25 120.25 120.25 Jun.16 1660.3 Jun.16 125.51	Previous 59.35 58.25 58.05 58.05 58.06 59.73 60.15 60.25 15,000 fbs; i 112.05 113.25 115.25 117.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00 118.00	99.56 58.30 58.90 58.95 59.39 59.90 60.25 59.90 60.25 111.70 114.88 117.40 119.80 0 0 120.50 0 0	58.70 57.75 57.30 58.40 69.14 59.80 60.00 108.90 110.25 113.10 115.76 117.50 0 0 0 100.00 0 100.00 110.00 1
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Viay kul	507/4	594/4	596/4	592/4	
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lul .		Previous	High/Low		
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4ug	184.9	185.3	185.9	184.2	-4: =
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lat lac	184,8 1 <b>85</b> ,4	184.8 166.1	185.8	184.0	
an	185.6	186.2	185.2 185.8	184,2 184.8	
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		min; cents/50	Sto bushel		
_	Close	Previous	High/Low		$L^{0,\infty}$
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Wy :	241/0	238/4	241/0	239/2	
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b 7	4.750	74.800	74.925	74,700	
	5.775	75.800	75.800	75.560	***************************************
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FT-A ALL-SHARE

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Ratio

20.76

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yteld %

400

3.96 3.92

3.65

vield %

5.99

**ago** 

2596.4

1270 0

2861.8

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#### LONDON STOCK EXCHANGE

# Shares advance as rate hopes revive

By Terry Byland, UK Stock Market Editor

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DEVELOPMENTS in the currency markets revived hopes among UK equity investors that a cut in German interest rates might open the door for Mr Kenneth Clarke, the UK chancellor of the exchequer, to reduce base rates in Britain. A recovery of 13 points to 2,883 took the FT-SE 100 Index to the top end of its trading range, hut traders again warned that the impending expiry in stock index futures was exerting pressure on the

| Vehical Closer | Day's | Charles | equity market. The stock market appeared satisfied with the important economic speech from the new chancellor in the City of London on Tuesday evening. His confirmation that no changes of substance in economic policy are planned encouraged confidence in the stock market.

Share prices opened lower in London, suhdued hy Wall Street's fall of 22 Dow points overnight, but quickly turned npwards when the stock index futures opened strongly. With the June contract on the FT-SE Index axpiring on Friday, attention is now focused on the September contract which traded comfortably above 2,900

again yesterday. Base rate optimism, calmed down by the relaxed tone of the speech from the chancellor, returned to life at mid-morning

when the DM hegan to fall the domestic economy or cor-after comments from German porate profits, was seen a ba seen as peak-challenging government sources were read as implying a quickening pace of German rate cuts. At the same time, the move towards the US dollar benefited overseas earning stocks in the London market.

News of a disappointing fall of 0.2 per cent in April retail sales, while hardly encourage ing evidence for recovery in

strengthening the chances for a cut in base rates. The Public Sector Borrowing requirement for May, slightly below some foracasts, did nothing to change views in stock market on government horrowing

Volume Chateg Day's 000's Price Chates

The FT-SE index advanced to a day's peak of 2,888.3, hut also rallied, although lesa

3.312, just 1.4 under the peak reached a week ago. territory. Some analysts, point-Seaq volume was slow to

ing to the upward puil on develop but increased as basshare prices as the big securi-ties houses grappled with posiket trading between equities and stock index futures was tions in stock index futures, joined by at least one genuine warned that the top end of the investment programme. By the market range has yet to he close, the Seaq total stood at convincingly broached.
The FT-SE Mid 250 Index 607.3m shares; the focus on the Footsie-listed stocks occasioned hy futures-related trad-ing reduced business in nonagain showed unwillingness to aggressively, closing 6.9 up at Footsie issues to only about 51 TRADING VOLUME IN MAJOR STOCKS per cent of the day's total, significantly lower than usual. On | County | Day's | Pelanto Clarky | Day's | Pelanto Clarky | Pelanto Clark Tuesday, Seaq volume of

don-based securities houses. While London market strategists refused to demonstrate too much enthusiasm on the prospects for the meeting this morning of the Bundesbank'a policy council, for which no press conference was planned. was clear yesterday that interest rate optimism has remained a significant factor

Accoun	t Dealing	Dates
Pirat Deallogu: Jun 7	Jun 21	Jul 5
Option Declaration 17	Jul 1	Jul 15
net Deelinge: Jun 18	Jul 2	Jul 16
Sun 26	Jul 12	Jul 26

# Based on the trading volume for a selection of Alpha accurities dealt through the SEAC system yesterday until 4,30pm. Trades of one million or more are rounded down. † Indicates an FT-SE 100 index constituent.

### New trust focuses on waters

THE RECENT upsurge in water shares, in the midst of the sector's preliminary results season, gathered further momentum yesterday, with good general buying of the sector said to have gained impetus from large-scale buying of the FT-SE 100 water constituents hy Smith New Court, the leading UK securities house. Over the past three trading sessions, water issues have risen more

than 8 per cent. The strong buying by Smith was associated with that company's participation in the launch of the new Johnson Fry Utilities Trust investment trust. The new trust is sponsored hy Smith New Court uted by Smith New Court Securities. The prospectus for the new trust, which will invest primarily in UK utility stocks, such as BT, British Gas and other water and electricity issues, was published

yesterday. Anglian Water outpaced its FT-SE 100 rivals yesterday, closing 14 higher at 484p. closely followed by North West Water, up 12 at 474p, Severn Trent, due to report this morning and 9 stronger at 496p, and Thames, 5 to the good at 476p. Northumbrian led tha smaller stocks forward, adding 14 at

577p. Yorkshire rose 9 to 489p. Dealers also said the utilities were attracting keen support ahead of next Monday's market debut by Northern Ireland

#### Rolls-Rovce busy

Trading volume in aero manufacturer Rolls-Royce rose to 4.2m shares in good two-way business after

#### **NEW HIGHS AND** LOWS FOR 1993

NEW HIGHS (138).
BRITISH PURIOS (1) Trees. 7%pc '06,
BRITISH PURIOS (1) Trees. 7%pc '06,
AMERICAND SS Areston T 8 T. Cack: Lard,
Louris, BASICS (6) Abbey Natl., Br. Soot.
HSDO (-ph.), HEBC. Upols, Standard Charld,
BREMERS (2) Highends, Mandield, BLDG
MATLE (4) Epols, Heyercod Wilsons, Martines
MATLE (4) Epols, Theyercod Wilsons, Martines
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MATLE (4) Epols, Heyercod Wilsons,
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ELECTRONICS (7) Bowthorps,
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4, Cusity Software, ENG GEN (2) Fairey, TI
Group, FOOD RETAILING (1) Perk, HOTELS
& LEBS (4) David Lloyd, Foris, Granade, Savoy,
NRECE SPROCEPS (1) Hogg, NA TRUBTS
(8) MEDIA (10) Acols, Angle TV, Central
TV, Daby Matl, Johnston Press, Ports, &
Bunderland, Standerick, Ulster TV, VIR,
Watmoughs, MBSC (3) Copymore, Entitine Hos.
TVLOP (1), Holdon Tech., MOTORS (3) Lax,
Pery, Trinty, Oll, & GAS (2) Mobil, Villians,
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Seve, MEDIA, (2) Allest Radio Spc Ln. '01.

suggestions in the market that Goldman Sachs, the US investment bank, may be planning to issue a warrant enabling overseas buyers to continue purchasing the stock, although foreign ownership levels are already at maximum permitted

Rolls-Royce announced a week ago that foreign ownership of its shares had reached 29.5 per cent, the maximum allowed by the company's articles of association. As things stand, any further purchases hy non-UK investors would have to be relinquished or transferred to UK ownership, as soon as the company confirms the purchases.

However, Rolls-Royce said last week it would take no immediate action in the hope that its announcement would itself reduce further foreign

purchases. The suggested move by Goldman Sachs would appear to offer an alternative investment entry for overseas investors for whom Rolls-Royce remains an attractive stock. However, there was no-one available at Goldman to comment on the suggestion. Rolls-Royce closed unchanged at 149%p.

#### Heavy Zeneca trade

A lata upsurge in Zeneca shares was ascribed to Robert Fleming Securities, the stockbroking arm of the merchant bank, which told clients that the rights issue "should definitely be taken up". Fleming's buy note triggared beavy demand for both classes of Zeneca shares, the most heavily traded issues on the London market yesterday. The £1.3bn rights issue closes on

Monday.

Marginally easier during the morning, both classes of Zenaca ahares made rapid progress to close aharply higher on the day. The "old" settled 7 up at 623p, with 12m shares changing hands, while the "new" nil-paid rights added

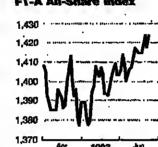
5% at 21%p on 15m traded. Fleming analyat Mr John Doree said recent weakness in Zeneca shares was dua to lack of international interest: "Overseas interest is nearzero." But he forecast that domnestic institutions will ensure the issue will he

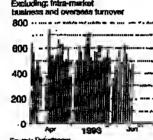
"Zeneca is on a 35 per cent yield premium to the market and given the potential to grow the dividend as fast as the markat in the long term, the shares look oversold and a ahort-term buy. Flemings also labelled ICI a "buy."

Standard Chartered The recent meeting between Standard Chartered and a number of bank analysts, at which the bank described its current strategy, provided the spark for another burst of sustained buying interest in the shares which yeaterday reached their highest closing lavel for more than seven

The stock price settled a net 26 up at 795p, only a whisker from their all-time high of 807p

#### FT-A All-Share index





end of the scale.

Some analysts were surprised at the performance of Standard shares after Monday's meeting. "The meeting was positive but not wildly axciting," said one who attended. He said the UK business was still in a loss-making situation in the current year. despite cost-cutting, and that there would be a need for yet more provisions against bad

debts were down 10 at 354p, but they later recovered in line with a

more realistic currency situa-tion". It kept its 1994 forecast

tion from Kleinwort Benson

forecasts. Positive views ranged virtu

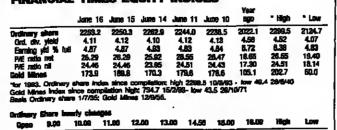
by many leisure analysts. 489p. In Paris chairman Tony Greener was upbeat about the while Lehman Brothers, the BRITISH FUNDS UK securities house, recommended buying of LVMH, the

fall of 12 to 1036p in modest voluma. Following recent bouyancy, based on its opti-

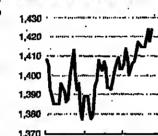
bouyancy, based on its optimism for growth in East Asia, some watchers are now pointing to its lack of a significant presence in the US.

But Ms Nicola Mallard at Charterhouse Tilney believed that the concern was premature. "It isn't going to happen ture. "It isn't going to happen immediately. First there has to

#### FINANCIAL TIMES EQUITY INDICES



2247.A 2253.1 2257.1 2254.8 2254.7 2252.3 2254.5 2253.8 2251.8 2258.A 2247.A



**Equity Shares Traded** Turnover by volume (million)



reached in April 1986. Tha steep rise in the price was not, bowever, matched hy any sharp increase in trading volume. Nevertheless, turnover of 2.7m shares was at the high

International conglomerate BTR was hit sharply by a profit downgrada from BZW, the London investment bank. At the day's worst, the shares strong market trend to close 5 off at 359p after trading volume

of 6.5m shares. BZW trimmed its estimate for the current year's profit figures by £50m to £1,250m, citing tougher than predicted market conditions in Europe and 'a

Royal Insurance rose 4 to 287p after a buy recommenda-Royai Bank of Scotland

Interim results up 71 per cent and ahead of City expectations moved the share price of Granada Group up 6 to 415p in trade of 4.2m while analysts set about upgrading their profits

ally across the market in spite of the absence in the board's report of any hint of an economic recovery. Mr Hamish Dickson at Hoare Govett said: "It would be the icing on the cake if the recovery picks up." Mr Roy Owens at Smith New Court said the interim results

were a commendation to Granada's new management. The company, a largely cash generative concern, is expected to make further good progress and is viewed as undervalued In a patchy brewing sector,

be something to buy."

Among other angineering and aerospace stocks, British Aerospace gained eight to 401p on hopes that the long awaited £1.8bn Tornado order from Saudi Arabia was about to be signed.

Hints of a corporate deal and of a buy recommendation from Credit Lyonnais Laing, the stockbroker helped TI Group

27,738 1158.3 33,254 477.4 29,297 1000.3 32,888 432.5 25,481 1173.4 29,736 481.6 26,870 1353.9 30,945 22,012 868.8 24,094 389.8 SEAC Bergelos Equity Torrover(Em)† Equity Gargabos† Shores traded (m2)† 28,150

Landon report and latest Share Index Tel. 0691 123001. Calls charged at 36p/minute chesp rate. 48p at all other times.

#### **EQUITY FUTURES AND OPTIONS TRADING**

RENEWED HOPES of a cut in in stock index futures, writes

Joel Kibazo. Hopes of a reduction in base rates, which had fuelled Monday's rise but faded on Tuesday, returned strongly yesterday. The June contract on the FT-SE 100 Index, which opened at 2,876, was in

demand from the beginning as developments in the currency markets were taken to Indicate a cut in German rates today. Such a move, traders argued, would allow a reduction in UK rates. This view was strengthened by the release of UK retail sales fig.

tract, which saw volume of 12,923. The September future

had 6,854 lots transacted. The expiry of the June stock another with June expiry. GEC

# 2 Building Materials(27) 3 Contracting, Construct 4 Bectricals(15) 512.3m shares brought in retail O Metals & Metal Form 6 Motors(18) 10 Other Industrials(18) business worth £1.16bn, a comfortably profitable level from 34 Stores(39) 35 TextRes(20)

dipped 6 to 282p amid hints of a broker downgrade.

move up 8 to 345p.

A sigh of relief after the last of the expected major cash calls in property, a significant property portfolio acquisition, and positive noises from Nat-Weat Securities, triggered a

bounce in the sector. Hemingway Properties pleased the market with its £30.2m purchase of a property portfolio and the stock firmed 21/2 to 31p, British Land added 6 at 309p, Brixton Estates went ahead 2 to 197p in modest trading, Slough Estates put on 3 at 206p. Great Portland Estates gained 3 at 180m and Clayform benefited from high demand

and moved up 8 to 33p. MARKET REPORTERS: Steve Thompson, Joel Kibazo.

Christine Buckley. Other statistics, Page 18

409.27 409.73 2070.13 2086.52 2078.33 1814.43 4.35 21 CONSUMER GROUP(236) 22 Brewers and Dissiless(29) 1542.70 1636.57 1545.42 1635.23 1666 17 1887.37 1907.14 1873.70 1307.16 1315.95 28 Food Retailing(18) 3003.97 2931.10 3433.10 3904.96 2998.97 3012.26 27 Health & Household(30) 29 Hotels and Leisure(20) 30 Media(33) 31 Packaging and Paper(24) 3454.31 3465.59 1314 27 1325.05 1323.47 1302.43 847.03 850.63 850.69 015.06 1146.10 803.82 +1.2 794.65 788.03 785.11 695.74 40 OTHER GROUPS/140 1498.10 +0.5 1491.45 1495.57 1479.77 1278.69 41 Business Servi 42 Chemicale(23) 1589.94 1570 04 1595.05 1431.21 1577.05 1569.10 1562.92 1516.38 43 Conglomerates(11) 44 Transport(15) 45 Electricity(16) 46 Talephone Network 1421.53 1418.44 2938.25 2940.03 2935.21 2541.74 3.92 4.23 1773.08 1768.86 1763.92 1789.66 1755.28 1310.55 1782.84 1775.75 1742.83 1419.84 5.93 47 Water(13) 48 Miscellaneous(31) 3167.14 2723.42 2254.47 2025.84 2260.27 +0.3 2253.96 2280.14 4 51 49 INDUSTRIAL GROUP(SI 1447.75 +0.3 1443.94 1450 12 1439,71 1343,22 6.50 3.85 19.02 +09 2505.00 2518.12 2512.40 2112.26 5.53 4.34 22.92 59 "500" SHARE INDEX(8) 1642.39 +0.3 1537,49 1544.24 1533.09 1415.42 6.39 3.80 19.38 1050.99 01 FINANCIAL CROUP(88) +0.7 1043.75 1049.67 1041,32 748.38 3.62 4.05 40.99 62 Banks(9) 65 Insurance (Life)(6) 1459.29 942.83 +00 1445.64 1450.99 1438.99 4.25 3.70 32.45 201B.15 4.77 654.00 644.60 648.76 648.59 858.55 96 Insurance (Composite)(7) 646.32 545.87 4.80 4.21 97 Insurance Brokers(10) 68 Merchant Banks(6) 857,73 857.70 917.12 14 24 675.79 7.10 676.14 875.81 672.86 9.54 16,71 376 14 1504.00 70 Other Financial(23) 376.11 376.23 377.13 250 62 +0.3 1510 61 1174.38 1513.69 210 271 45.89 99 FT-A ALL-SHARE(803) 1423.44 +0.4 1418.10 1414.77 1255 10 1424.50 5.83 21.51 **Hourly movements** 9.00 12.00 16.10 High/day FT-SE 100 FT-SE MM 250 FT-SE-A 350 2883.2 3209.7 2886 9 3210,7 2884,4 2882.7 2888,3 2869 1 3212.0 3203.1 2883.1 3203.1 1431.1 Time of FT-SE 100 high: 2.37pm low; 8.40am

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FT-SE SmallCar

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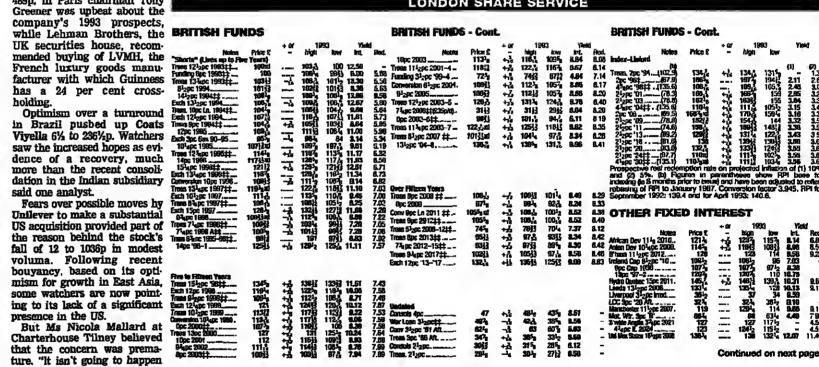
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Water	1342.2	1344.7	1352.0	1350.9	1357.B	1359,1	1382,7	1362,6	1365.8	1362.1	1339.5	+226
Banks	1760.0	1762.0	1788.1	1767.5	1771.0	1771.1	1773.3	1775.1	1774.0	1773.7	1758.4	+15.3

Additional information on the FT-SE Adhasten Share Indices is published in Smarday issues. Usts of constituents are available from The Francel Times Limited, One Southwark Bridge, London SE1 9HL. The FT-SE Adulates Share Indices Service, which covers a range of electronic and paper-based products relating to those budges, is available from FHSTAT at the series address the first of the first of the first service of the first of the first service of A-Share ledge of the first of the first service of A-Share ledge of the first of the first service of A-Share series are negative.

The FT-SE 100, the FT-SE Med 250 and the FT-SE Adulates 350 indices are compiled by the London Stock Exchange and the FT-Actualies All-Share Index at compiled by the Financial Times Limited, both in confunction with the institute of Actuation and the Faculty of Adulates under a standard set of ground tules.

The Times the Exchange of the United Midgloon and Republic of the Index Limited 1993. O the Financial Times Limited Times At Afgine research.

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#### LONDON SHARE SERVICE



#### CROSSWORD

No.8,178 Set by GRIFFIN

1 Plan, say, lacking middleclass support (6)
A Parisian article on food that's inedible (9)

oration (6) 10 Weapon in box "E" (5) 11 When rebuilding a bar steal gypsum (9) 12 Worn-out accountant admitflow (7) ted following once free (9)
13 Without akill back a bit more (5) 14 Idle Jack's first for burning

(6) 15 Caught on back seat is rebuked (7)

9 Gift of story books (6)

18 Take control and start per16 Friend going round sale is forming live (7) after mattress (9)
20 For example ebbing stream 17 Fruit filling copied and entering grating (3) developed (3)
22 Former student has taken 19 Observer's blinking cover!

to praise (5)

24 Leave it on suitably prepared raised area (9)

25 Queen takes recruits round

ACROSS

1 Sinks? They're what people

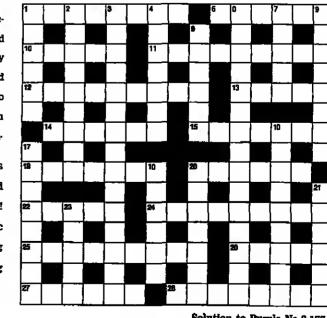
bird colonies (9) 26 Question children (5) 27 Oust half nude model (6) 28 Wing made out of ten parts

**JOTTER PAD** 

keep coal in! (8) 5 For ceremony order hat dec-Fatal disease caused by computer virus? (8,7) Name tea with improved What dentists must sit to qualify in? (4,11) 7 Mine contains a film which is small (5) 8 Women coming to a conclusion that's fishy? (a)

9 Gift of story books (6) 20 Fat redhead's a mechanic

(7) 21 Spend money on renovating Vine St (6) 23 Not getting round to raising weak flock (5)



Solution to Puzzle No.8,177



both German and UK interest rates reversed Tuesday's falls

> ures which were worse than expected. Having moved steadily for-

ward throughout the morning, June reached the day's high of 2,900 just ahead of Wall Street's opening. It came off the top to close at 2,889, a 6-point preminm to the underlying cash market. Dealers continued to roll positions forward ahead of tomorrow's expiry of the June con-

options was the main feature in traded options and a significant contributor to the day's total turnover of 31,338 lots. Amstrad, whose June options expired yesterday. traded 3,197 lots, followed by British Gas with 2,214,

		LONDON SHARE SERVICE		
INVESTMENT TRUSTS - Cont.	Yid Disor and 1997 the Vic		R & PRINTING - Cost. TELEPHONE NETWORKS	MINES - Cont.
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0.06 0.12 0.22 0.37 0.56 0.77 1.01 1.25

LONDON (LIFFE)

K, MOTHOWAL BENTISM GET R0,080 32mily of 100%

Close High 105-23 105-28 104-27 105-00

ONAL CERMAN GOVT. MOND 80 100ms of 100% Close High Lox 94.91 95.10 94.8 96.05 95.27 95.00

### Critical days for the dollar

THE DOLLAR enjoyed another cent, had also wiped away rally against the D-Mark in expectations that the Federal European trading yesterday, with some dealers wondering whether the US currency was on the verge of the strategic move upwards that has been awaited all year, writes James

The dollar has made several attempts at a sustained hreak through the DM1.67 level this year, only to fall back on fears that the US economic recovery was not powerful enough and that the D-Mark remained

intrinsically strong. However, at the close of European trading yesterday. the dollar appeared set for another test of the clusive DM1.67 figure, having risen more than 2 pfennigs on the day to close at DM1.6585.

For dollar bulls, the striking feature of yesterday's rally was that it came at a time when all the indicators ought to have triggered weakness in the US currency.

The Bundesbank disappointed those dealers who had expected an easing in monetary policy, leaving its reporate on hold at 7.60 per cent. Tuesday's consumer price inflation data, showing a smaller than expected monthly

_ ~ .	N NEW Y	URIK.
Jure 16	Latest	Previous Class
ect	1.5025-1.5045 0.35-0.340m	1.5150 \ 5.190 0.36 0.850
morths	1.01 - 0.99pm	1.01 0.980n
2 months	3.21-3.13pm unts and discount	3.15 3.05pm

		June 18	Pravious
.30	an	79.7	79.8
L00	E44	79.7	79.7
LOG	an	79.7	79.7
.00	<b>20</b>	79.6	79.7
700 100.		79.5 79.4	79.7
.00	pm	79.4	79.6
000	pm	79.4	79.5
200	200	79.4	79.5

Jun 16 rate like   Series   Se	cial * Entracou intro Currency phro Unit 3-416 0768159 2292 1.18883 2024 1.52061 2296 13.2714
U.S Dotter 300 14 Cewarden 5 5.17 16 Austrian Sch 6.75 16 Beighen Franc 6.25 47 Demsh Krone 8.25 61 D-Mark. 725 22	2292 1.18883 12934 1.52951 2796 13.7714
Femich Franc 10 77. Aufent Life 10.00 27. Augustus Vert 1250 144 Augustus Vert 1250 144 Augustus Vert 1250 150 Spatisch Pemort 1150 10 Shalos Franc 5.00 21 Armell Orach 119	5967 40.20m0 11196 1.95681 19270 2.19458 19256 5.56101 1926 1776.77 1926 149.615 1927 126.327 1928 149.615 1938 177832 1948 177832 1948 177832 1948 177832

,iun 18	Bank of England judge	Morgani ** Guaranty Changes %
Sterling	79.4	-29.92
U 8 Dollar	64 5	-14.00
Canadian Dollar	<b>83.7</b>	-8.29
Austrion Schilling	113.2	+15.37
Beiglan Franc	1145	+0.94
Daraish Krone	1169	+11.25
D-Mark	122.4	129.98
Swiss Franc Dutch Guilder	118.1	+20.14
French Franc	108.9	+20.17 -7.14
	82.5	-32.61
Yen	179.6	+122.54
Peseta	30.5	-30.59
Morgan 60ara 1980-1982-100. 1	aty class	ws: averze

Jun 10		
Argentina	1.4995 - 1.5020	0.9940 - 0.5990
AUSTRAL	22220 - 22240	1.4720 - 1.4730
Naci	72173.3 - 72222.1	
Interest	8.3690 - 8.419u	5.5750 - 5.5950
ireaço		221.480 - 225.80
Hong Kong .	11.6045 - 11 8163	7.7205 - 7.7295
iran	2474 OU - 2476 O	
(MS)4403	1206.50 • 1225.98	798,80 - 805,20
Luncial	$0.45120 \cdot 0.45220$	0.30050 - 0.3010
Linembourg		34.05 - 34.15
Makorus	3.8490 · 3.8560	2.5650 · 2.5666
Medco	4,6825 - 4,8855	±1165 · 3.118
N.Zsaland	27585 - 27815	1.6360 - 1.838
Saudi Ar	5.6300 - 5.6410	3.7495 - 3.750
Segmente .	24256 - 24315	1.6165 - 1.617
SALCOI -	48055 - 48165	3.2200 - 3.222
S.Af (Fot		4.6450 - 4.655
10000	38.85 - 39.00	25.85 · 25.95
LAE	5 5125 - 53256	3 0715 - 31673

**MONEY MARKETS** 

DEALERS in German money markets remained confident that the Bundeshank would

**Expectations of cuts** 

German recession that now

that they can cut rates below German levels whatever the

Bundesbank does. The Danes,

italians and French have all

UK hase rated following Mr

Keoneth Clarke's Mansion

House Speech on Tuesday

The emphasis of Mr Clarke's speech was on fostering UK

growth and this helped the

September short sterling

contract up 2 basis points on the day in close at 94.19.

Three-month sterling cash

was a per cent softer at 5% per cent, helped by the swift

despatch of a small daily

shortage of £550m in the

discount market.

night.

Sterling markets were slightly more bullish for low

cut rates in the past week.

At the same time, European central banks take the view

concerns the FX market.

its official rates again, with an outside chance that the discount rate will be reduced lower its short term interest at today's council meeting. rates soon, even though its The Bundesoank has been repo rate remained unchanged yesterday. writes James Blitz. concerned that cuts in German interest rates will lead to a In recent days, Bundesbank depreciation of the D-Mark officials have led the market to against the dollar and other think that monetary policy currencies, leading to inflation. But It is striking that the could be eased because of D-Mark has continued to decline in recent weeks, expectations that M3 money supply growth would come despite unchanged German policy, leading to suggestions that it is the scale of the

UK clearing bank base lending rate 6 per cent from January 26, 1983

Expectations of rate cutting were dampened yesterday after the Bundesbank announced that the cost of lending short term funds to commercial banks via the repo rate would remain unchanged at 7.60 per

Short dated Euromark futures reflected same disappointment at the unchanged policy, with the September Euromark contract closed at 93.27, down 3 basis points on the day.

Nevertheless, at this level. the contract is still pricing nearly 100 hasis points off 3-mouth German caso cash in the next twelve weeks. projecting 6.73 per cent, in

That view reflects optimism that the Bundesbank will cut

Reserve would soon raise short term interest rates, thereby reducing the premium on holding D-Marks. But this indicator has been mostly ignored by the

Instead, the D-Mark has been undermined by growing concerns about the weakness of the German economy and its budget deficit. In Europe, the D-Mark fell

against most currencies yesterday. It closed at minus 21 per cent on its exchange rate mechanism divergence indica-tor, its lowest level since August 1991. The unchanged repo rate also failed to prevent sterling closing stronger against the currency, a % pfennig higher at DM2.4950.

Some dealers were also con-cerned that the Bundesbank was losing its grip on the set-ting of Europe-wide interest rate policy. It was striking yes-terday that 3-month Dutch

guilder were % of a percent point below the correspond German rate ~ but the Du- currency remained at the	ng ich
of the Dutch central ban self-imposed limit against D-Mark in the ERM grid.	k's

Mr Avinash Persaud an economist at UBS believes the trend of D-Mark weakness is set to continue. "The D-Mark is slowly losing its anchor status in the ERM," he said. He helieves that, in several months time, the FX market's focus in Europe will be on the setting of French interest rates rather than German ones.

Mr Steve Hannah, of IBJ International, believes that another dollar setback will occur before the break through DM1.67 takes place. He believes that the two key elements of a sustained dollar rise are not in place: clear signs of a rise in US interest rates and certainty of the decline in German rates.

	Cardin Radio		Contract State	or We		
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Jun 18	Sheery Days	Close	Cas month	PA	Three tracks	P.E.
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EMS EUROPEAN CURRENCY UNIT RATES

Equ Currency % Change % Spread

<b>Jun</b> 16	Day's spread	Close	One month	75. D.S.	Months	% ₽#
Kt	1.4965 - 1.5165	1.5035 - 1.5045	0.36-0.34com	2.79	1.04-1.01000	2.7
dandt	1.4675 - 1.4860	1.4705 · 1.4715	0.52-0.49com	4,12	1,46-1,41pm	3.90
anada	1.2775 - 1.2810	1.2795 - 1.2805	0.13-0.18cdls	-1.45	0.46-0.5208	-4.53
othertanda -	1.8425 - 1.8635	1,8600 - 1,8610	0.59-0.62cdis	-3.90	1.84-1.70ds	-3.50
Michael	33.80 - 34.15	34.05 - 34.15	10.50-12.50cds	-4.05	28.50-32.50ds	-3.5
annerk	6.2340 - 6.3450	6.3400 - 6.3450	2.60-3.10creds	5.39	6.70-7.70de	-4.5
manakry	1.6420 - 1.6620	1,6560 - 1,6390	0.66-0.86olds	-4.74	1.79-1.81db	-43
whosel	156.45 - 157.80	157.70 • 157.80	127-132cds	-9.65	375-390dis	-9.7
pain	125.50 - 126.80	128.60 - 128.70	92-97cds	-8.95	2.50-7.50da	-0.0
	1492.00 - 1507.75	1507.25 • 1507.75	8.80-8.10 Tredis	-7.04	24.70-28.5008	-8.7
- 105. I	6.9480 - 7.0075	7.0000 - 7.0050	1.80-2.40 gradis.	3.60	6 80-6 80dis	-3.5
	5.5195 · 5.5840	55725 - 55775	207-217cds	-4,58	5.79-5 94de	-42
recited	7.2785 - 7.4305	7.425G - 7.4300	3.10-3.70ored:	-5.49	8.50-9.50ds	-4.8
1029	108.00 - 108.75	106.55 - 106.65	par-0.01vdlu	-0.06	0.02-0.01mg	0.0
untite	11.5825 - 11.6900	11.6850 • 11.6900	3.76-4.050rode	-4.00	10.30-11.15dis	-36
witzerland .	1,4655 1,4880	1.4850 - 1.4860	0.24-0.27pdk	-2.06	0.86-0.72da	-1.8
art	1.1775 - 1.1906	1.1800 - 1.1810	0,48-0.47com	4.83	1.26-1.24pm (	4.2

EURO-CURRENCY INTEREST RATES									
Jun 16	Short Short	7 Days	(Int	(bred Months	Str. Months	Conc			
dention of the control of the contro	3355555550 - 385 <sup>2</sup> 5	6-47-57228, 368, 24 6-47-57228, 368, 25	54.44 55.74 7.64 68.34 6.21.424 1224 1224 1224 1224 1224 1224 12	Gradesta desta des	55.55.55.55.55.55.55.55.55.55.55.55.55.	6 5 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6			

Portugues						_		8 - 12		125		124
Lang tar:: 5la-5la p	Enrodot or cost n	orated.	eas Uy han look	4 per c	prit; Bires call for	US Doba	4	cent; for	r years (	Deg days	cont.	100
EXCHANGE CROSS RATES												
J#10 16	£	\$	Des	Yen	F Pr.	S Pr.	BR.	Ura	C3	6 Fr.	Pta	Ecu
£	1	1.504	2.495	160.3	8.306	2.236	2,798	2267.	1.924	51.25	190.4	1.27
-	0.665	- 1	1.659	106.6	5.575	1.486	1.860	1507	1.279	34.08	126.6	0.84
DM	0.401	0.603		64.25	3.361	0.096	1.121	908.6	0.771	20.54	78.31	0.51
YEN	6.238	9.382	15.58	1000.	52,31	13,94	17.45	14142	12.00	319.7	1188	7.9
F fr.	1.193	1.794	2.978	181.2	10.	2,665	3.337	2704	2.295	81.12	227.1	1.5
Q Fr.	0.447	0.673	1.116	71.72	3.752	-1-	1,262	1014	0.861	22.93	95.19	0.54
X FL	0.357	0.538	0.892	57.20	2.997	1.799		610.2	0.688	18.32	68.05	0.4
내고	0.441	0.663	1.101	70.71	3.699	0.966	1.234	1000.	0.840	22.61	\$1.99	0.5
C.\$	0.520	0.762	1.297	83.32	4.358	1,162	1.454	1178	-1	26.64	96.96	0.0
6 Fr.	1.951	2.935	4.668	312.8	16.36	4.361	5.460	4423	3.754	100.	371.6	24
Pta	0.525	0.790	1.310	84.10	4.404	1,174	1.470	1191	1.011	20.02	100.	0.60
Eco	0.765	1.181	1.958	125,8	8.562	1,754	2.196	1779	1.510	40.23	149.6	1.

000:	00: French Fr. per 10: Lita per 1,000: Belgian Fr. per 100: Pessis per 100.						Spot 1.5040	1-min. 1,5005	3-mm. 1,4937	6-mth. 1,4854	12-min. 1.4720					
		1.958	125,8	8.582	1,754	2.196	1779	1.510	40.23	149.6	1.	FT PORTEGO	EXCHANGE	PACTES		
193 447 441 452 951 555 765	2.935	4.868	312.8 84.10	16.36	4.361	5.460 1.470	4423	3.754	100.	371.6 100.	2.486	POUND	- DOLL	AR		
1441	0.663	1.101	70.71 83.32	3,699 4,358	0.966	1.234	1000. 1178	0.840	22.61 26.64	\$1.99 98.96	0.562					
357	0.673	1.116	71.72 57.29	2.987	1.799	1,262	1014 810.2	6.688	18.32	68.05	0.570 0.455					
.103	1.794	2.976	1813	10. 3.752	2.665	3.337	2704	2.295	81.12 22.83	227.1	1,519					

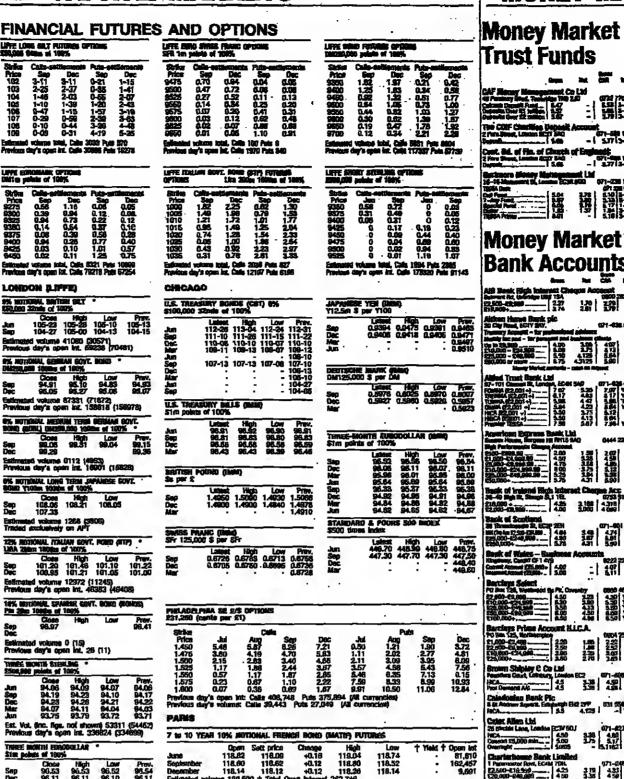
(11,00 s.m. June 18) 3 months US dollars 6 months US Dallen offer 3.4 bld 3/4 The flating rates are the arithmetic means rounded to the negreet one-ebstemit, of the bid and offered rates for \$10m quoted to the market by five reference busies at 11,00 a.m. each working day. The Sarks are Melloral Westvinctor Bank, Bank of Yokyo, Deutsche Bank, Banque Yestlonel de Paris and Morgan Supramy Trust.

FT LONDON INTERBANK FIXING

		MONE	Y RAT	ES		
NEW YORK			Treasury	BAR'S and Bo	ondig	
Lunchdime Prime rate Prime rate Fed lunds at interven	5	Two month Three month Sb, month . One year	h	90 year 4.0 9 year 5.1 90 year 5.5 year 6.1		
June 16	Overnight	One Month	Two Months	Three Months	Stx Months	Lombard
Frankfurt	7.85-7.70 75-71, 51-51, 7.00-7.12 31-31, 103-103, 7-71, 67-7	773-779 556-733	:	7.55-7.85 7.28-7.40 5-5 <sup>1</sup> g 8.80-6.88 10 4-10 <sup>1</sup> g 613-7 67g-7	7.20-7.26 	8.50 7.25
	LONI	ON N	ONEY	RATE	S	

L	ONDO	N MC	NEY	RATE	5	
Jun 16	Overnight	7 days matica	One Month	Three Months	Six Months	(ipe Year
terbook Older	64, 5	5% 61 <sub>2</sub>	53.53	No.	35555 35555	B 5 6 5
ical Authority Deps Ical Authority Bonde Scount Mild Deps	534	55 <sub>1</sub>	34	518	54	34
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offer CDe. DR Linked Dep. Offer DR Linked Dep. Bid	] :	=	3.04 413 414 73	3144777	3.20 4.6 4.7 7.4 7.4	377
2) Linked Dep. Offer 2) Linked Dep. 845	:		1º	八八	74 74	6% 6%

Treasury, Bills (self), one-crooks 5½ per cent; here months 5½ per cent; but months 5½ per cent; Balls (self); one-crooks 5½ per cent; Balls (self); one-crooks 5½ per cent; but months 5½ per cent; treasury Bills; Average bander rate of discount 3.1838 p.c. EXQQ Feed Rate Sharing Export Finance. Make up day May 26, 1993; Agree rates for period Line 2, 1993; but 25, 1993; 1993 Schemes 8 its: 730 p.c. Resimence rates for period Line 2, 1993; but 25, 1993; 1993 Schemes 8 its: 730 p.c. Resimence rates period May 1, 1993; but 3, 1993; Schome Rate 600 p.c. Local Authority and Finance Houses seven days' notice, others seven days' best if frames insue Rate 6½ from June 1, 1993; Schome R



1895.0 1891.5 1902.5 1913.0 September 1913,0 1937,5 +5 Estimated volume 23,161 + Yoral Open Inte Open Int 20,838 146,767 32,183 Estimated volume 48,194 + Yolal Open Interest 420,060 + All Yield & Open Interest figures are for the previous day. 95.64 95.86 95.83 95.96 95.79 95.85 96.77 96.81 96.79 95.85 96.79 95.83 **BASE LENDING RATES** 

THREE-MONTH PIBOR PUTURES (MATIF) (Parts Interback offered rate)

93.46 93.96 94.29 94.35

1918.0 1915.5 1928.5

CAC-40 FUTURES (MATH) Stock Index

93.31 93.70 93.94 93.96

Estimated volume 4412 (1827) Previous day's open int. 19367 (18808) THREE MONTH FIRM SWISS FRAME SPR 1m points of 180%

ed volume 9303 (7374) i day's open int. 33570 (32667)

Colors Euroqueza Int.; RATE

Composite of 100%

Close High Low

90.49 90.54 90.44

90.80 90.82 90.76

81.07 81.08 81.00

91.08 81.12 91.07

Contracts traded on APT. Closing prices aboun.

Estimated volume 22664 (14683) Previous day's open int. 51900 (52595)

Adem & Company ....... Alled Trust Bank ...... AIB Benk ...... Be C Morchart Bank . 13 Benk of Benda ........ Benk of Selben Viscaye... Bank of Cyprus ...... Benk of India ...... Benk of India ..... 

#Robert Firming & Co ... 6 Habita Blank AG Zurich .. 6 C. Hoare & Co. 

Mount Benking Producine Benk Ltd ... 6 Royal Bik of Scotland ... 0 •Smith & Wilmen Sect . 6 Sundard Chartered ..... 6 Unity Trust Bank Pic ... 6 Western Trust ......... 0 Whitesway Laidew .... 0 Wantsledon & Sin West.7

Merchant Banking & 8 scurities Houses Associators

U.S. \$150,000,000



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Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from June 17, 1993 to December 17, 1993 the Notes will carry an interest Pate of 4.05% per annum. The interest payable on the relevant interest payment date, December 17, 1993 will be U.S. \$20.59 per U.S. \$1,000 Note and U.S. \$5,146.88 per U.S. \$250,000 Note.

By: The Chase Manhattan Bank, N.A. London, Agent Bank June 17, 1993





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The Chart Seminar - Presented by David Fuller - 25th year 1 & 2 July Call Jane Farguharson Tel 071-439 4961 Fax: 071-439 4966 Luxembourg 2 & 3 September Zurich 7 & 8 October a PIMERA Member









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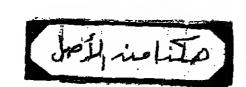


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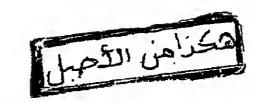
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			ORLD STO	CK MARKETS
AUSTRIA June 16 Seb +sr-	FRANCE	CARBOLATY (continued) NECTABRILANDS	SWEDCH (continued)	CANADA
Auchten Arkings	Accor	June 16	Main 16	Sales Stock   High   Low   Close Case   Sales Stock   High   Low
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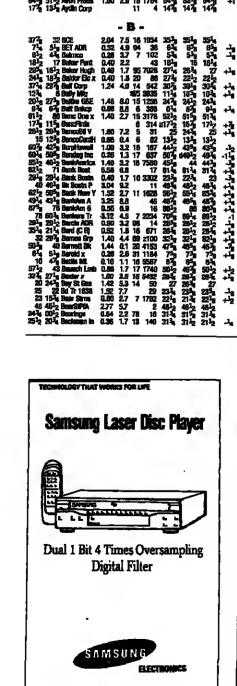
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	YOUR HOME OR OFFICE IN GERMANY.  A subscription hand delivery is available in all major cities throughout Germany.  We will deliver your daily copy of the FT to your home or to your office at no extra charge to you.  If you would like to know more about subscribing please call  Karl Capp for further details on Frankfurt Tel: 0130 5351, Fax: 069 5964481.  FINANCIAL TIMES  Perrier battile ends with something for everyone	Comprises Compri	0.56 16 148 2412 2314 2374 -5 20 126 1274 2512 2512 -1 20 126 2226 2212 12 21 -1 20 14 12 206 2214 2512 2512 -1 20 14 12 206 2214 2512 2512 -1 20 14 12 206 2214 2512 2512 -1 20 15 17 15 14 15 12 -1 25 14 7 14 7 7 7 12 -1 25 14 7 14 7 7 7 12 -1 25 14 7 14 7 7 7 12 -1 25 14 7 14 7 15 14 12 -1 25 14 7 14 7 15 14 11 12 12 12 25 14 7 15 14 12 11 12 11 14 -1 1 270 12 11 12 11 12 11 14 -1 1 270 12 11 12 11 12 11 14 -1 1 270 12 11 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 12 11 12 11 14 -1 1 1 270 12 11 12 11 14 -1 1 1 270 12 1	in Store ted Burrop 1.10 land lass lef Rass lef	9 45 1, 62 1, 12 1	Oxfrag	27 246 19 15½ 18 +35 complets 12 122 23 22½ 22½ 27½ strong 17 1576 7½ 75 7¾ shee B 1.04 9 4 58¼ 55 585  - \frac{1}{2} - 22½ 22½ 22½ strong B 1.04 9 4 58¼ 55 585  - \frac{1}{2} - 22½ strong B 1.04 9 4 58¼ 55 585  - \frac{1}{2} - 22½ strong B 1.04 9 18 31 24½ 34 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24¾ 34 24 14 strong B 10 18 31 24 14 24 36¼ 47 strong B 12 19 231 47 48¼ 47 strong B 12 19 231 47 48¼ 47 strong B 12 19 231 47 48¼ 47¼ 14 strong B 12 19 18 18¼ strong B 12 19 18 18¼ strong B 12 18 18 18 18 18 18 18 18 18 18 18 18 18	

### Technology, airline losses restrain Dow

#### **Wall Street**

WEAKNESS in technology and airline shares restricted US stock markets to only modest gains yesterdsy morning. writes Patrick Harverson in New York.

At 1 pm, the Dow Jones Industrial Average was up 6.92 at 3.498.92. The more broadly hased Standard & Poor's 500 was 0.28 lower at 445.99, while the Amex composite was up 0.6 st 435.55, and the Nasdaq composite fell 2.57 to 694.77. Trading volume on the NYSE was 142m shares by 1 pm.

The morning's economic news had little impact on the markets: industrial production rose 0.2 per ceot in May, capacity utilisation was unchanged, and housing starts jumped 2.4 per cent, all of which was in line with analysts' expectstions. The figures, bowever, did oothing to dispel concern among investors that economic recovery may be stalling.

Although this means that inflationary pressures in the economy should remain subdued, and interest rates low, it also means that corporate profitability will probably not improve over the next year as much as investors had hoped. A string of recent profits warnings from companies seem to have backed up that view, and have unnerved investors. Yesterday, there were further announcements of disappointing sales and earnings outlooks from major corporations.

Hewlett-Packard recorded one of the day's biggest declines, dropping \$4% to \$82% in volume of 2.2m shares after the chief executive was reported to have delivered a downheat assesment of Hewlett's secood half prospects at a meeting in Germany

The company said later, bow-ever, that its views on its nearterm prospects were still posl-

Other technology stocks fell

slumped \$1% to \$82%, IBM dropped \$% to \$49%, Compaq slipped \$1/2 to \$54%, and Digital Equipment gave up \$1/4 at

\$42%. USAir plunged \$1% to \$17% after the airline said that its May revenues were lower than expected, and that it would report a loss in the second quarter and for the full-year 1993, although the losses would he smaller than incurred in

The rest of the airline sector was also weaker. Delta dropped \$1/4 to \$50%, AMR, parent of American Airlines, fell \$1% to \$66%, and UAL slipped \$2 to

Cluh Med jumped \$1% to \$25% after the holiday group announced a bigger than expected improvement in second quarter earnings.

Also higher was Minnesota Mining & Manufacturing, which hounced back from recent losses to post a gain of \$1% at \$109 as bargain hunters moved into the stock.

On the Nasdaq market, Price Co rose \$5% to \$37% and Costco Wholesale climbed \$1% to \$18% on the news that the two discount warehouse retailers are

TORONTO saw a slide in real estete shares as the TSE-300 composite index edged 2.03 higher to 3889.82, in volume of 33.76m shares valued at C\$291.6m. Advances outpaced declines by 312 to 245, with 290

The real estate and construction sector index fell by 65.12, or 2 per cent to 3.009.57.

#### **SOUTH AFRICA** GOLD shares gave up some of

their morning gains in afternoon trading, but found support by the close. The index ended 48, or 3 per cent, higher at 1,643. Industrials rose 12 to 4,641 and the overall index

# Bourses replace Buba hopes with higher dollar

BOURSES turned their attention yesterday to the higher dollar, and its beneficiaries in corporate Europe, writes Our Markets Staff.

Interest rate hopes moved away from today's Bundesbank meeting, brokers Hoare Govett arguing that there is scope for core ERM countries to reduce their rates to as much as two percentage points below German rates, and for non-core countries to narrow their interest rate premiums signifi-

FRANKFURT saw flat repo rates as a poor augury for today's Bundesbank meeting. It was also treated to forecasts that west Germany's economy will not begin a lasting recovery until next spring, and to a further weakening in the D-Mark/dollar rate.

The DAX index pushed up again to close 5.46 higher st 1,689.56. D-Mark weakness was keeping foreign investors out of the market at the moment said Ms Barbara Altmann at B Metzler in Frankfurt, but Gerby the prospect of higher export margins.

Turnover eased DM6.5bo to DM6.2bn. Antomotive stocks, particularly suppliers like the tyremaker. Continsntal, and the hattery manufacturer, Varta, were traded higher again with rises of DM4.20 to DM206.20 and DM4.30 to DM294.30 respec tively, although Varta said again late in the day that it might have to cut its 1993 divi-

duced modest rises on the export margin argument, and Commerzbank extended Tuesday's strength with a rise of DM2.20 to DM305.70, this time on rumours of foreign stakebuilding, with the rest of the banking sector flat. PARIS regained its uptrend

on hopes for a further cut in domestic rates by the end of the month, irrespective of whether the Bundesbank eases today. Supported also by strength in the Matif, the doi-

on sentiment, leaving the Comit index down 5.36 at FT-SE Actuaries Share Indices Open 10.30 11.00 12.00 13.00 14.00 15.00 Gost Hourty changes FT-SE Eurotrack 100 1178.43 1177.42 1177.55 1178.20 1178.18 1180.55 1181.17 FT-SE Barotrack 200 1235.30 1235.10 1234.44 1234.37 1233.90 1236.46 1237.55 1236.97 Jun 15 Jun 14 June 17 June 10 June 9

lar and French franc, the CAC-40 index put on 20.95 or 1.1 per cent to 1,918.81 in turn-The big three chemicals proover up to FFr3.3bn from Tues-

day's FFr1.9bn. Financials were active on the interest rate theme, with Bancaire gaining 5 per cent, up FFr25 to FFr515.

Both Suez and UAP rallied after the former said that it could take s stake in UAP when it is privatised, to solve the dispute between the two over Groupe Victoire. Snez gained FFr4.40 to FFr299.80 while UAP was FFr14 firmer at FFr591.

There was considerable

The group of creditor banks was meeting yesterday to disgroup's debt.

cuss the restructuring of the Montedison was given some encouragement by indications that it would be able to dispose of its polymer subsidiaries which, said some analysts. would help cut its debt burden by L2,000bn. The shares fixed

up 4 per cent st L810 before

slipping on the kerb to L750.

Among the banks, BCI and Credito Italiano gained on short covering with respective gains of L249 and L165 to L4.899 and L2,530. Stet, which, together with

Generali, has helped prop up the market over recent weeks. lost some ground, down L145 at L3.265. Generali was L695 higher at L35,705.

AMSTERDAM was another market to he lifted by the stronger US currency. The CBS Tendency index rose 0.8 to

Philips reached a new 12 month high after the EC agreed a subsidy plan to promote high definition television. The shares put on Fi 1.20 to

FI 29.20. ZURICH returned to the upgrade on the higher dollar. interest rate hopes and good liquidity, the SMI index closing 20.0 higher at 2,234.0. MADRID seemed subdued by the prospect of tomorrow's expury of the Ibex-35 contract, the general index closing just 0.75 higher at 260.64 with banks mixed, and gentle gains in con-

September 1

struction and most ntilities.
OSLO climbed 1.4 per cent on the dollar, and lower money market retes, the all-share index rising 6.69 to 481.40 in turnover of NKr600m.

COPENHAGEN put on nearly a percentage point, the KFX index closing 0.82 higher st 86.72 in turnover of DKr552m with hanks in focus

after a late rally.

Danske Bank, boosted by falling interest rates, rose

### Nikkei average falls below 20,000 on political anxiety

GROWING anxiety over the country's electoral reform proposals weighed beavily on activity, and the Nikkei index fell below the 20,000 level for the first time since April 26, writes Emiko Terazono in

The 225-issue average lost 143.46 at 19,902.42 on small-lot profit-taking and arbitrage-linked selling. Public funds, which were noted placing buying orders around the 19,500 mark, failed to support sentiment. The index rose to s day's high of 20,103.00 in the morning session and fell to a low of 19.820.90 in the afternoon.

Volume remained almost flat at 370m shares. Declines outnumbered advances by 909 to 154, with 96 issues remaining unchanged. The broader Topix index of all first section stocks weakened 19.74 to 1,600.14. In London the ISE/Nikkel 50

Confusion over the political situation grew as Mr Kiichi Miyazawa, the prime minister, was poised to give up political reform, an issue on the ruling Liberal Democratic Party's agenda since 1988.

Foreigners were net sellers, while domestic institutions remained on the sidelines. A rally by the dollar against the yen eased some selling pres-sure. The dollar rose Y1.32 to close at Y106.35.

Overseas institutions were seen selling bank sbares; Industrial Bank of Japan dipped Y10 to Y2,930 and Mitsubishi Bank Y80 to Y2,670. Nippon Telegraph and Tele-phone fell Y27,000 to Y919,000

on profit-taking, while electric utilities, which have been recently popular as beneficiaries of a higher yen, lost ground. Tokyo Electric Power retreated Y60 to Y3,730.

The lower yen, however, encouraged some high-technology exporters. Toshiba gained Y3 at Y693 and Fujitsu firmed on year rise in semiconductor exporters supported Dki Electric, np Y17 at Y491, and Kyocera, the semiconductor ceramic package maker, which added Y40 at Y5,450.

Mitsukoshi, the department store which accounts for more than 90 per cent of Tiffany's sales in Japan, put on Y4 at Y8,231. Reports that Tiffany would take over its own importing and distribution operations in Japan from Mitsukoshi encouraged customers

in Osaka, the OSE average slipped 336.22 to 22,040.24 in volume of 18m shares.

#### Roundup

THERE were mixed performances from the region's markets yesterday.

HONG KONG was slightly higher as rumours of a breakthrough in Sino-British talks triggered moderate demand. reversing early losses. The Hang Seng index finished 21.37

ahead st 7.304.83, after losing 53 points in early trading. Turnover was strong at

1230.25

sctivity in the retail sector

after Docks de France, a major

retail distribution group,

announced the acquisition of Alsacienne de Supermarche.

The shares of Docks de France

closed down FFr2.50 to

FFr481.00, bot off the day's low

of FFr451. Interest was also noted in a number of stocks

which have been underper-

forming the market recently:

Remy Cointreau, for instance,

MILAN was supported by

short covering on the last day

of the June account but a fall

of some 20 per cent in Ferruzzi.

down L118.50 to L475, weighed

put on FFr8.00 to FFr166.50.

Index futures leapt earlier on talk of progress in Sino-British talks in Beijing on Hong Kong's political future and of an imminent agreement on the deadlocked issue of financing Hong Kong's new airport. The talks in Beijing ended with no outward signs of progress.

Among the most active stocks, HSBC appreciated 50 cents to HKS74, Hntchison Whampoa gained 10 cents at HK\$22 and Jardine Matheson shed 50 cents to HK\$60.50.

TAIWAN saw profit-taking in the last hour erode earlier gains. The weighted index, which had risen more than 40 points at one stage, finished 9.40 down on halance at 4,188.90. Turnover remained thin, at T\$16.9bn.

Strength in the Big Three banks led the market up at the opening, while speculative activity focused on stocks

going ex-rights: Kuei Hung and Taiwan Sakura ended the day's limit up at T\$81 and T\$45.40

KUALA LUMPUR weakened as profit-taking continued to dominate the market. The composite index finished 2.91 lower Among speculative stocks,

Union Paper, which had been rumoured as a takeover target for co-operative Koperasi Usaha Bersatu, fell M\$4.05 to M\$7.95 on reports that the latter had called off talks. Shares in Union Paper had risen some 400 per cent in the past two weeks, reaching a high of M\$23 on Monday.

SINGAPORE also eased further as investors took profits, the Straits Times Industrial index relinquishing 7.97 to 1,811.66. Among losers were banks and shipyards as volume slipped to 215.7m shares from Tuesday's 227.9m.

SEOUL managed to reverse five consecutive days of losses with a 1.42-point gain to 759.26 in turnover of Won570.3hn.
AUSTRALIA was marginally higher, helped by strength in gold shares. The All Ordinaries index closed 0.7 up at 1,724.7 in turnover of A\$277.0m, while the golds sector index moved forward 50.2 to 1,717.1.

Among gold issues, Plutonic was up 31 cents at A\$5.01 after losing 42 cents on Tuesday. BANGKOK saw high demand for major property groups pull the index up in afternoon trading. The SET index added 2.22 at 873.39 in

turnover of Bt5.54bn. The property sector index moved ahead 2.67 per cent, with Bangkok Land climbing Bt3.50 to Bt86.

KARACHI rose sharply on overseas buying, and the KSE index closed above the 1,200 level for the first time in four months, 13.15 higher at 1,200,93,

The market's rise has been prompted by Monday's budget that extended exemptions on capital gains tax.

### Spain defies downtrend in Europe

But its gains were based on flawed logic, writes William Cochrane

uropean bourses, last latter's gain was held to 49.9 month, once again per cent. This is significant to scale the heights of activity that they reached in the first three months of 1993. After a fall of 25 per cent in April from the March level, aggregate turnover in senior markets declined by a further 2.5 per

cent in May. Mr James Cornish, European market strategist at NatWest Securities, which produces the figures, notes that the fall in activity came in spite of a 1.2 per cent rise in the FT-Actuaries European index in May.

Turnover on Seaq international. Loodon's screen-based dealiog system for foreign shares, rose by 2 per cent over the month so, says Mr Cornish, London volume as a percentage of domestic market turnover continued to increase.

The total conceals hig swings in individual msrkets. In Spain, turnover jumped by 86.5 per cent on the month and there was a switch bere in the Seaq International trend as the trending upwards since 1990, does up to 40 per cent of Spanish equity business; its share last month fell from 38.7 to 33

The reasons for the excitement, after an averagely poor month in April, were the Spanish general election, expectations of s change in government, and forecasts that the peseta would, first, be devalued as it was, by 8 per cent, in mid-May - and, secondly, that it would be floated after a win for the Partido Popular. As It happened, the Socialists won and volume has since dropped. Other winners in May included Switzerland, France

and the UK. Switzerland's turnover rose hy just under a fifth oo the month as the market outperformed Europe in the FT-Actuaries World Indices, and reached new highs, helped hy the recovery in the pharmaceutical sector after analysts

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EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn)										
Bourse	Feb 1993	Mar 1993	Apr 1993	May 1993	US \$bn					
Belgium	57.35	70.30	58.1a	40.98	1.28					
France	127.98	159.17	117.45	122.95	22.94					
Germany	133.88	168.06	113.50	104.40	65.78					
Italy	28,045.20	31,337.60	31.098.40	18,665,60	13.44					
Netherlands	18.80	21.80	16.80	15.70	8.82					
Spain	664.91	856.96	598.87	1.116.74	8.90					
Switzerland	17.60	18.90	14.00	16.70	11.76					
UK	43.58	51.82	38.79	40.62	63.35					

Volumes represent purchases and sales. Rallen data situated to include all-market tracking. Some figures may be revised Source, MacWoot Sociation

decided that the nervous reaction to President Bill Clinton's bealth service review in the US might have been overdone.

France was up 4.7 per cent after a weak April. Volume has been climbing again in June, as the Paris market has recovered confidence and French interest rates have cut loose, on the downswing, from the Bundesbank's straitjacket.

The UK also rose hy 4.7 per

which produce extra trading on the announcement of funding, and afterwards as investors tidy up their boldings. Italy had the fall it might have had a month earlier.

since last June

Turnover was down 37 per cent on the month and 35 per cent on the previous three-month sverage, after hitting record highs in March and April. Elsewhere, Belgium dropped 29.6 per cent to the lowest level

#### cent, helped by rights issues, FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JUNE 15 1993						MONDAY JUNE 14 1983					DOLLAR INDEX				
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Civ. Yleid	US Dollar Index	Pound Starting Index	Yen Index	DM Index	Local Currency Index	1983 High	1993 Low	Year ago (approx)
Australia (68)	134.36	+1.1	130.88	89.68	114.38	132,15	+0.8	3.79	132.91	129.01	88.30	112.22	131.10	144.18	117,39	147.32
Austria (18)		-0.9	144.12	98.76	125.96	125.45	-0.4	1.56	149.24	144.85	99.15	126.00	125.99	150.96	131.1e	174.04
Belgium (42)		-0.9	140.85	96.51	123.10	119.69	-0.1	4.77	145.84	141.55	96.88	123.14	120.13	156.76	131.18	143.75
Canada (108)	127.76	+0.4	124.45	85.27	106.75	119.37	+0.2	2.85	127.29	123.54	84,58	107.46	119.12	129.97	111.41	127.33
Denmark (33)	215. <del>0</del> 0	-0.8	210.01	143.92	183.54	183.63	+0.0	1.23	217.64	211.24	144.59	183.75	183.67	225.64	185.11	236.47
Finland (23)	89.31	-0.9	86.99	59.62	76.03	102.69	-0.1	1.18	90.09	97.44	59.86	76.07	102.75	100.92	65.50	78.23
France (97)	153.92	-1.6	149.93	102.73	131.02	133.03	-0.9	3.39	156.66	152.05	104.07	132.26	134.17	167.38	142.72	162.55
Germany (62)	112.71	-1.3	109.78	75.24	95.95	95.95	-0.5	2.21	114.17	110.81	75.65	96.39	96.39	117.10	101.59	125.37
Hong Kong (55)	296.81	+0.2	289.12	198.12	252.89	294.50	+0.2	3.20	296.18	287.48	196.77	250.08	293.88	301.51	218.82	246.80
Ireland (15)	101.74	-1.0	157.55	107,97	137.70	152.85	-0.4	3.53	163.35	158,54	108.52	137.92	153,39	170.40	129.28	159.90
Italy (73)	66.19	-3.8	84.45	44.10	56.32	73.57	-28	2.17	68.61	86.59	45.58	57.92	75.68	72.82	53.78	69.59
Japan (470)	151.60	-2.8	147.67	101.18	129.09	101.19	-2.3	0.82	155.96	151.37	103.61	131.89	103.61	155.96	100.75	101.05
Malaysia (69)	347.59	-0.5	338.59	232.01	295.91	342.64	-0.7	1.97	349.34	339.07	232.08	294.95	344.90	349.34	251.66	241.64
Mexico (18)	1447.28	+0.6	1409.80	966,08	1232.12	4922.78	+0.3	1.38		1395.90	955.47	1214.28	4907.56	1725.81	1410.30	1527.05
Netherland (24)	168.90	-0.8	164.53	112.74	143.79	141.65	+0.1	3.88	170.26	165.25	113.11	143.76	141.51	172.75	150.39	185.22
New Zealand (13)	49.07	+0.9	47.80	32.76	41.78	47.95	+0.5	4.62	48.77	47.33	32,40	41.19	47.69	49.82	40.56	46.29
Norway (22)	152.93	-0.1	148.97	102.08	130.20	143.74	+0.7	1.84	153.09	148.58	101,70	129.25	142.80	186.21	137.71	182.42
Singapore (38)	253.06	-1.2	246.54	168.95	215.46	197.55	-1.3	1.84	256.13	248.60	170.19	216.25	189.97	262.72	207.04	228.17
South Africa (60)	193.41	+0.6	188.40	129.10	164.65	195.93	+0.6	2.58	182.16	186.51	127.86	162.24	194.67	201.01	144.72	233.82
Spain (46)		+0.0	126.71	88.83	110.74	123.33	+0.5	4.81	130.15	126.32	86.47	109.88	122.75	132.82	115.23	155.11
Sweden (36)	176.12	-0.9	171.55	117.57	149.94	190.26	+0.2	1.77	177.55	172.33	117.98	149.91	189.91	184.06	149.70	197.06
Switzerland (52)	126.16	-1.8	122.90	84.22	107.42	114.43	-0.8	1.91	128.47	124.70	85.36	108.48	115.41	129.36	108.61	109.43
United Kingdom (219)	177.50	-0.9	172.81	118.47	151.10	172.91	-0.5	4.01	179,12	173.85	118.99	151.22	173.85	181.99	162.00	195.12
USA (519)	182.31	-0.3	177.59	121.70	155.21	182.31	-0.3	2.81	182.86	177.48	121.49	154.40	182.86	186.27	175.38	166.25
341 fo 101													102.00	100.27	173.30	100.23
Europe (762)	145.31	-1.2	141.54	97.00	123.71	184.05	-0.6	9.31	147.11	142.79	97.74	124.21	134.83	149.02	133.92	154.80
Nordic (114)	164.15	-0.S	159.91	109.58	139.76	157.06	+0.1	1.59	165,49	160.62	109.94	139,72	156.62	171,77	142.13	180.52
Pacific Basin (713)	155.16	-2,4	151.16	103,58	132.11	107.92	-21	1.09	159.07	154.39	105.68	134.31	110.18	159.07	105.89	107.54
Euro-Pacific (1475)	151.01	-2.0	147.10	100.80	128.56	119.09	-1.5	1.96	154,05	149,52	102.34	130.06	120.87	154.05	117.26	126.66
North America (627)	176.91	-0.3	174.28	119.44	152.34	177.95	-0.3	2.82	179.40	174.12	119.20	151.49	178.45	182.38	171.51	163.61
Europe Ex. UK (543)	125.42	-1.4	122.17	83.74	106.80	112.17	-0.6	2.83	127.26	123.52	84.56	107,47	112.85	128.65	112.51	130.70
Pacific Ex. Japan (243)	190.78	+0.3	185.84	127.37	162.44	176.16	+0.1	3.12	190.30	184.70	126,44	160.69	175.92	194.06	152.70	
	151.42	-1.9	147.50	101.08	128.91	121.12	-1.4	1.99	154.27	149.74	102.50	130.26	122.83	154.27		171.42
Norld Ex. US (1651)		-1.3	155.01	106.23	135.49	136.73		2.13	191.24	156.50	107.13	136.15	138.15		118.51	128,75
Vorid Ex. UK (1961)	159.13						-1.0							161.34	134.22	135.27
Vorld Ex. So. Af. (2120)	160.65	-1.3	156.49	107.24	136.78	139.56	-1.0	2.30	162.74	157.96	108.13	137.42	140.96	162.74	137.29	139.82
Vorid Ex. Japan (1710)	167.58	-0.5	163.24	111.87	142.69	161.61	-0.3	2.99	168.50	163.55	111.96	142.29	162.18	170.05	157.47	162.48
he World Index (2180)	180.76	-1.3	156.60	107.31	136.87	140.04	-1.0	2.30	162.83	158.04	108.16	137.49	141.43	162.86	137.32	140.43

Latest prices were unavailable for this edition.

Constituent changes 17/6/93: Oerilkon-Buhrle (Switzerland): Registered shares to replace Bearer. Name change: Pic'n'Save to MacFrugale Bargains (US).

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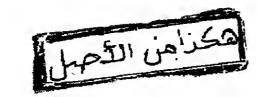
Midland Futures/Div Midland Bank Pic (acting on behalf of Hong Kong & Shanghai Banking Corporation) involvement in the contract.

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Voters are looking for new faces to support in the elections: Page 3

FINANCIAL TIMES SURVEY

# **POLAND**

Thursday June 17 1993

Polish history has taught the value of diplomacy and foreign policy: Page 11

#### SECTION III

Poland's determination to build a prosperous democracy is vital to the future stability of Europe, writes Anthony Robinson. Signs of economic recovery are giving strong encouragement and hope to its watching eastern neighbours

### Out of the tunnel

radiating out from Poland to the patchwork of newly-independent states to its east. Carried by private traders from the former Soviet states, or discussed at academic and government meetings, the word is that Poles are already living in the post-communist future - and it

It is a message which gains perspective from distance. Seen from Moscow, or Kiev or Minsk, the achievements of Poland's four post-communist years seem little short of miraculous.

Politically, Poland has developed from a one party state with a powerful but illegal opposition, into a fully-fledged parliamentary democracy. Its political parties reflect a wide spectrum of views from the frankly xenophobic right through the Catholic middle to a respectable, former communist, social democratic left. Governments stand or fall according to the parliamentary rules after free and fair elec-

Economically, the country is the first in central Europe to resume economic growth after three painful years of deep structural and institutional changes. These have raised productivity and improved both the quality of Polish products and the ability to compete in world markets. What is

powerful message is already the most privatised and entrepreneurial economy in the reginn is nn the verge of a new wave of mass privatisation. The shortage economy has given way, irreversibly, to market mechanisms and vigornus consumerism. Budapest or Prague may

look more prosperous. But they were much richer before the war and were always considered part of the west. For millions in what was the European part of the Soviet Union it has always heen Slavic Poland - hig and close and ruled from Moscow hy czar and commissar alike for the best part of two centuries - which has offered a more tangible vision of the future. The emergence of Poland from the trauma of transition to capitalism and democracy gives hope to them all.

Seen close up, however, the reality looks less enchanting for many ordinary Poles immersed in their daily lives. Millions of peasant farmers in a country still 30 per cent rural have seen their incomes drop half over the past five years. Nearly 3m Poles are officially unemployed, over 14 per cent of the labour force. Millions of white and blue collar workers have left their former badly paid but secure jobs to become self-employed or be taken on by the rapidly expanding pri-vate sector. But low average wages of just over \$200 a



month leave many staring at a cornucopia of goods which their low incomes and high inflation keep tantalisingly out of reach.

The pain is not only economic. Whole categories of workers - teachers, university professors, doctors, nurses, miners, steel workers, arms factory and heavy engineering workers, railwaymen - have lost their former socio-economic prestige along with their jobs and their former relatively high incomes.

Even the heroes of the long anti-communist struggle, the Solidarity union organisers in the big factories and shipyards. have become dinosaurs; doomed remnants of a perverse proletarianism in a new econ-omy where small is good and where economic power is shifting fast to private entrepreneurs and ultimately to the new banks, insurance companies and pension funds. Those who have lost most, or

gained least, from the transition processes proved vocal enough and numerically strong enough in a highly fractured parliament of 29 parties to bring down the government on an emotional issue - hy one solitary vote. But they do not

constitute a majority. Most Poles are much better off socially, politically and economically than they were under the despised communist system. Even the former commumists, now social democrats. are led by young men who sup-port the shift to a market democracy and want to become juntor partners in a future centre-left coalition.

Seen in this broader framework, Poland's reputation for political volatility is exaggerated, even though Poles are once again between governments and heading for early general elections on September 19. This follows the one vote parliamentary defeat on May 28 of the shaky coalition gov-



A lone protestor demonstrates in support of Ms Henne Suchocka (left) whose coalition government was defeated late last month. An open style has made her Poland's most popular politician, but President Lech Walesa (right) is determined to retain and if possible extend his influence

als, main stream Solidarity moderates, Christian CAP nationalists and peasant parties, which was unexpectedly cobbled together last July by Ms Hanna Suchocka.

The no-confidence motion was tahled by the Snlidarity union MPs because of the government's refusal to award higher pay and pensions to teachers and other public ser-vants. To do so would have breached the budget deficit ceiling - equivalent to 5 per cent of gross domestic product agreed with the International Monetary Fund. The budget deficit limit became the main anchor of economic policy for both domestic and external

reasons. Lax social policy in the past has saddled Poland, a country of just under 40m people, with 8m pensioners. Many are recipients of more or less fraudulent disability or other special pen-sions, granted essentially as a

ernment of free market liber- form of unemployment pay. Without pension reform, and lower real pension payments. the budget will be hard pressed to finance other programmes.

The need to curh social transfer payments is made more acute by Poland's foreign deht repayment ohligations. The resumption of debt servicing on Poland's Paris club debt to official creditors, together with the cost of servicing new loans from the World Bank and other institutions, will cost around \$4bn annually by early next century. These repayments will rise further if, as expected, Warsaw negotiates a 50 per cent reduction on its \$12.1bn debt to the London Club of commercial bank creditors later this year and has to service this as well.

Until now the legacy of overdue debt left over from the communist past, coupled with unease at the traditions of labour militancy and the perception of political instability,



has tended to discourage foreign investors who would otherwise he attracted hy the potential of a 40m strong market and a strategic location.

This has not been wholly negative. The relative paucity of foreign capital and competition has forced Poles to become more entrepreneurial. They have had to do more for themselves than, for example, the Hungarians, whose economic regeneration is largely based on foreign investment, or in the extreme case, former East Germans who have been effectively re-colonised by west German capital and Bonn's lar-

Before the latest government crisis there were signs that foreign investors were taking a more positive view of Polish prospects. This followed agreement on a \$660m standby loan from the IMF in March, parliamentary approval of a modified mass privatisation programme, and the announcement of new

loans and new projects from the World Bank and the European Bank for Reconstruction

and Development.
A slight hiatus is to be expected between now and the elections on September 19. The outcome in party terms is uncertain, especially since the election will be fought under new rules which limit representation in the new parliament to parties gaining above 5 per cent of the vote. It is also unclear just what role President Lech Walesa sees for himself in future.

But in broad brush terms the most likely outcome will be a new and probably more coherent coalition, possibly again led by Ms Suchocka, the current caretaker prime minister. Such a government will almost certainly continue the policies of the last four years which broadly correspond with the desire of most Poles for a functioning market economy and a law-based society.

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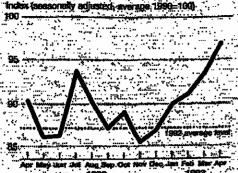
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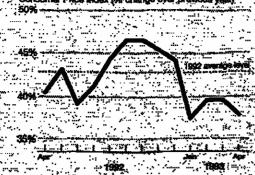
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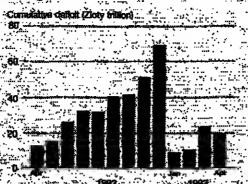
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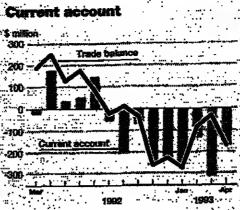
#### **POLAND 2**













A Warsaw supermarket's shel

mental control equipment, and

Inside some of Poland's for-

mer satanic mills, interna-

tional companies such as Fiat,

Asea Brown Boveri (ABB),

Philips, Unilever and Thomson

have introduced new manage-

ment and new machines to pro-

duce first class industrial

goods for both export and the

home market. Fiat now sources

Europe-wide sales of the new

Cinquecento from its plant in

southern Poland and has

pledged to invest \$2bn before

Consumer product and food

nd names, along with the

corporations with worldwide

global detergent and soap com-

panies, have set up plants,

attracted by low wage costs, a

40m strong domestic market

hungry to adopt western con-

sumption patterns and the

prospect of re-expanding translinks with the Baltic states, ect of re-expanding trade

the end of the decade.

released resources for more

profitable employment.

OLAND was the first country in post-commu nist central Europe to reforms. It now has the satisfaction of being first to see light at the end of the tunnel after 3½ years of wrenching economic change.

industrial output

Industrial ontput, which dropped like a stone for two years after the introduction of a crash economic stabilisation package in January 1990, has been rising for over a year from a low point 40 per cent below 1989 levels. Official figures show that April ontput was 8.1 per cent above the same month last year, and 7.6 per cent higher on average over the first four months.

Official unemployment, the surest indicator of the depth of the industrial surgery which has pared down the stateowned eoterprises, remains at a high 14.3 per cent of the labour force. But the rate of increase in unemployment has declined sharply and it now looks as though more jobs are being created in the dynamic private sector than are being shed in formerly bloated and inefficient state enterprises. Registered unemployment actually dropped by more than 6,000 in March.

A recent World Bank report found that many state owned enterprises are also now showing the benefits of better management, lower labour costs and other delayed adjustments to the harsh external environment imposed by the government's tough fiscal and monetary policies. Some, such as the Szczecin shipyards, have shown remarkable turnrounds and are now exporting profitably without subsidies.

Strong growth in the chemical. electrical machinery and construction industries is leading the industrial recovery, accompanied by signs of a revival in investment and consumer demand. Higher output and rising real incomes, how-

Harsh economic medicine is starting to work, says Anthony Robinson

Budget deficit

### A year of rising output

ever, have put pressure on the external account with an 8 per cent drop in exports to \$3.04bn in the first quarter contrasting with a 16.5 per cent rise in imports to \$3.41bn.

The deepening rece EC markets, especially Germany, has made exporting more difficult, while the continuing effects of last year's drought, the EC ban on livestock imports, and poor prospects for the current farm season have cut into farm exports and led to an increase in grain imports to make up tha 7m tonne shortfall in last year's

20m grain harvest. Were it not for the drought Poland would have registered a 3-4 per cent rise in GDP last year instead of just over 1 per cent. This year the GDP growth target is 3-4 per cent and, longer term, the govern-ment is looking for a resumption of steady growth averaging 5 per cent annually for the

The Central Planning Office (CUP), which advises the government, has drawn np two growth projections for 1994. The slow growth variant looks for 2.7 per cent GDP growth, a modest rise in exports and imports, but 18 per cent unemployment and 32 per cent inflation. The fast track variant opts for 6.5 per cent growth, an 8 per cent rise in exports, double the rate of capital formation, 15 per cent unemployment and 36 per cent inflation.

To move to the fast track, the CUP calls for income tax relief for investors, lower interest rates linked to the producer price index (and not the consumer index), tax hreaks for high unemployment regions and export promotion through the creation of a new export credit and insurance agency. Economists believe the shift

from a \$385m trade surplus in the last quarter of 1993 to a \$370m deficit over the first quarter of 1993 raflects the gh import elasticity of Polish industry - which increasingly incorporatas sophisticated imported components in its products - and the desire of Polish consumers for quality imported goods. But the deterioration also reflects an overvalued zloty.

The government imposed a 6 per cent import surcharge on December 17 to restrain imports and followed this up last month by raising the daily devaluation of the zloty from 12 to 15 zloties, equivalent to a 1.85 per cent monthly "crawling peg" devaluation.

The government has been reluctant fully to devalue the zloty in line with domestic inflation, which has declined sharply over the last three years but is still affected by the phasing out of energy subsidies, government deficit spending and the impact of devaluation itself. Consumer prices are currently rising at 32/34 per cent on an annual hasis with a smaller rise in producer prices. Reducing inflation to single

digits remains a key policy target. The outgoing govern-ment's main policy anchor was its commitment to limit the budget deficit to around 5 per cent of GDP. This was the central plank in its letter of intent to the IMF which agreed a \$660m standby loan in March. This was followed two months later by two further loans totalling \$750m from the World Bank to help finance farm reforms, bank restructuring and debt repayment. Holding the line was politi-

cally difficult for the minority coalition government which was brought down by trade union and opposition demands for higher pay and higher pensions for public sector employees. Had the government given in to the demands the 21,000bn zloty (£840m) extra spending ald have breached the budet deficit limits.

Shortly before dissolving parliament President Lech Walesa vetoed the parliamentary vote for higher pension payments and Ms Hanna Suchocka, re-appointed as acting prime minister, publicly wel-comed the fact that with parliament in abeyance the govarnment would have an opportunity to prepare next year's budget in peace.

Keeping to agreed IMF parameters is essential if Poland is to reach a debt reduction agreement with foreign hank creditors. Much hangs on the outcome of forthcoming negotiations with the London Clnh of commercial bank creditors to whom Poland owes \$12.1hn in capital and accrued interest. Negotiations due to take place earlier this month have been postponed to the end of June, ostensibly to give the banks more time to study a report of the state of the economy and Poland's abil-

ity to pay. Poland is faced with a seri ous bunching of repayments on its \$33bn debt to the Paris Club of official creditors and recent borrowings from international institutions in the first years of the next century. So Poland's debt negotiators are seeking a 50 per reduction in overall

debt, similar to the Paris Club deal two years ago, with a significant buy-back compone and repayment of the outstanding debt over 30 years.
Agreement with the London

Club would remove one of the main restrictions on Poland's ability to attract foreign equity investment and permit the normalisation of relations with the commercial banking system. Until now Poland, in spite of its 40m internal market and rapidly growing private sector, has attracted relatively little foreign investment. That is now changing, however, as foreign investors gain experience in the market.

A combination of rapid

growth in the locally owned private sector and foreign investment is halping to change the product mix and the quality of Polish exports. The traditional sinews of the old centralised economy especially coal, steel and heavy engineering - have withered. Coal output this year will be under 120m tonnes, only 60 per cent of its 1980s peak; steel output has more than halved since 1989; heavy engineering output fell over 10 per cent last year. The painful shift away from

energy, labour and raw material intensive industries has reduced power consumption, done more for cleaner air and water than expensive environRussia and Ukraine

Poland's capacity to absorb higher foreign investment has grown steadily over the last three years as a series of structural, institutional and legal reforms have created the most privatised economy in the region. Most foreign trade over 80 per cent of retailing, 75 per cent of construction, over per cent of road transport and nearly 30 per cent of industrial sales now come from the private sector which accounts for over 50 per cent of GDP and nearly 60 per cent of employment, including agriculture.

The pace of privatisation is due to accelerate next year with the formation of 20 National Investment funds (NIF), which will manage 500 former state enterprises under tha mass privatisation programme, and government encouragement for wholesale worker and manage

Anthony Robinson examines the debt problem

### Agreement would help

THE increasingly widespread view that the Polisb economy has turned a corner and resumed a path of steady growth is making life more difficult for Mr Krzysztof Krowacki, Warsaw's plenipotentiary for debt negotiations

with western commercial

hanks Mr Krowacki, charged with negotiating a debt reduction agreement with the 360 creditor hanks represented by the London Club, is seeking a 50 per cent reduction on the \$12,1bn capital and accumnlated interest owed to the banks. Earlier this month the Polisb government appointed Kidder Peabody, the US investment and brokerage house, to

Poland is obliged to seek a debt reduction deal by the terms of its April 1991 agreement with the Paris Club of official creditors. They have agreed to write off at least 50 cent of Poland's \$33bn official debt in two tranches, provided that it followed IMF-approved policy guidelines and has sought comparable terms from its non-official creditors. But the banks, reluctant to

go beyond the standard 35 per cent reductions associated with Brady-type debt restructuring agreements, and facing even more extensive deht reduction demands from Bulgaria, have been reluctant to concede the Polisb case. "I'm fighting against the misconception that because

the economy is starting to grow we can pay more," says Mr Krowacki. In the long term, higher investment, foreign capital inflows and income-raising tax reforms should raise Poland's capacity to repay debt. In future, repayment capacity will be deter-mined essentially by balance of payments, not budgetary

factors, he concedes. But for the forseeable future lower borrowing costs and

debt will remain determined by budget constraints. These are dictated by the need to finance social security and other spending and yet keep overall government outgoings within tough IMF-determined limits on the budget deficit.

With support from the IMF, which recently approved a \$660m standby loan, and from the World Bank and other institutions, together with higher foreign equity capital inflows, Poland's economic planners are looking forward to a decade or more of 5 per cent annual growth.

"In the long run we will repay our debts from higher growth and higher exports. But we are already committed to foreign debt repayments of about \$4bn a year by the year 2005 under the terms of our Paris Club commitments. It will be very difficult to add 50 per cent reduction agreement," Mr Krowacki argues.

Au agreemant now would remove a barrier to foreign investment in Poland, reduce Poland's country risk profile,

vacki: 7 believe 1993 offers window of opportunity

open the way for an influx of western banks to service international and local clients. Many of Poland's bank cred-

itors have already written offmuch of their Polish debt or traded it on the secondary market where Polish paper has risen in recent weeks to about 30-31 per cent of face value. A debt agreement would therefore show up as m exceptional profit in many bank balance sheets, as Mr Krowacki would like to buy back between 25-30 per cent of Polish debt for cash, and various options for the remainder.

"I believe 1993 offers a win-Club agreement, even with a ally beneficial settlement which I hope to reach this summer. I'm glad to see that some banks agree with me. Both sides have grasped the situation and that is why we are talking to each other," Mr Krowacki adds.

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OLAND faces 10 weeks of frenetic electioneering and pre-election alliance-forming among a plethora of small parties in the run-up to general elections on Septem-

However, President Lech Walesa's decision to dissolve parliament last month, after opposition deputies passed a vote of no confidence in the the six-party coalition led by Ms Hanna Suchocka, was generally well received by the electorate. Poles had increasingly come to see the twn chambers of parliament - the 460 seat lower house, or Sejm, which legislates and appoints governments, and the 100 seat senate as little more than self-centred talking shops, unwilling or unable to address their day-to-day concerns, which centre on the prospect of further job losses, a continuing low wage regime and uncertainty about the future of the education, health and welfare safety net put in place by the communists, now unravelling at a pace which seems fright-

ening to many. The popular mood suggests that voters, irritated by politicians whom they feel have lost touch with the grass roots, will be looking for new faces to support this autumn. And for the moment it appears that President Walesa is thinking of providing such candidates.

Already he and his aides

 $\{1,\ldots,n\} = \{1,\ldots,n\}$ 

HAMP

Christopher Bobinski considers the shifting political alliances in the run-up to September's elections

## Voters look for new faces to support

have begun to talk of a new movement for reform. "A kind nf non-party movement for reform has to established which would act as a counterweight to other forces," Mr Walesa said after mass one Sunday earlier this month on the ateps of St Brigid's Church in Gdansk.

The site - a Solidarity sbrine, which the president had sbunned lately - was

President Walesa adds the populist spin needed for a successful campaign

deliherately chosen. It had been the place from whence, in the final years of communist rule, Mr Walesa had led and encouraged his supporters in the old anti-communist Solidarity movement.

"Nominate people whom nei-ther you or I will be ashamed of, and I'll have my photograph taken with them," he said, seeking to capture the mood of those days with a reference to Solidarity's posters in the 1989 election (Poland's first free bal-

everything that was bad over the past four years. Choose deputies who see the poverty of the pensioners and the activities of the gangsters and I will work with them," he told the crowd - with a populist spin which, as he knows, any successful campaign in Poland

President Walesa's move to put a strong group of loyal supporters into parliament may work; he retains the support of that part of the electorate which originally voted for him in the 1990 presidential elec-

But it leaves the established parties, bereft of funds and stunned hy the sudden dacision to dissolve parliament and call elections, with some diffi-cult choices. Their task is made more difficult by the new election law, passed by the outgoing chamber at the last minute, which bars the way into parliament to those parties which fail to get 5 per cent of the national vote - 8 per cent for coalitions. This is likely to restrict entry to about eight

The governing coalition par-

ties running the caretaker government decided to stay together in the cabinet room They are talking about running separate campaigns, but they have agreed a "non aggression pact" during the campaign, to smooth governmental caretaking.

This is expected to enhance the already strong electoral appeal of Ms Hanna Suchocka, the prime minister, and the Democratic Union (UD) party of which she is a member

The Democratic Union, which groups some of Solidarity's historic leaders, is seen from ahroad as "sound" on monetary and privatisation issues. On aocial policies it tends to lean to social democratic options. Until now it has been able to rely on a solid 15 per cent of the electorate. mainly the intelligentsia - a base which may be eroded, as back on a government committed to holding public servants' pay within strict hudgetary limits. It was this issue which led to the present crisis.

The Liberal Democratic Congress (KLD) a free market group and another coalition



Polish riot police confront the Solidarity union in Warsaw earlier this month Petun: Pay Ba

member, is the most likely to work together with the UD during the campaign, and afterwards to form a govern-

But it will be the right wing. catholic, nationalist Christian National Union (ZChN), the third of the main coalition partners, which will find stay.

ing in the government and running a separate campaign the most onemass Outside the coalition, the

parties slot into several segments. The former Communist party, renamed the Social Democrats (SdRP) can be expected to push its electoral support up into double digits, winning the

votes of the disillusioned as well as diehard supporters of the ancien régime.

The PSL, a farmers' party. survived the postwar years by collaborating with the communists. It stands to do well in the countryside and small towns where a disaffected 40

per cent lives.

Another group aiming to harvest the protest vote is the anti-communist Confederation for an Independent Poland (KPN). Its right-wing populist rhetoric should win it seats in the next parliament.

The smaller right wing parties which, unlike the ZChN, have consistently opposed not only the government hut also President Walesa, pose one of the larger questions

They all charge that the ruling establishment has blocked attempts to purge parliament and the administration of those who had formerly worked with the communist police. Many of their supporters remain convinced that former communists continue to run Poland, in conjunction with their erstwhile opponents from the Solidarity movement.
"Poland - time for a change",

the slogan encapsulating the programme of one groups, the Centre Agreement, could have snme appeal. But unless all these separate parties form an electoral pact, none will transcend the electoral barrier.

The hope is that the new election law, hy limiting entry into parliament to fewer parties, will stahilise government over the next few years and prevent a repetition of Mr Jan Olszewski' experience. Asked, at the start of his premiership, if his government would fall, he replied: "It is already falling, hut very, very slowly."

OUR years ago Aleksander Kwas-niewski was a top communist party aide, deeply involved in the so-called "round table" negotiations between Poland's last communist government, led by Mr Mieczyslaw Rakowski, and the anti-

communist Solidarity movement. Last month, as leader of the Social Democratic party, he was talking with his former opponents about a possible compromise which would have kept the government in place, thanks to his party's benevolent abstention. In the end no compromise was possible. But the fact that the talks took place indicate how far the former communists have regained a degree of political respectability.

This is partly a tribute to the political skills of Mr Kwasniewski, whose party dominates the Left Democratic Alliance (SLD) of former communists. Almost indistinguishable from Poland's emerging business management class, Mr Kwasniewski. with his double breasted suits, natty ties and cellular telephone, has gained a reputation as one of the most able and farsighted of the younger generation of Polish politicians.

The alliance which he leads developed, by default, into the largest parliamentary group in the recently dissolved parliament. This followed the defection earlier PROFILE; Aleksander Kwasniewski of the Social Democratic party

## Cell phone at the ready

this year of a dozen MPs from the Democratic Union, the largest party of the former Solidarity coalition parties to emerge from general elections in October 1991. The defectors, led by Mr Alexander Hall, set up their own Polish Coovention party.

Oddly, the re-emergence of former communists as the biggest group in the outgoing parliament attracted less attention than the SLD's earlier decision, in May, to support the Suchocké government's mass privatisation programme (MPP), albeit after the government had incorporated, at the SLD's demand, amendments in favour of state employees and pensioners.

Significantly, the SLD supported the principle of giving an important role in the MPP to foreign-run investment funds - a crucial part of the MPP, which was opposed by catholic nationalist members the coalition government itself. The votes of Left Alliance deputies helped Mr Janusz Lewandowski, the privatisation minister, defeat a right wing and solidar-ity union no-confidence vote which saved both the MPP and the government.

"The privatisation vote carried a high risk for our party. It was not easy to explain to our electorate why we were supporting the government while the Solidarity trade unions and the Christian nationalists were opposing their own government." Mr Kwasniewski admits.

But it was a decision which gave credibility to the social democratic credentials of the party in the business community and brought closer the time when the party could be legitimately considered as a potential member of a future left of centre coalition government.

The SLD is again expected to perform strongly at the elections in September, capitalising on the votes of former communists and those who feel poorer for the loss of the low level social security of the com-

The political rehabilitation of former communists has not gone so far as neighbouring Lithuania, where the party led by Mr Algirdas Brazauskas won the recent elections. But developments in Poland are similar to those in Slovakia, where the Democratic Left led by Mr Peter Weiss is preparing itself for a future government coalition role, and in Hungary, where the reform communists led by Mr Gulya Horn are also benefiting from the low popularity of the right wing coalition government. The SLD, Mr Kwasniewski adds, has close links with all these parties, and with reform communists in Italy.

Helping to rally former communist voters, including many unemployed and unskilled hlue collar and office workers, behind the revised mass privatisation programme is part of a long term strategy. There may be many among his voters nostalgic for a simpler, more comfortable past, but Mr Kwasniewski is not among

them. He opposed the idea of holding new elections under the old electoral proportional electoral system.

"Poland needs a stable government, and that would not have emerged from early elections under the old rules," he said shortly before President Walesa egreed to sign the law which will eliminate smaller

parties from parliament.

Mr Kwasniewski argues that the rightward shift of the former communists is matched by a leftward shift in the attitudes of right wing parties such as the liberal democrats led by Mr Jan Krzyzstof Bielecki. "The liberals no longer believe in Adam Smith's invisible hand. They too recognise that we need a compromise between the market and people's social needs. So maybe we are both moving towards collaboration in a future government," Mr Kwasniewski said, looking ahead to the inter-party negotiations which will follow the elections.

Memories are probably too long for such an "historic compromise" to take place soon after the September elections. But even the idea of such a centre-left coalition would have been unthinkable four years ago - underlining the fluid nature of Poland's post-communist politics.



Anthony Robinson Kwasniewski: a reputation for ability

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HE SLOW flow of for-

eign capital into Poland

remains one of the big-

gest obstacles to long-term

growth. While there have been

#### **POLAND 4**

Ray Bashford and Anthony Robinson find that foreign investors are hesitating

## Uncertainty inhibits inflow of capital

notable successes in the antomotive, telecommunications and paper industries, a hesikets. The Czech republic has tancy remains among foreign the added advantage of being investors which is inhihiting relatively unencumbered by an acceleration in industrial foreign debt. development.

Listed, the reasons for roughly 60 per cent of the estiinvestment in Poland are mated \$7bn equity capital impressive. It has a population of 40m people, relatively low wages, a motivated and well invested in post-communist central Europe by the end of last year, has itself entered a educated workforce, good transport connections and hisdectoral phase of political turbulence and is suffering toric ties with potentially large from an unexpected slowness markets to the east. Yet the in resuming economic growth. overhang of political uncer-Czech prospects have also been tainty, a tradition of labour militancy and doobts about dimmed by the collapse in post-divorce trads with Slodoing business in a country vakia and uncertainty over the which is still in default on outcome of its mass privatisalarge foreign dehts act to tion programme. negate these advantages.

Now there are signs of a growth in foreign investor interest in Poland, despite the In addition, as government officials are well aware, Poland is in competition with Hungary uncertainty generated by last and the Czech republic for the month's no-confidence vote attention of the foreign investor. Hungary, for example, and elections in the autumn. Mr Ian Hume, who heads the cks the domestic market of Poland, but embarked on mar-World Bank office in Poland, is ket-type reforms much earlier one well placed observer who believes thet Poland is experwhile both the Hungarians and iencing a "mini boom" for forto international capital mar-

A businessman echoes this guarded optimism. "You look at the telephone book here and it's like a Who's Who of international companies," he says. But Hungary, which received The problem is that most of them have small representative offices and are still looking at what's available and

how conditions are."

The completion of detailed comparative studies of 36 sectors of the Polisb economy prior to privatisation has shed new light on several thousand Polisb enterprises which are now open to purchase by competitive tender. Entrepreneurs wbo specialise in Poland's many smaller sized industrial companies, like Mr George Bonner of the Toronto-hased UNP, enthuse about the "hidden jewels" waiting to be burnished by an injection of capi-

tal management know-how. foreign patents and patience. Meanwhile Poland is acutely aware that it is competing in a world hungry for investment. Mr Janusz Lewandowski, the minister for privatisation, says:

"These are recessionary times: we are being forced to compete not only with Hungary and the Czech republics but also with Asia and Latin America for for-

Some potential investors go away empty-handed. A western banker in Warsaw cites one US company which, after spending considerable time examining

men. A feature of the figures is the wide gap hetween the amount foreign companies have directly invested in buying assets and the sums they have pledged to invest in the longer term.

The overall picture is distorted by Fiat's decision to buy a majority stake in FSM, the small car producer in southern

Another brake on inward investment is an unwillingness by western banks to lend at normal rates to projects in Poland made a commitment to invest

prospects in Poland, finally Poland. The Italian group has decided to set up in Mexico. made a commitment to invest While noting the difficulties, between \$1.8m-\$2bn within eight years. The Fiat deal gives Mr Lewandowski helieves, an example, too, of how, after however, that there ars taking on the debt of the comencouraging signs that foreign investment, sither funded or committed, will reach \$10bn in

panies they are buying, foreign companies are putting a small amount of money up front, compared with the total funds three years. With the present total standing at between \$4bn-\$4.5bn, he committed. After the initial forecasts an average annual inflow of \$2bn - which is at purchase of the plant the Italian group has given an undertaking to invest 10 times this the top end of estimates from amount in the longer term. Polish and foreign husiness-

greater in Poland than in Hungary, is present in most of the large deals. In part it reflects a reluctance hy foreign companies to arrange large-scale financing before testing market conditions, as well as concern about trade relations with the RC. They would also like to bear a stronger and clearer voice of support for foreign investment from the govern-

Another brake on inward investment is an unwillingness by western banks to lend at normal rates to projects in Poland. The country has yet to reach agreement with its bank creditors on a \$12.1bu debt which has gone unserviced since the autumn of 1989. But negotiations with the London Club of bank creditors are proceeding, with the aim of achieving an overall 50 per cent write-off followed by the resumption of normal banking

Foreign investment remains a contentious issues. Even

relations.

heen poshing the reform process have been reticent to issue public statements of strong support for foreign investment. Mr Jerzy Strzelecki, under-secretary of state in the Ministry of privatisation, says that it is common to hear arguments about "selling off the family silver". In many cases he believes this has more to do with political rhetoric than strong opposition.

Mr Strzelecki does not expect to see any fundamental change in the attitude to foreign investment as a result of the forthcoming elections. But be feels that there could be some alterations in the timetable for decisions in the run-up to the September polls.

The remittance of profits is not a vital question, as most companies are still concentrating on bringing funds in. Those who do have profits to move abroad have done so with a minimum of interference from

the government . As an incentive for invest-

ment the government is willing to consider tax concessions for projects worth over ECU 2m in areas of high unemployment or where modern technology is haing brought in and the investment is to concentrate on export production. Italy, through its Fiat investment, is by far the biggest source of

Excluding this deal, Italian enterprises have invested 5.4 per cent of the total (according government figures). US capital accounts for 18 per cent with the International Paper Company purchase of the Gwydzin paper and pulp plant raising its proportion. Germany's contribution is relatively low. The Poles explain that this is caused hy Germany's preoccupation with eastern territories, but historic tensions have also contributed to the reluctance. The western neighbour's total could rise significantly if it wins the compe tition to buy the remaining state telephone switching gear manufacturer.

A wait-and-see attitude continues. Investors which have made the jump report solid process. As a western banker put it: " People are being slow to come to Poland but I know of no foreign company which regrets coming here."

PROFILE: Thomson Polkolor

## Ambition's arrow flies east

cent wage rise

MR Marek Sabela, the human resources manager of Thomson Polkolor, draws an arrow Poland as he illustrates the ambitions of his company. 'We are not only bere to become a less expensive prodncer. We are also here because the market is here, especially to the east," be

His comment reflects the optimism which has developed since the French electronics and electrical manufacturer acquired majority control of Polkolor, the bankrupt stateowned producer of tubes for colour televisions.

Much of the French group's efforts, since it paid \$35m for a 51 per cent stake in Polkolor in Aogust 1991, have been concentrated on a total overhaul of manufacturing and staff

and management practices. But Thomson's commitment to increase the investment to \$100m is evidence of the group's longer-term plans. The remaining sbares were acquired by three state-owned banks which had sizeable loans to Polkolor at the time of its collapse.

The venture is Thomson's only fully integrated television tube manufacturing operation in Europe, combining glass and electrical components production with assembly and distribotion. Its blgger Italian assembly plant, in contrast, draws in components from all

over Europe. Production from the plant on the ontskirts of Warsaw has allowed Thomson to narrow its ontput gap with Philips, the leading European manufacturer. Nokia, the Finnish group, trails Thomson, while Samsung of South Korea has increased competition through its venture in Berlin with a former stateowned group

When Pollsb government approval for the deal went through two years ago, production was running at 600,000 units a year. An industry rule of thumb is that production must reach 1.2m to achieve a profit break-even.

Mr Stanley Urban, Thomson's chief financial officer, is qnoted as saying that the time of the takeover. By modernising production and management metbods and without altering the product range, output was raised to an annual rate of 1m within months of the takeover.

This process has continued, and a 13-inch tube has been added to the range. An annuallsed production rate of between 1.5m and 1.8m has been targeted for 1993. Output

with Thomson the blggest bnyer through its domestic appllance arm. Domestic demand accounts for the rest and about 5 per cent goes to eastern Europe. Siting of the plant in Poland,

with its comparatively low wage base, gives Thomson a highly competitive pricing structure in its western European markets.

Tubes are by far the most Some 1,000 employees were laid off with a year's salary, while those retained were given a 37 per

is forecast to grow to 2.4m by the end of next year - and could reach 3m, depending on the product range mix.

A steep rise in quality standards has been an important factor behind a rise in produc-tivity. While Polkolor was in its death throes the reject rate was running at 20 per cent. This has been slashed to 0.8 per cent through employee training schemes and modernised production techniques. At present between 65 and

70 per cent of annual production goes to western Europe,

hilips, the Dutch electronics and electrical

group, was one of the

costly component, contributing about 30 per cent to the total price of a television set. The plant is expected to move into profits by the end of next year, but in the meantime the investment has been justified by the cost advantages it has provided to its parent.

Mr Sabela helieves a 50/50 spllt between western and eastern Europe is achieveable. but he is cautious about timing. "We have no doubt that the demand is there. The problem for the moment is how places like Russia and the

Ukraine are going to pay," he says. Thomson Polkolor recently received from the Ukraine an expression of inter-

est in buying 1m tubes a year. Central to the re-organisa-tion was a cut in the 4,500 workforce. To achieve this, 1,000 employees were laid off with a year's salary, while those retained were given a 37 per cent wage rise. The company forecasts that 3.800 employees will be on the payroll by the end of the year, receiving salaries 50 per cent above the national average. In addition to salary rises, Thomson instituted retraining schemes as a means of reviving good-will and morale.

Mr Sabela, who returned to Poland after working in France for 10 years, says that there is now an open mindedness and desire to contribote often not found in western European companies. At the start there were big

problems," he says. "We spent a year just talking about wages. Now they are coming to me and talking about the job and this is a hig achieve-

Ray Bashford



A remarkable industrial transformation lies behind the wide choice of washing powders, ahampoos and personal care products now offered to Polish consumers, writes Anthony Robinson. Four years ago the market was dominated by the products of nine Polish detergent companies whose small, old-fashioned factories turned

out indifferent products with little R . and D and almost no marketing aidils. They were sitting ducks for the big four international groups which dominate the world market: Procter and Gamble, Unilever, Henkel and

Rather than see the local companies annihilated by competition, the Polish

Union.

government decided to follow the advice of its consultants, Bain and Co. It solicited competitive bids from the big four to take over the so-called Pollena companies and invest heavily in bringing them up to international tandards: the first successful implementation of the government's sectoral privatisation strategy.

Ray Bashford reviews the return of Philips after 43 years

## A base in the light fittings market

foreign companies which seized the chance to return to Poland when the communist regime collapsed. Ending a 43-year break in close relations with Poland,

forced by the nationalisation of the company's operations in 1948, the Dutch group established its base in the former eastern bloc in mid-1991. The re-entry came through the purchase of a majority interest in Polam-Pila, a lighting equipment manufacturer which, like so much of Polish industry, was floundering for survival at the time of privatisation.

cent stake in the plant at Pila, 320km north-west of Warsaw, and was granted a further 15.6 per cent interest worth \$5m in return for raising the plant and its surrounding area to EC environmental standards. The stake was subsequently

Philips paid \$16m for a 51 per

from employees. These shares were sold to

employees by the state at half the price paid by Philips. The remaining shares are in the hands of the state treasury. Philips also won a three-year tax holiday on profits - this runs until midway through next year - and the right to have a 15 per cent duty waived on imported machinery and equipment worth up to Fi37m and delivered in Poland by the end of the year.

The transfer of ownership has bot been without difficulty. The terms were criticised as being too generous and a short industrial dispute followed the decision of the Dutch company to freeze wages against employees' expectations and contrary to the example of several other foreign groups which entered Poland at the same time.

But with this phase behind It the plant has become Philips's base for eastern European expansion in the light fittings market. Its proximity to the former Soviet Union and the associations established there in the previous two decades are expected to offer it an especially high potential across eastern frontier.

Mr Stanislaw Kozlowski, the president of the Polish company says that "the Russian market is our destiny." At present 58 per cent of sales are to export markets. Of this total the US and the UK buy a combined 48 per cent with the for-mer Soviet Union ranking down the list with other European and Arab countries. Incandescent lamp fittings, its main product, scores a significantly higher proportion of

Its function was as a generator of foreign currency through exports

export sales than fluorescent fittings and luminaries. The Dutch company said ear-

lier this year that its overall Polish operations returned a net profit of 275.4bn (\$4.8m)in 1992. The result comes from sales of Z777.5bn, of which Z647.2bn was generated by the

Pila plant. The plant in Pila was the biggest state-owned producers of lighting equipment at the time of the takeover but inefficient production and a mountain of debt had driven it to the wall.

Throughout the last two decades its state-designated function was as a generator of foreign currency through exports. Heavy local bank loans were ploughed in to sustain production, with little likelihood of their repayment after servicing charges. The debt has been reduced dramatically since the takeover, but interest payments remain a

drain on the company. In order to reach into the international markets during the 1970s and 1980s, Polam Pila

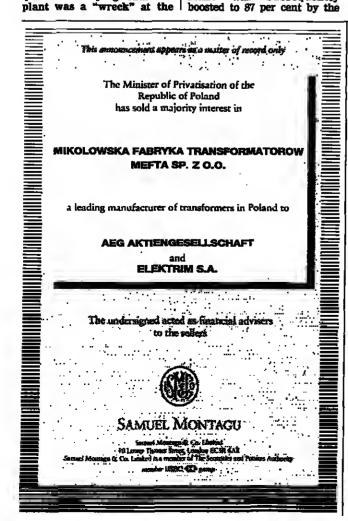
sought to establish ties with world indsutry leaders for the purchase of equipment and advice. But these overtures were repeatedly rejected, partly hecause of a concern that the technology might be passed on to third parties. especially the then Soviet

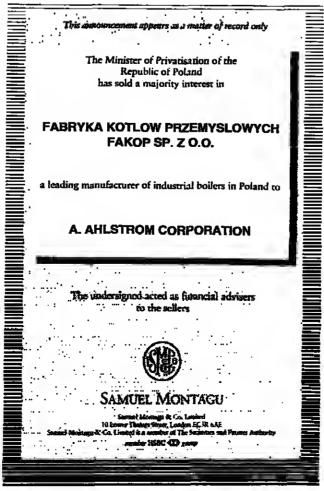
Desperate for a much-needed new glass plant, the Poles were forced to turn to Toshiba of Japan, which completed a \$25m project in 1984. The Toshiba plant reached contractual standards, but has been virtually scrapped and replaced with Philips equipment since the takeover, in an important part of the plan to elevate production efficiency. Kozlowski says that this deci-

sion demonstrates the importance of becoming a part of one of the world's industry leaders and so share in the latest technology. Philips's historic ties in

Poland, coupled with informal links in the two previous decades, made the Dutch group a natural potential boyer as the market in the former eastern bloc became split among the world's leaders. Osram, a subsidiary of Siemens, is negotiating the purchase of Tesla in what was formerly Czechoslovakia; and GE bought Tungsram in Hungry. Mr Kozlowski says that the much bigger GE deal, which has run into significant problems, bas been instructive.

Philips, unlike GE, has not attempted a big, immediate about face in management and production techniques; where possible, local management has been retained - to a point where foreigners have only a token presence in specialist







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## **Privatisation In Poland**

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2. privatisation through liquidation involves small and medium-sized enterprises - their sale or contribution of the enterprise by the State in return for a minority share-holding;

A green field investor may profit from the Polish privatisation market by purchasing assets offered for sale by SOEs as they are restructured prior to privatisation. Capital privatisations are generally conducted by the Ministry of Privatisations

### A List Of Sectors, Department Of Capital Privatisation Coordinators And Sector Advisers - June 1993

Ball Bearings

Coordinators: Krzysztof Herbut Sector achiser: Kleinwort Benson Ltd. 20 Fenchurch Street, London EC3P 3DB, U.K., ph. +44 (71) 623-8000, fax +44 (71) 826-1057

**Breweries** 

Coordinators: Witold Grabowski Sector adviser: Company Assistance ut. Podwate 13, 3rd floor, 00-950 Warsza ph. +48 (2) 635-86-50, fax +48 (22) 31-79-20

**Cables And Wires** 

Coordinators: Marzene Gesiorek Witold Grabowski Sector achiser: Bain & Company ul. Chmielna 35, 00-021 Warsza ph.fax +48 (22) 27-83-15, 27-83-17

**Coment And Lime** 

sees, apares, castings up to 60 Mg.

BELOS ELECTRIC TRACTION EXTERPRISE

43-300 Bielste-Blatz, ul. Stowarddego 35 Director: A. Cizowicz, ptr. (+4890) 250-83, text: 201-78. Employment: 384, Turnover: ECU 3.47 mln. Production: Mountings: Ruorescent, sodium, helogen valves.

43-300 Bisleto-Blats, ut. Gen. J. Kustronia 74 Director: L. Pasierbelt, phr. (+4830) 413-52, 413-52. Employment: 420, Turnover: ECU 4.759 min. Production: Traction devices

POLAM ELECTRONIC COMPONENTS

Littlig Bungt

化自动工作系统 计电路线线

100 Sept. 100 Sept. 144 en in de englache de la company de la compan

Coordinator, Tomasz Budziak Sector adviser, International Finance Corporation ul. Emili Plater 28, 00-688 Warsza tex +48 (2) 630-34-45

Confectionery

Coordinator: Tamara Gilk, Esva Dobas Sector adviser: Central Europe Trust Co. Ltd. ul Parkingowa 1, 00-517 Warszawa ph. +48 (22) 21-80-67, lex +48 (22) 21-75-73

Construction

Coordinator: Ewa Zbroch Sector adviser: Company Assistance

**Electric Motors And Switchgear** Coordinator, Merzena Gasiorek

ul. Chocimska 14, 00-557 Warszawa, ph. +48 (22) 48-95-32, fex: +48 (22) 48-49-65

**Furniture Manufacture** 

The department is further working on the individual privatisation of about 50 com-

Coordinators: Iwona Wolfkowska Sector advisor: KPMG Peat Mannick, ul. Świętokrzyska 36/4, 00-116 Warszawa, ph. +48 (22) 20-90-23, lax +48 (22) 20-77-63 Glass

Coordinator: Ewa Zbroch Sector adviser: Price Waterhouse IPG. ed. Krucza 36, mom 837, 00-522 Warszew ph. +48 (22) 21-34-68, fax +48 (22) 21-34-68

**Machine Tools** 

Coordinator, Eva Zhroch Sector adviser: Company Assistance Ltd.,

**Mechanical And Electrical** 

**Automotive Components** Coordinator, Tomasz Budziel Sector adviser: Bardays de Zoete Wedd.

ul. Stawki 2, 16th floor,

ph. +48 (2) 635-05-65, fax +48 (2) 635-82-15 **Pulp And Paper** 

Coordinator: Artus Tarnowski Sector advisor: Hembros Bank ul. Nowogrodzka 18 A m.A, 00-511 Werszawe ph. +48 (22) 21-79-54 41 Tower Hill, London EC4-IA, United Kingdom, ph. +44 (71) 480-50-00, lex +44 (71) 702-87-2520 Telecommunications

Coordinator: Adem Koronows Sector adviser: Bain & Co.

Tyre And Rubber Manufacture

Coordinator: Andrzej Meuberg, Dorota Zeliwe Sector adviser: Société Générale, ph. +48 (2) 635-71-02, +48 (2) 635-71-32

Department

Of Capital Privatisation

Switchboard: +48 (2) 628-02-81 Advises" extentions: P. Augustyniek – 460, T. Budziek – 610, E. Dobes – 629, M. Gastirek – 453, T. Gilk – 657, W. Grzhowski – 629, D. Jakubisk – 644, A. Koronowski 598, R. Lizek – 453, A. Meuberg – 626, R. Orlik – 670, A. Tamowski 8-611, L Woldkowska - 645, D. Zaliws 598, E. Zhroch - 603.

governors, municipalities and local authorities (At the end of March 2,363 SOEs had as their founding bodies ministries and other central organizations, while 3,756 SOEs were under the supervision of provincial governor To coordinate varied privatisation processes throughout Paland the Ministry of Privatisation has established 14 regional offices, the so called delegatures, each of which covers several provinces, Out of their catalogues of state enterprises seeking foreign capital they have been asked to select some of the more interesting investment offers.

panies from a variety of other sectors. For a full transfer list, please contact the Information Centre at the Ministry of Privatisation.

CAPITAL PRIVATISATION EXECUTIVE: Jerzy Strzelecki, Under-Secretary of State: +48 (2) 628-94-21, Andrzej Podgórski, Director: +48 (2) 628-30-90 Information Centre at the Ministry of Privatisation, of Krocza 36 nm. 201, ph +48 (2) 625 12 07, fax +48 (2) 625 11 14 Liquidations, on the other hand, are most often implemented at the local level by the SOE's supervising organizations, the so called founding bodies - provincial

POLFA PHARMACEUTICALS Pour a Francisco III de de la 19 Seconda de 19 Obrector: W. Styto, phr. (44869) 238-18, fax: (+4869) 223-63. Employment: 2860, Net profit Jan. - Apr. 93; ECU 7 mir. Invitations to expand LIDEPOL KINTWARE 73-110 Stargard Szezecíński, ut. i Brygady 18, Director: J. Koslik, Employment: 1318 Turnover: ECU 7.895 mln. STILON SYNTHETIC FIBRE MANUFACTURER 66-400 Goraów Willo, ul. Walczaka 25, Director; J. Gramza, ph; S3-22-00, fac 33-27-00, Employment: 4000 Turnover; ECU 68.51 mln. Production: polyamids, magnetic tapes, diskettes 62-200 Galezo, ul. Wrzeeińska, Director: R. Kujawski, phr. (+48661) 23-61, fax: 13-03. Employment: 520, Turnover: ECU 3.78 min POLINO MECHANICAL TOOLS 82-200 Graezno, ul. Poosvelta 120, Oirector: W. Patyk, ph: (+48681) 26-11, lacc 59-75. Employment: 270, Turnover: ECU 3.31 mln. Production: Bevel gears KUNICE WINDOW GLASS RUNNICE: WINDOW GLASS
88-205 Zery, ul. Szidarska 27, Director: J. Rodkiewicz,
pht. (+4688) 728-47, fac: 30-63, Employment: 505
Turnover: ECU 8.22 mln. Production: Automotive loughened side
Windows, toughened glass for home appliances, clear and brorzed
author) significances. VERA Sp. z a.o. Łódź, ul. Siemne 15, Director: M. Czekalski, ph: (+4842) 51-28-78. Employment: 1470 Turnover: ECU 12.74 min. Production: Upholstery tebrics, plush OLIMPIA KNITWARE ENTERPRISE Łódź, ul. Obywatelaka 137, Director: A. Piotrowski, ptr. (44842) 86-98-58 Employment: 742 Turnover: ECU 9.78 mln. Production: Clothing BOLESŁAW METAL MELL AND MINING COMBINATE 32-832 Butowno, ul. Kolejowa 37, Director: Wojciech Urban, ph +(4832) 51-88-88, fax: (+4832) 433-150. Employment: 1,837 Tumover: ECU 67.84 mln. Production: Electrolytic zinc, zinc and lead concentrates, sulfuric acid. ZGODA TECHNICAL EQUIPMENT ENTERPRISE Swigtochitowice, ut. Wojeka Polstiego 66/98
Director: M. Ływak, ph. +(4832) 457-201 ftc: (+4832) 457-271.
Employment: 1 620, Turnover: ECU 18.665 mln. Production: Dissellengines (ficense Subzer/Dissell Switzerfand) mining holsts, hydraulic Delegaturas of Ministry of Privatisation

15-950 Blatystok, ul. Suraska 1; ph: +48 (885) 436-572, fax: 435-427

31-526 Cracow, ul. Kielecka 2; ph: +48 (12) 120-726, fax: 115-811

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40-024 Katowice, ul. Powstańców 41a;

ph:+48 (832) 155-26-01, fax:155-25-65 25-955 Kleice, ul.DX Wieków Kielc 3;

ph/fax: +48 (830) 200-52

43-300 Bielsko Biata, ul. Komorowicka 72

ELEKTROMONTAZ GDAŃSK R.A. 20-656 Gdefek, ul. Chrileha 20. Director; K. Dobrowol ph; (4485) 31-48-68, lex: 31-57-13. Employment: 646 Temover: ECU 7.15 min. Production: Power distribution

PURINTURE ENTERPRISE Lonzia, ul. Poznańska 90. Director; K. Konopia, ph: 34-21, fax: 44-26. Employment: 240. Turnover: ECU 2.68 mln. Production: Furniture uphoistered, aolid wood, natural and synthetic

E. PLATER, WOOLEN FABRICS ENTERPRISE 18-010 Washidw, ut. Nadozoczna 22. Director; J. Debrowski, ptr. (+4885) 75-10-74, fax: 75-10-74. Employment: 726, Turnover: ECU 2.884 mtn. Production: Wide range of labrics for dothing and aboss

15-113 Bishystok, Sz. Pn. Obwodowa St. Director: A. Augustyńczyk, ph.: (+4865) 75-30-22, fax: 75-49-48. Employment: 1015, Tumover: ECU 9.342 mln. Production: TVs, TV high voltage and lynition colls,

LISBELSIGE ZAICLADY FUTRIZARSIGE 24-170 Kurów, Director: Stefan Kutus, ph: (+4881) 11-40-57. Employment: 820 Turnover: ECU 7.21 mln. Production: Wide range of fairs and pets

PRUIT & VEGETABLE PROCESSING ENTERPRISE Director: W. Mazur, phr. (+4881) 71-11-60. Employment: 800 Turnover: , ECU 13.88 mln. CHEMAR S.A. CHEMICAL RISTALATIONS 25-953 Klebe, ut. Okzawaklego 6, Director: M. Ebernardt, ptz. (4841) 86-49-41, faz: (+4841) 56-47-71, Employment: S112 Turnovar: ECU 27.05 mlr. Production: Middle and high pressure chemical instabilions pipelines and faturee

KIELCE PAPER MARUFACTURERS
25-839 Kielos, ul. Mallidov 160, Director: W. Antoń,
ph: (+4841) 57-82-00, fax: 564-40. Employment: 1248, Turnover:
ECU 28.57 mh. Production: Corrugated, micro-corrugated board,

TIMBER YARD AND WOOD PRODUCERS 37-700 Przemyti, ul. Łukashieldego 7. Director: Z. Zesadny, ph: 27-45, faz: 25-21. Employment: 790. Turnover: ECU 8.368 min. Production: Timber, pullets, Sooring etc.

ERBEPE BUILDING ENTERPRISE 35-080 Rzeszdw, ul. Stowaddiego 24 Director: J. Polonywise, ph.: 374-81, fac: 330-84. Employment: 656 Turmover: ECU 5.68 min. Production: Housing and public construction, building Ember

NOWA HUTA CEMENT WORKS 30-869 Cracow, ut. Cementowe 2, Director: A. Meliczyk, ptr. (+4812) 44-72-20, fac: 44-23-86. Employment: 438, Turnover: ECU 11.86 mln. Production: Portland and furnace cement, gravel esh

S0-418 Cracow, til. Zakoplariska 72. Director: T. Kosek, ph. (+4812) 66-23-68, fax 66-46-81. Employment: 1486, Turnover: ECU 28.57 min. Production: bathroom fitting, heaters

The Ministry of Privatisation has developed an intermediary approach of privatization through restructuring - by which management firms are contracted to turn around and privatise SOEs in poor financial condition with an option to purchase them at the end of the contract. Successful bidders contribute a financial deposit representing a percentage of the initial tendered value of the company. Their remuneration consists of a contractual fee and of a provision based on the difference between the tendered value and the sale price of the privatised enterprise. For further information about the programme, please get in touch with the Department of Privatisation through Restructuring at the Ministry of Privatisation, attn: Bożena Dyjak or Beata Końska, ph: +48 (2) 628-60-67, tax: +48 (2) 625-11-14.

Database of Available Assets The privatisation and restructuring processes have led many of the state owned and incorporated state treasury enterprises to rationalize their production facilities.

Approximately 2,800 offers of sale, rental or lease (from machines and equipment to buildings and land) have been listed in a continuously updated Data Bank of Available Assets. Access to this data bank is offered free of charge to any interested Investor at the PAIZ Information Counter in the Ministry of Privatisation. Information is

provided on the basis of one of two criteria: a) geographic location, b) the type of facility for sale: warehouses, production halfs, hotels, and resort facilities, land, machinery, plants of specified industrial sectors, etc. Please phone +48 (2) 625-12-07, fac: +48 (2) 625-11-14 or write to Renata Szydłowska, Data Bank of Available Assets, Ministry of Privatisation, ul. Krucze 36, 00-522 Warszawa. Established to help you find what YOU want.

State Foreign Investment Agency - The purpose of the agency is to encourage foreign investment in Poland, provide information on legal matters, procedures and business opportunities. Initial enquiries on any matters related to foreign investment should be directed to the PAIZ Information Centre at the Ministry of Privatisation, ul. Krucza 36, 00-522 Warszawa, ph: +48 (2) 625-12-07, fax: +48 (2) 625-11-14. For further assistance on individual projects potential investors are reflered to the PAIZ Investment Servicing Division, AL Róz 2, 00-559 Werszawa, fax: +48 (22) 21-84-27 or phone +48 (22) 29-57-17.

The Agency publishes Privatisation Update, a monthly digest on investment opportunities and privatisation in Poland with specific opportunities in different sectors of industry, in different regions and following different privatisation methods. To subscribe write or call as above. A full list of other publications is available on request.

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The second secon

But the average Polish

worker employed by a state enterprise should gain through

the mpp or other forms of pri-

Enterprises privatised by a

smorgasbord of different vari-

ants have to set aside up to 20

per cent of their shares, or a

smaller proportion linked to

the average wage, to workers

in the enterprise. Up to 10 per

cent of these shares are given

to the workers and a further 10

per cent can be bought at a 50

Under the terms of the

Enterprise Pact recently signed

between the government, trade

unions and enterprises, repre-

sentatives of the workers also

sit on the supervisory boards

of privatised companies. The

sting m the tail, however, is that privatisation abolishes

workers' councils. This means

an end to the cosy alliance

hetween workers and state enterprise managers -the last

vestige of old style proletarian-

The enterprise pact, which

requires management and

workers to submit their own

privatisation proposals within

six months, is crucial for the

smooth privatisation of the

heavy industrial sector and hig

labour or capital intensive

enterprises. The sectoral priva-

tisation, under which consul-

tants working for the govern-

ment have prepared 36 sectors

of the economy for sale, is also

expected to take off in coming

The first sectors to be priva-

tised in this way include the

detergents, soap and toiletries

industry, industrial gases, and

cables, in which management

consultants Bain and Co, bank-

ers Samoel Montagu and auditors Coopers & Lybrand were

involved, and the Pulp and

Paper industry, where the gov-

months.

er cent discount

"GIVEN another year of political continuity Poland will have advanced to the point where the economy becomes independent of political uncertainties," Mr Janusz Lewandowski, the outgoing privatisation minister, said only days before the government fell on a no-confidence vote in parlia-

That judgment still holds, partly because of a clear major-ity in the country for a continuation of market reforms, and partly because privatisation of the economy is about to achieve critical mass.

Mr Lewandowski is in e good position to judge, because he started the privetisation process as minister in the first post-communist government in 1989, returning to the helm four governments later in the coalition led by Ms Henna Suchocka.

Progress since those early days has been greater than is often reelised, despite the sometimes lengthy periods between governments when privatisation seemed as hecalmed as the rest of the decision-making process. More than 2,000 of the 8,500 state enterprises have heen privarised and by the end of this year more than 50 per cent of GDP and 60 per cent of total employment will stem from the

economy's privetised sector. Privatisation has attracted a large part of the \$4hn foreign equity investment commitments to date and has been instrumental in achieving significant structural changes in the Polish economy towards an export-competitive, marketbased system. Privatisation is also contributing substantiel sums to the Polish treasury, expected to reach \$580m in

Public perceptions of the pace of privatisation have been clouded so far by political delays to the introduction of the mass privatisation programme (mpp) and the time consuming nature of "sectoral privetisation". The letter has involved detailed studies of 36 industrial sectors, comparisons with similar industries in established market economies, and the setting up of competitive hidding procedures for potential foreign investors.

In April, parliament with tecit left wing support, approved the long-delayed mpp in an amended form. This gave

In practice, most Czech and Slovak voucher holders delegated this choice to the private funds

pensioners and public sector employees extra shares in 200 of the 600 state or municipally owned enterprises whose ownership and management is to be transferred to 20 National Investment Funds

Shares in the NIFs, tradeable over the counter to start with and subsequently to be quoted on the Warsaw Stock Exchange, will be distributed to the population for a small registration fee equivalent to \$20, or 10 per cent of an aver-

age month's salary.

The original timetable for implementing the mpp called for the appointment of fund managers by a state selection committee to be set up by the prime minister this summer. In spite of the dissolution of par-liament the timetable will be adhered to, although the five MPs who were to be part of the 19 person committee will not now be appointed until after state-owned banks lacking the mid-September election. By October-November the

Taking politics out of economics

committee, which includes two trade union representatives and 12 experts chosen by the government in addition to the five late-joining MPs, is scheduled to choose from the growing list of foreign and domestic fund managers who have aging the new funds.

A call for tenders will be sent to the management companies in July. Fund managers will receive an annual fee. topped up by performance-related honuses and share options at the end of the envisaged 10-year initial life of the funds. New Year's day, 1994, has been set as the launch date for the new funds, with the issue of share certificates to start in the first quarter. Poles will then have six months to register and claim their certifi-

The strategic, 10-year, manegement functions to he assumed by the 20 naw NIFs is what most cleerly distinguishes the Polish mpp from its closest equivalent, the Czech mpp. In the Czech case the investment funds sppeared spontaneously following the launch of the mpp and were not part of the government's programme. The then Czechoslovak government simply arranged for the privatisation of 1,300 state enterprises and issued books of vouchers which could be used to bid for

In practice most Czech and Slovak voucher holders, unaware of the identity or potential value of participating enterprises, delegated this choice to the private funds which were mainly created by

shares in the chosen enter-

proven fund management skills or experience.

The Polish mpp, however, hangs on the quality and skills of the still-to-be-appointed fund managers whose task will be to convert the enterprises in their portfolios into profitable investments.

Mr Lswandowski has long argued that this is most likely to happen if experienced foreign fund managers, backed by management consultants and able to hire managerial talent, are invited to run or assist the funds. Significantly this view is shared by the major left

Representatives of the workers also sit on the supervisory boards of privatised companies

wing groups in parliament, including the former communists. Opposition comes mainly from the xenophobic confederetion for an Independent poland (KPN) and the various catholic nationalist and smaller peasant parties and the election campaign.

Another irritant in the smooth implementation of the mpp is President Walesa, who having promised Poles that privatisation would make them \$10,000 richer during his own presidential election campaign in 1990, keeps re-surfacing with his own mpp proposals. The plans involve bank loans and charges on the budget way beyond the capacity of hoth sources to satisfy. "Whatever I can do will be below Polish expectations." Mr Lewsn-

dowski ehrugs in mock

ernment was advised by Hambros bank. Sectoral privatisation has also attracted the attention of the multinationals. Procter and Gamble, Unilever, Henkel and Benckiser, for example, all bought detergent plants, while International Paper corporation kicked off paper sector privatisation by paying \$120m for

the Kwidzyn paper plant.

All pledged to spend heavily
on modernisation and expan-

All these deals, and others including the chemical industry, telecommunications and other strategic sectors, involve substantial investment pledges and employment guarantees, which tend to be decisive factors in choosing between competitive tenders from foreign companies.

But, with more than 6.000 state enterprises still to be privatised, large scope remains for traditional Polish state enterprises to be taken over by management or management

worker buy-outs.
Turning these enterprises
round remains the real challenge facing both sectoral privatisation and the mass privatisation programme.

PROFILE: Szczecin shipyard

## Profitable symbol of regeneration

LESS than two years ago the state-owned Szczecin shipyard was on the receiving end of mnch appreciated technical and managerial advice from Swan Hunter, the UK shipyard, about how to raise productivity and improve efficiency.

Last month the Polish shipnakers were dismayed to find that the UK shipyard had been taken into receivership, but delighted that their own had becoma in some ways e symbol of the regeneration of former loss-making state enterprises. The turn round started in April 1991, when the manage-

To gain credibility with the banks - owed 2,500bn zioties (£100m) - the management

negotiated a series of reforms

ment, headed by Mr Ryszard Kwidzinski, came to the conclusion that there was no real prospect of government or other external help and that management and workers had to rescue the shipyard with their own efforts.

"We started looking for practical, non-political solutions, drew up a husiness plan and hawked it from bank to bank," he recalls.

In July, 1991, Mr Jan Krzysztof Bielecki, the then prime minister, visited the shipyard and agreed to change its formal status into a joint stock company, albeit with 100 per cent of the shares owned

by the Polish treasury. To gain credibility with the banks, to whom the shipyard owed 2.500hn zloties (£100m), management negotiated with the 5,200 workers a series of

The changes linked wages to productivity; changed the production system to reduce stocks; concentrated resources on fewer ships at e time; introdnced a donhle shift; revamped management and introduced computers; and brought the privatised design bureau back into the company.

More than 700 workers either changed jobs or left the vard, while the financial and anditing departments were expanded, elong with the introduction of modern cash anagement.

The results have heen extraordinary Shiphuilding time was reduced by 50 per cent to 180 days from start of construction to sale. Instead of as many as 24 ships at varying stages of completion around the yard, it now has two ships under construction, two being fitted out, two in the planning stage and two in the pre-fabrication shops.
This year the company will

deliver 15 container ships of 12,500dwt each, worth \$280m. all to foreign owners - mainly German, hnt also to South African, French and other buyers. It expects to make e 5 per cent profit, without a single zloty in government subsidies. "We now have the best deltyery times in Europe and full order hooks over two years ahead," Mr Kwidzinski claims.

The return to profitability would not have been possible without an agreement with the banks and 1,800 other creditors, including suppliers.

Without a debt rescheduling the shipyard could have been declared bankrupt and all would have lost.

Instead, smell creditors owed up to 200m zloties were paid in full. Those above that level, including the the bigges creditors, PKO bank and Bank Gdansk which together were owed more than 1,000bn zloties, agreed to be repaid in 20 quarterly tranches, with a year's grace and without any

Management is preparing for privatisation within two years with strong management and worker **buy-out elements** 

interest - despite inflation of about 32 per cent. "The choice before the banks was to get something, or nothing." Mr Kwidzinski underlines.

Looking ahead, manage is preparing for privatisation within two years with strong management and worker buy-out elements.

A last-ditch attempt by the small Solidarity 80 union to derail the privatisation through the intervention of President Walesa appears to have failed, after the president was presented with the full facts of the case.

Anthony Robinson#



Faces of Poland: e not policeman on duty on June 4 in the square in front of the former royal palace as den political uncertainty which followed the fall of Poland's fifth government since the end of communist rule in 1988

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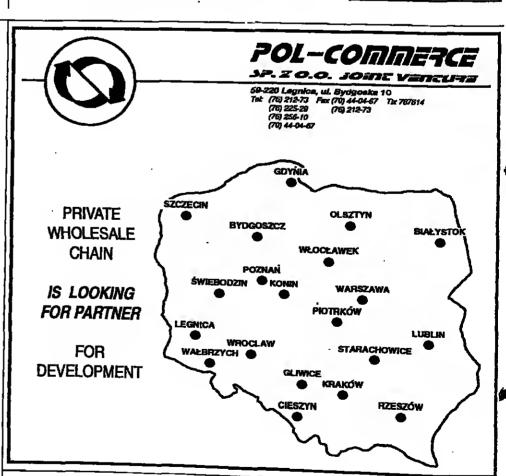


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#### **POLAND 8**

Christopher Bobinski visits the Warsaw stock exchange

## Fledgling market's spectacular rise

serted themselves. But even as prices began to come down at the beginning of June hopeful investors continued to crowd into the banks to buy shares in two new issues which, when quoted on the WSE, should bring the number of stocks traded at its three sessions a week up to 21 by the autumn. The surge in prices marked the

exchange's first big boom since It was set up almost two years ago in the communist party's old headquarters. The flood of

"THE WORD went out that there was

money to be made, so the cash flowed in."

That is how Mr Janusz Piekarski, an early

investor and regular attender at the War-

saw Stock Exchange, explains the reason

for the fledgling market's spectacular 175

per cent rise over eight weeks after Easter,

before the laws of economic gravity reas-

an average of 10 from about three, at which stocks had stagnated for most of last year. Average turnover per session rose from 30bn zloty to 350bn zloty as some 19,000 Poles opened accounts with brokers, enabling them to buy and sell shares. Newcomers to the market brought the number of active investors up to

The impetus for the boom came from two sources. One was the dip in bank interest rates in the early spring, prompting savers to find a new home for their money. The other factor was an influx of foreign investors whose steady buying orders at the height of the boom were, according to official estimates, responsible for a quarter of the turnover, giving the market its upward momentum

Foreign investment included five funds led by Invesco's CEAM fund, an early entrant on the exchange. That brought the smaller, and some large, investors in off

the streets as they became aware there was a 30 per cent untaxed profit to be made buying available stocks.

Despite the madness the market did tend to favour the "better" shares such as Wedel, the chocolate manufacturer controlled by PepsiCo, Mostostal, a building company and Electrim, the trader in power and telecommunications equipment. Electrim is particularly well-placed to benefit from modernisation of the country's infrastructure.

Recent developments have delighted Mr Wieslaw Rozlucki, the WSE chairman. But even with recent price rises. WSE capitalisation, which reached some \$800m at its peak, still accounts for little more than 2 per cent of the population's total

The exchange, modelled on the French order-driven system, where prices are allowed to move by 10 per cent up or down per session, has stood up well in the new business rush.

Next year, Poland's mass privatisation programme should see the transfer of up to 600 enterprises into the hands of foreign-managed investment funds.

Shares in these funds are to be available at a nominal fee to all adult Poles. These will then become tradeable.

The plan is to establish an over the counter system before the funds are transferred to the WSE. Thousands of employees are to be granted 15 per cent of the equity in the companies managed by each individual fund.

An important dampening factor on the WSE's performance is the series of strict rules on the disclosure of results by publicly-quoted companies which many Polish companies - and some foreign companies operating in the country - remain warv

HE long-awaited over-haul of the Polish banking system moved into higher gear in April with the successful privatisation of Wielkopolski Bank Kredytowy (WBK). The sale to foreign and domestic investors was welcomed by Mr Jerzy Osiatynski, the Polish finance minister, as the first big commercial bank

central and eastern Europe. Next in line for privatisation is Bank Slaski, the Silesian bank, which like WBK is one of nine former regional branches of the Narodowy Bank Polski (BNP), the central bank, which were hived off in 1988 and have since been groomed for their eventual debut as the core of a revitalised commercial bank-

privatisatioo in the whole of

ing system.
The past three years have seen a rapid growth in private banks, but most remain small and are finding survival difficult. A few have already failed. the most spectacular being the ART-B bank which left a hole of about \$500m behind it and led to an urgent strengthening of central bank supervisory procedures under a oew president, Ms Hanna Gronkiewicz-

The central bank showed its concern about the dangers posed by the proliferation of small, under-capitalised pri-vate banks when it mounted a prompt lifebost operation to protect depositors in the First National Bank of Lublin following a two day run on the bank last year.

The recent takeover of the small Lodz Development Bank by BIG-Bank, one of the first of the new private banks, was a

Sell-offs gather pace ernments in 1990 to support the zloty but never used. Some tary authorities, is under way. of these funds will be used to cial banks hived off from the national bank, and the six spe-

cialised banks such as Bank Handlowy, the foreign trade bank, were again the most profitable banks and those most trusted by depositors. But margins of all banks are coming under pressure. Extensive training and computerisation programmes are raising costs while lower interest rates and a greater concentration on low risk bnt low-ylelding government paper are reducing spreads and therefore income. The biggest problem facing

around 100,000.

most banks however remains the high level of non-performing loans and bad debts from loss-making enterprises. A recent study by Professor Stanislaw Gomulka of the London School of Economics showed that the bad debt problem is heavily concentrated in 11 per cent of Polish enterprises which account for 61 per cent of total bank debt. Thus far, although most loss-making enterprises in the state sector have sold assets and reduced their labour force, few have been closed, and their debts

remain on the books. The World Bank recently approved a \$450m loan to help restructure the banks and up to \$600m is also available from the original \$1bn stabilisation sign that a consolidation pro- fund provided by western govfinance the restructuring of Poland's foreign debt, some to provide interest bearing bonds to replace enterprise debt

writedowns in bank balance

Anthony Robinson reports on the banks

Providing the banks with fresh capital is also one of the main aims of the bank privatisation programme. The WBK privatisation, with Schroders, the City merchant bank, as advisers in close co-operation with Coopers Lybrand, the accountancy firm, raised 200bn zlotys for the treasury through the public offer of 20 per cent of the shares to small private investors. The small investor

A further 7.2 per cent was allocated to large investors, both domestic and foreign, while 14.3 per cent of shares was reserved for employees with the treasury retaining 30

tranche was heavily over-sub-

per cent. From the WBK point of view the most important element in the privatisation was the 28.5 per cent stake taken by the European Bank for Reconstruction and Development (EBRD) through the purchase of new shares. This meant a 210bn zloty (\$12.7m) injection of new

Critics of the deal, inside the hank and outside, complain that the offer price of shares

Boleslawiec

was too low, thet more shares should have been made available to Poles and thet more effort should have been made to find a foreign commercial bank rather than the EBRD as

a partner. But the price was agreed before the subsequent general rise in share prices on the Warsaw stock exchange while the treasury took the view that, with several other banks in the privatisation pipeline, it was essential to make the first privatisatioo a success for small

investors. The willingness of the EBRD to step in where foreign commercial banks have proved reluctant to tread reflects the wait-and-see attitude of foreign banks and the relatively limited inflow of equity investment generally into Poland.

The expectation is that this reticence will dissipate once Poland secures an agreement on the restructuring of its \$12.1bn debt with the London Club of commercial bank creditors to match the two-stage 50 per cent reduction in its \$33bn Paris Club debt reached in

1991. Citibank of the US and Creditanstalt of Austria have been the first foreign banks to open branches in Poland and some German banks are believed to have bought relatively small packets of shares in Poznanhased WBK which is active in western Poland and has the

> 44,500 people 24,300 people

highest number of Polish-German joint ventures. Several banks have representative offices and US, German, Dutch and French banks are preparing to set up new branches.

Meanwhile, the stronges

Polish banks are increasing their reserves and raising their capital adequacy ratios. Bank Handlowy, which has lost its former monopoly of foreign trade financing but expects to retain a 60 per cent share of this overall expanding business, added \$150m to its capital base last year after raising net profit to around 5,000bn zlotys (\$312m) from 1,400bn zlotys in 1991, Mr Cesary Stypulkowski, the bank's young US-trained

chairman says.

Bank Handlowy's higher profitability bucked the general trend to lower profits from narrower spreads, higher costs and greater competition which characterised the bulk of the banking sector. Faced with heavy losses on loans to the fledgling private sector most banks have reduced lending to the risky, but capital starved private sector. They have opted increasingly to invest deposits m less risky but lower margin

government bonds. The long term aim of bank restructuring is to improve the banks' capacity to evaluate risks, raise capital adequacy ratios and increase the banking system's ability to perform its main task. That is to help finance the development of a dynamic private sector whose capacity for future growth will be largely determined by access to affordable loans from competent banks.

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Solidarity has its moments government brought down by the union'a no-confidence vote had earlier made the greatest effort to draw Solidarity and the other unions into the new market system. For it was Ms vate sector decentralises power to independent com-Suchocka and her ministers

Christopher Bobinski looks at the labour movement

erodes its power base in the big factories. But the now-reduced Solidarity union still has its moments. In 1992 the union's parliamentary group was instrumental in putting together the coalition government headed by Ms Hanna

Suchocka. Eleven months later it was Solidarity which decided the coalition's fate when it followed up a campaign for public servants' wage rises with a no-confidence motion which scraped through parliament by one vote. Having toppled the government it then threatened to press for a general strike. But before Solidarity could

savour its political triumph the constitution shifted the political initiative from the union and into the hands of President Lech Walesa. He vetoed a bill by which parliament had voted an extra 21,000bn zloties for pensioners, dissolved parliament and called early elections for a new government. Ironically, the claims so strongly.

THE Solidarity trade union,

founded in 1980 to oppose the communist system and its

inefficient command economy,

finds itself searching for a new

role as the growth of the pri-

pany managements, while

mounting unemployment

who negotiated the enterprise pact which sought to involve the trade unions in the privatisation proce

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50% of them are in the middle and top in-

As part of the pact the government also pledged to hold regular consultations on macro-economic policy between the unions, employers and the government. These promises will have to await the outcome of the elections. No less ironically, it was the

OPZZ unions, fostered under the communist regime, which appeared in the past weeks to recognise that the Suchocka government was offering the unions a good deal. Under the leadership of Ms Ewa Spychalska, a political scientist, the OPZZ union federation movement, whose membership ha shrunk to below 4m, had shown a lack of enthusiasm

for Solidarity's political cam-paign against the government. Ms Spychalska herself admits that this year's budget constraints are such that she could not see what Mr Marian Krzaklewski, the head of Solidarity, had been hoping to achieve by pushing bis wage

But day by day Solidarity and the OPZZ face similar problems. But the underlying problem is that neither union has much of a presence in the private sector, which now accounts for over half of Poiand's employment - except where a plant has been privatised and the unions privatised

In the state manufacturing sector, conflicts are rarely about pay but more often about protecting jobs. Strikes are called usually where orders are scarce anyway, and it is not unbeard-of for workers at plants formally declared to be "on strike" to continue to work for fear of losing

The conflict line, especially in the state sector, does not really run between workers and management. On the contrary, public sector workers and management often combine to put pressure on government for support to keep their usually loss-making enterprises afloat.

All this is confusing for blue collar workers without whose support the Solidarity movement would never have removed the communists from power in 1989 and who now see few rewards for their efforts. The feeling of impotence and disillusion is mount-

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Province of Jelenia Góra - Profile

93,500 people

38,000 people

Area: 4,378 square km 520,000 inhabitants, urban population 67% Population: Major towns:

23,800 people Kamienna Góra Mountainous in the south, softer in the rest of the region

Universities: Academy of Economics, Technical University Main activities: industry, building services, tourism Mineral resources: lignite, natural aggregates, road and building stone, chemical raw materials, lime, fireproof raw materials,

mineral and therapeutical waters (glauber and others). The region is highly urbanized and industrialized on one hand, and on the other hand has a concentration of valuable and sometimes unique

national treasures of nature and cultural heritage. There are at present over 14,000 companies and enterprises engaged in business in the Province, a huge increase from January 1989 when there were 1,200 companies in the region. This growth has occurred in the private sector only.

Comparing the Jelenia Góra province to the rest of the country makes its attractiveness obvious. It is positioned next to the enormous EC market. with good access. There is a variety of investment and cooperation programmes available ranging from straightforward trade contacts through joint ventures to outright purchase of state-owned companies to be privatised either partially or as a whole. Its highly skilled workforce is well educated, adaptable and eager to work to standards sometimes excelling those of the EC but at measurably lower cost. It is a pre-consumer society with enormous needs for goods and services. It has good banking and professional consulting services in every field of business. The preference for new technologies gives scope for investment for the future, running well in the twenty first century. Readily available factory buildings await the foreign investor.

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#### **POLAND 9**

YMBOLS marking the arrival of capitalism abound in Poland, but none is more striking than the decision to locate the offices of Coca-Cola Company in the Pal-

Referred to by cynical Poles as the Power Tower or Stalin's Church, the 40 story building dominates the drah Warsaw

In the decades since Stalin ordered its construction the building came to represent, through its granite and marble exterior, the power of the communist central authority.

Now, while talk continues of tearing down this monument to Poland's communist past, it has become a piece of prime city office space. Mr Ryszard Wojtkowski, a senior manager for Coca-Cola in Poland, says that the decision to locate the company in the hullding was taken for purely commercial

ુ c∵euteit 🍋

Since coming to Poland in March 1991, the company has Carbonates and culture

duce Coke from imported conspace in the building, highcentrate. lighting the pace of growth the Legacies of this arrangement company has achieved. Now it remain. But a mixture of joint is moving out to one of the ventures, partnerships with modern office blocks springing bottling companies and wholly-owned operations has enabled up all over the city centre. With investment committhe company to gain a large ments to Poland of over \$200m. slice of the carbonated drinks the country ranks second to market

> Per capita consumption of carbonated drinks in Poland is well below that in in western Europe. It has traditionally been supplied by relatively small local producers starved of capital and marketing skills. Coca-Cola and lts rival, PepsiCo, are both caught up in the throes of large-scale publicity drives - and these are having visible results in all parts of the country.

The power of these campaigos is expected to drive many small regional groups out of business as the two multinationals drive home their production and marketing advantages.

Estimates vary widely, but

The Coca-Cola flag flies high in Poland, writes Ray Bashford

Coca-Cola says that Coke and PepsiCo have about 50 per cent of the market and forecasts that this will rise to 70 per cent hy the end of the year. Competition for market share hetween the two US com-

panies has hotted up during

the past 12 months, with Coca-

undertakings to lift the invest

The third piece should fall

into place next September

when the outcome of the com-

peting hids by Siemens and

Northern Telecom for the com-hined ZWUT and Elwro enter-

prises is expected. The upcom-

ing decision is creating intense

speculation in industry circles.

The stakes are especially high in this sell-off, because the

loser will he effectively excluded from the Polish mar-

ket for the foreseeable future.

The merged ZWUT and

Elwro will be the biggest group

in terms of employees, with

4,000 oo the payroll, although

this staffing figure may be

revised after the deal goes

through. The investment com-

mitment required will also be

the largest, reflecting the

Each of the three companies

which will control the industry

must achieve 50 per cent local

content levels, a measure

insisted on by the government

to ensure development of ancil-liary suppliers. But the poten-

tial rewards for the foreign

companies serving a domestic

market of 40m people, starting

from such low standards of ser-

vice and equipment, are sub-

For this reason the process

of transformation will he

watched closely, especially hy those on the political sidelines

who question the wisdom of

transfering such a strategically

important industry to full for-

importance of ZWUT.

ment substantially.

Cola apparently winning the Unlike its competitor, PepsiCo has sought to tie up hrewers for Pepsi production

ish operations with the intro-duction of a fast foods subsidiary, Pizza Hut. Meanwhile, Coca-Cola's sales

volume rose 274 per ceot dur-ing 1992, from a small start-up Current output of 40m cases year of the equivalent of 0.4

litre bottles is forecast to rise to 100m within two years equal to sales in eastern Germany last year. (This forecast is based on establishing nine plants in the main population centres by the end of 1993.) The company's joint venture

partners in Poland are Brau, the Austrian hrewer, and Ringnes, a subsidiary of Orkla of Norway, which is the Coca-Cola bottler in that country.

It's the real thing: Coca-Cola seems to be winning the battle against its rival. PepsiCo - with visible results in Warsaw's Old Town Square

Coca-Cola tonk its initial step Into Poland through a joint venture in Warsaw in which the Norwegian group took a 51 per cent share.

goszcz, 290kms north of War saw. It took a 90 per cent holding in this, for a \$20m investment. The investment To widen its geographic spread, Ringnes then estabwill grow to \$30m with the addition of another production

Christopher Bobinski takes a look at the local media

ciated with this.

A fully-owned production site at Lublin, in eastern Poland, will spread the Norwegian group's access to about a third of the total population. The introduction of Coke Lite, to be marketed alongside Coke, Sprite and Fanta, is the most important product change

under way in Poland. The launch of the Coke Lite was held up because a branch of the government objected to the presence of one ingredient in the vital imported syrup. However, the process for approval received a helping hand earlier this year when Mrs Hanna Suchocka, the former prime minister, asked Mr Roberto Goizueta, Coca-Cola's chief executive, who was then on a visit to Warsaw, when she

The reason for the delay was explained - and the rest is now part of Coca-Cola's history in

Ray Bashford looks at telecommunications

## Trying to connect you when we have more lines

THE visiting executives of AT&T quickly realised the task ahead of their company as they tried to telephone Warsaw from the plant the US telephone and telecommunications group recently acquired only 280 kms north east of the capi-

First they had a problem getting a line to the local operator. Then there was a long delay while the call was transferred to Warsaw. Mr Jerzy Bak, the president of AT&T Telfa in which AT&T has acquired a 94 per cent state, relates the incident while reflecting on the improvements that have taken place in his country's antiquated telecom-

munications system. But while it is now possible to make such connections with much greater ease, enormous efforts are still required to drag the system up to European standards of efficiency

Successive post-communist governments have given improvement of the telecommunications system a high priority. A well functioning telebuilding block in the establishment of a free market economy and indispensable for the encouragement of foreign investment. Politically. improved telecommunications also represent a symbol of higher living standards for mil-

Starved of foreign exchange

and hy-passed hy the rapid changes which took place in western telecommunications during the past two decades, Poland has one of the lowest levels of telephone line owner-

eastern Germany as the US

groups's focus for investment

Coca-Cola has made invest-

ments in 11 former Soviet hloc

countries since taking the deci-

sion, in the late 1980s, to

investment, Coca-Cola main-

tained a token presence

through arrangements with

state-controlled brewers to pro-

Before making a direct

exploit the area's potential.

in eastern Europe.

ships in Europe, east and west. Figures supplied to the Ministry of Telecommunications by Bain and Co, the management consultants advising the government on restructuring the industry, show that at the

on foreign capital and exper-

The international and intercity telephone network will remain in the hands of the state monopoly, TPSA, and 20 local operators. But the government is in the final stage of selling off formerly state manufacturers of switching and transmission

At the time the decision was

Poland needs to install nearly a million telephone lines a year by the end of the decade - the government has concluded that the annual cost will be in the region of \$1bn

end of 1991 there were only 7.8 lines per 100 inhabitants. The closest comparison in western Europe is Portugal, with 20 lines per 100 inhahitants. Even to achieve Portugal's level by the end of the decade Poland needs to install nearly a million lines a year. The government has concluded that the cost will be in the region of

\$1bn a year.
At the beginning of this ecade there was no digital computer technology and Poles relied on equipment which was often 30 years old. Equipment which came from the west during the past two decades was invariably outmoded. To tackle this hacklog the government launched a wholesale restructuring programme for the industry which relies heavily

made to transform the industry, five of the 40 state-owned electronics companies dominated this area of the market. The financial position of all these groups was dire. Like much of Polish industry, domestic bank debt weighed them down and made them technically insolvent.

In line with the covernment's sectoral approach to industrial restructuring the government decided to "bundle" these five main producers and their associated operations into three companies and dispose of them to western groups, creating an oligopoly of foreign owned-switch and transmission makers. But the government has given no assurance on market shares. which will have to be fought

In each case two foreign companies were encouraged to bid for the enterprises on offer. The winner was decided primarily on the full hid price and the size and type of investment, joh security and other

commitments offered. Mr Bak of AT and T concedes that in Telfa's case it had no financial and industrial future without an injection of foreign capital. "We were at least 15 years behind the west and had no chance of catching up, so we didn't look for halfway measures," he says.

Bidding against Ericsson of Sweden, AT&T won the right to an 80 per cent stake in Telfa for \$35m. This holding was increased to 94 per cent following the sale of employees' shares to the company. The US group committed itself to invest a total of \$36m on modernising the product line. An important part of AT&T's product innovation will be the introduction of its standard 5ESS switching

Another two producers, PZT and Teletra, were merged for the purpose of sale, and disposed to Alcatel of France after a competition in which Siemens and Northern Telecom took part. The two gronps, with a combined workforce of 1,700, were sold for \$46m with



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Professionals take over POLAND'S media have

reached a watershed, with state owned radio and television about to face competition from legally established private channels and competition at home and abroad thinning the ranks of once plentiful newspapers.

It seems a far cry from the heady days of 1989 and 1990, when writers wallowed in the freedom to write what they chose, and people looked to television and radio to express each and every point of view. Now, as advertising revenue loom ever more important, and readership figures become the key to survival, the professionals able to produce a marketable product are slowly taking over,

Fiercely partisan newspapers such as Nowy Swiat, which passionately attacked President Lech Walesa, have failed. Those dailies which are growing, such as Rzeczpospolita, which is half owned by the French Hersant group, or Gazeta Wyborcza, are expanding into smart non-political colour supplements and general features to attract the advertis-ers. Gazeta Wyborcza, with well over 500,000 readers, has emerged as Poland's best sell-

But it is in the hroadcast media that the next 12 months will hring the greatest

Poland's parliament bas finally passed a broadcasting law which removes the state radio and television monopoly and pnts in place a framework for the establishment of private national radio and televi-

This does not mean that

hroadcastiog company can competition np to now. In legally own. These broadcasters still have

Wroclaw, TV Echo was an early private broadcasting pioneer, operating on a one-off licence issued by the anthorities. In Warsaw, Radio Zet. founded by Andrzej Wojcie-chowski, a talented journalist and organiser, filled the airwaves with western pop music and its own distinctive promotional jingles, as well as

advertising. Radio Zet captured well over a third of the listening audience. Now, in concert with British investors, the company is considering a move into the

no licence. Theoretically they

lished a production site in Byd-

face prison once the requisite article of the new law comes into force on July 1. Mr Granso has said he will consider what to do when that moment comes. Meanwhile be bas shown every indication that he intends to apply to the new Broadcasting Council for regional licences.

This body, composed of nine men, was chosen by parliament and President Lech Walesa. Its political allegiances range right across the spec-

Poles increasingly complain about intrusive television advertisements, but these continue to do wonders for sales

former Soviet Union, Bulgaria and eastern Germany. A plethora of radio and tele-

vision "pirate" hroadcasters without licences of any sort then took to the air, as the anthorities waited helplessly for parliament to produce a law regulating the air waves.

Into this legal gap Mr Nicola Granso, a Sardinian media baron, has moved. He first provided equipment to 12 local television stations in an investment of about \$30m including, hy his own account, his purchase of the ailing Zycie Warszawy daily.

Earlier this year he followed this up by providing each sta-tion with eight hours of programming daily, promising to provide advertising through Puhlitalia, a Berlusconi owned agency. Mr Grauso owns a 33 per cent share in each station, the most a foreign partner in a

trum. It is headed by Mr Marek Markiewicz, a soft spoken lawyer from Lodz who, for the oext four to six years, will not only be responsible for issuing licences but also for policing the airwaves.

Some time in the antumn the council will have to decide to whom they will hand the one national channel which will be available alongside State TV's first and second channels. The competitors ioclade Bertelsmann, the owner of RTL and several Polish groops, including one

This is funded by a group of rich Poles who did well ont of the communist 1980s and the last three years. Another is NTP, a group led by Miroslaw Chojecki, a veteran of the dissident publishing movement, who stresses his wish to pro-vide programming which will play up Polish cultural values. The unanswered question is whether the Polish economy can generate the revenues to sustain all this activity. Bertelsmann's representatives make no secret of the fact that the company only expects a return round about the turn of

Most of the top names io world advertising now have a presence in Warsaw and campaigns have concentrated on state television and radio's prime time slois. These have hecome progressively more expensive, but at about \$1,000 per 30 seconds, rates still lag behind those in the west.

According to Mr Brian Dunnion at Saatchi and Saatchi in Warsaw, the total advertising speod bas risen to ahont \$200m from \$24.5m two years ago. The total spend is expected to grow, with western multinationals plling heaping on the pressure to sell their domestically produced and imported goods as Polish companies realise more and more that advertising is essential to survival.

For although Poles increasingly complain about intrusive television advertisements, these continue to do wonders for sales. Anything shown on television, the retailers say, begins to climh the sales curve. And Ms Anna Krajewska from NBS, a locally owned company which helped handle the publicity for the recent public share offer of the Wielkopolski Bank Kredytowy, even claims that the advertising campaign on television not only sold shares hut also hrought new clients into

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## Widespread complaints

THE FARMER'S gesture as he drew his hand up to his nose left little to the imagination. The water, he was saying, had risen to the drowning point.

He was one of a thousand who marched through central Warsaw just before the fall of the government last month to demand more state aid for

The farmer and his neighbours from Krzywda in Siedlce province east of Warsaw, were despondent. "Nothing has changed for the better in the three years since the end of non-communist rule - and none of our neighbours have

Their holdings were not small by Polish standards. Several farmers had more than 10 bectares of land each, as do some 20 per cent of the country's 2.1m private farmers. But their frustration at not having the funds to develop was greater than the smallholders' who, as Mr Alexander Luczak of the PSL farmers' party says, have simply turned back to subsistence farming

The complaints which brought the farmers to Warsaw were simple; food prices were too low, farming equipment and materials costs were too high; and the price of credit was prohibitive. They reiterated a common fear; that subsidised food from the European Community would bang the final nail into their coffin.

Such feelings are widespread in the countryside where more than 30 per cent of the Polish population still lives and works. Their complaints have posed a higger political prob-lem for successive Polish governments. But all have resisted repeated demands for farm subsidies and sought to keep ble since the collapse of the

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communist regime in 1989. The statistics paint a slightly more optimistic picture. Poland enjoyed a modest \$193m surplus in its food trade last year with the EC, which accounted for 8 per cent of the country's total 1992 foreign trade turnover. However, such figures did nothing to restrain

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act us at: Plac Wolności 16,60-967 Pozneri, POLAND. Tel. (4861) 54 29 00, fax: (4861) 52 11 13, SWIFT code: WBKPPLPP farmers' anger at the recent ban on Polish exports of baby calves to the EC. The govern ment rejected a demand by Brussels that the calves be subjected to a 14-day quarantine before shipment, a demand which strengthened fears that farming is being subjected to unfair competition. Brussels cited outbreaks of foot and mouth disease in the former Soviet bloc countries as justification. But the Poles replied that the last incident of foot

the early 1970s. Farm incomes as a whole have fallen by a half since 1988, although last year saw relief for some as farm gate prices rose by 62 per cent compared with a 37 per cent rise in the cost of farming inputs and a 43 per cent increase in consumer

and mouth in Poland was in

But this apparent improvement was largely the result of a natural calamity. Grain prices rose sharply as drought hit last year's harvest, which fell by 25 per cent to 20m tonnes - from 28m tonnes in 1991. Overall, farming incomes still dropped by 4 per cent on

This year, the third consecutive year of lower fertiliser useage which reflects the farmers straightened circumstances, the grain crop is expected to reach about 22m tonnes. But it is the declining animal population, both pig and cattle, which tells the fuller story.

Meat production is dropping in response to depressed demand as working families who queued for hours for cheap, heavily subsidised meat during the communist period have adjusted to buying less of

the now abundant, but expen-sive unsubsidised meat on offer at the largely privatised sumption is set to drop further this year from 70 kg in 1992, below the 1980 level when meat shortages provided the backdrop to the workers' strikes which presaged the downfall of

ommunism a decade later. The greatest challenge facing Polish farmers is how to face up to the structural problems left over from 40 years of communism whose post-war leaders tried and failed to collective ise the farms and then left

small holdings. In 1989 a fifth of the land was state owned and the rest was in private hands. But the natchwork smallholdings are estimated to be six to seven times less efficient than the operations of farmers in the EC. Farming units will have to be larger if Poland is to com-

For the moment, however, little is being done to address these issues; successive governments hope that the squeeze on farm incomes will, of itself, lead to more efficient production on the 14.3m hectares privately farmed.

Efforts are currently being focused on privatising the state farming sector, mostly large farms in those parts of western Poland depopulated by the forced exodus of ethnic Germans at the end of the war. A new state body, the Agricultural Ownership Agency, was established last year to take over and sell the 1,495 state farms with their 261,000 employees and 3.1m hectares of arable land.

Ironically, it is the once heavily subsidised state farms which are the right size for modern farming methods and which have the best chance of

Foreigners in general are not welcomed as potential buyers

matching production costs abroad, Traditionally, grain yields have been higher in the state sector, which had privileged access to seed, fertilisers and equipment. Even in the 1992 harvest, when 15 per cent of the state farm arable land was left fallow, their grain yield per bectare was 34 per cent higher than on the private

But the privatisation task will not be easy. The state farms remain indebted and many were neglected in the first couple of years of non-communist rule when subsidies were removed and their fate remained undecided. Foreigners in general and Germans in particular are not welcomed as potential buyers; they have to obtain a special permit from the Interior Ministry before a purchase can be

But domestic buyers are also scarce. By March 31 new Polish owners had been found for a mere 24,000 hectares of former state land and another 204,000 hectares had been leased to individual owners or employee owned companies.

Ray Bashford examines the role of foreign advisers

## Firms criticised over fees and standard of advice

Poland is not in short supply. Most of the international auditing, accounting and consultancy firms which flocked to eastern Europe at the start of the decade have nested in War-

Their main task has been to revise auditing and accounting methods and standards to conform with EC practice; and prepare state owned companies for privatisation and sale to foreign and local investors.

But the activities of highly paid foreign advisers have come in for criticism both over the standard of advice on offer and the fees charged. Some western firms echo these harsh words, but only in veiled reference to their competitors.

Mr Jurgen M. Wilms, the principal at McKinsey, the firm of management consultants, says: "We call some of the early consulting work "gold rush consultancy." Two years ago, he adds, the demand from the government and from companies was unlimited. "This is over," ha says. "Now the international agencies are spending money more carefully and the Poles, through experience, are becoming much more critical of the sort of advice they are

Western companies working here are reluctant to detail their own charges, but justify their fees on grounds of their higher skill levels, greater experience and the need to recoup heavy start-up costs on raining and development.

Mr Jon Newbery of Arthur Andersen, the firm of accountants, is one who argues that the benefits received by Polish firms fully justify his firm's fees. Another consultant, who declined to be named, backs him, but cited a recent case of a Polish firm which concluded that a local bank was profitable. "We went in and found that it made losses of about 60 times the estimated profit. If someone had bought that bank they would have been in real

trouble." he said. Bain and Company, which undertook sectoral analysis in



the detergents, cables, industrial gases and the telecommu nications industries, claims that for each \$1 in fees it has earned the state treasury \$50 in revenues from subs acquisitions and capital invest-

Ms Henryka Bochniarz, a former industry minister who is

Consultancy firms are highly complimentary about the motivation and educational standards of their local employees

president of Nicora, one of Poland's leading management consultants is an ontspoken critic of foreign firms. But she also blames the ministry of privatisation for ignoring Polish firms with greater local know-

"With money supplied from international funds the government used exclusively foreign firms," she says. "The government ignored the advantage we had of knowing how some of these companies worked - particularly at the time when people were afraid to talk because they might get into trouble."

She adds that exclusion from this work means that Iocal firms have been denied the transfer of knowledge which would strengthen domestic

tency firms are highly compli-mentary about the motivation and educational standards of their local employees, as they expand recruitment of cheaper local staff. But this also has its negative effects. Government ministries - especially the finance ministry, which is recruiting extra tax and customs officers - complain about losing promising staff to foreign firms which offer substantially higher salaries together with international training. Universities are also hunting grounds for prospective staff.
For example, Arthur Andersen is hiring 50 graduates. which will raise its total staff-

ing level in Warsaw to 165 by the end of the year. Only 15 of these will be expatriates, compared with 17 during the first year of operations, when the firm's total work force was only 34 people. Mr Newbery insists that his company is now a Polish company with a foreign parent; he forecasts that the first Polish national will be made a partner within

Mr Antoni F. Reczek, an Angio-Pole, talks of a similar rate of growth at the accountancy firm of Cooper & Lybrand, where total staff numbers should rise from 85 to 100 by the end of the year. Only 12 are expatriates. Similarly, McKinsey and Company, which opened its office in Warsaw last February, is giving international training to 20 locally hired staff as it raises standards and gives local staff greater responsibility. Mr Wilms sums up: "My job is to make myself obsolete."



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standards and she further

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rule of obtaining maximum

knowledge and skill transfers.

that certain leading interna-

tional auditing firms and

investment banks offered sec-

ond-rate management consul-

tancy work during the early

years. She quotes a recent gov-

ernment study which con-

cluded that advice on all

aspects of the privatisation of

an average Polish firm with a

staff of 1000 carried out by a

local firm would cost 21,400m

(\$25,000), compared with ZL2bn

Foreign advisers reply that

the benefits of their work are

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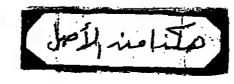
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Anthony Robinson assesses Poland's foreign policy

## The atmosphere warms up

importance of diplomacy and foreign policy. Living in a flat country surrounded by Russians and Germans, their history has taught them to take relations with their more powerful neighbours - and events further afield - very seriously.

This is one reason why Mr Krzysztof Skubiszewski, the 67 year old former international law professor from the Poznan academy of sciences, has become the Talleyrand of postcommunist Poland. Five governments have come and gone, but the urbane Skubiszewski has soldiered on as foreign minister throughout, giving Polish diplomacy a continuity lacking in other areas.

His steady hand on the tiller has helped steer Poland through a period of breathtaking change since demolition of the Berlin Wall in November 1989 and Moscow's adoption of the "Sinatra doctrine." Moscow's healgn indifference to the fate of its former satellites completely changed the context in which Poland found

On Poland's western border the re-unification of Germany has taken place in circumstances which guarantee that Germany will be largely self-absorbed for years.

But it also opens up new prospects for cross-border co-operation, following signature of the Polish-German treaty which guarantees the Oder-Neisse horder line and marks formal Germany acceptance of the loss of most of

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former Pomerania and Prussia. To the north, the end of the cold war offers hope for co-operation across the Baltic, while relations with newly divorced Slovakia and the Czech republic in the south are problem free - and institutionalised, to a degree, by moves towards freer trade under the auspices of the Visegrad accord between the central European states.

It is on the east that the biggest changes have taken place. No longer hemmed in by a monolithic Soviet state, Warsaw can now deal with a patchwork quilt of small or medium stzed nations similar to western Europe. Poland's only physical contact with Russian territory is along the southern horders of the Kaliningrad enclave. Elsewhere it now borders Lithuania, Belarus and Ukraine, all independent states with whom It is once again possible to have "normal" political, economic and trading

links. "For the first time in over three centuries we no longer have a huge neighbour to our east. This means that we can once again have an active eastern policy. Thanks to our experience in political and economic transformation we feel that we have lot to give our neighbours and to Russia itself," Mr Skuhiszewski explains. "They especially need help in creating the institu-tions of a modern state and a market economy. We can belp them in this respect.

While relishing Poland's

Mr Skuhiszewski constantly underlines Poland's sense of helonging to western Europe. "For Poland, eventual full membership of an enlarged European Community is the solution for our future. The established nations of western Europe could perhaps survive without the EC. But Poland is a state whose existence was

EC mishandling of the Yugoslav crisis and the narrowly focused nit-picking reality of EC trade negotiations has led to a more critical approach

eliminated for over 150 years.Memhership of the EC would make us feel safe," he explains.

Membership of the EC is so important to Poland that the outgoing government appointed Mr Jan Krzysztof Bielecki, a former prime minister, as minister for relations with Europe. He was charged partly with raising Poland's profile in Brussels, hut also to ensure that Poland's laws and institutions change in confor mity with EC practice.

But the EC's mishandling of the Yugoslav crisis, the narrowly-focused, nit-picking reality of EC trade negotiations, member states' delay in ratify-ing the Association Agree-ments with Poland and other post-communist states, and what Mr Skubiszewski gently chides as "a tendency in the

complexity of post-communist east, not just former Soviet cittransformation and an obsesizens but also Romanians, Bulsion with stability", has led to garians and others boping to a more critical approach in recent months. "We want slip in through Ukraine. In co-operating with Ger-

dent Lech Walesa to Portugal.

This was part of an effort to persuade the EC's southern

European members that

amending the Association

Agreements to grant central

Europe greater EC market

access to sensitive products

such as steel, textiles and food

products should not he seen as

a threat, hut as an opportunity

for increased trade in both

gration into the EC ultimately

reflects a demand for recogni-

tion that, to all intents and

purposes, the real horder

hetween the "west" and east-

ern Europe now runs down

month when Warsaw, after

months of negotiations with

Bonn, agreed to stricter pass

port, visa and other controls

along Poland's eastern and southern borders, and to turn

back would-be illegal immi-

grants before they could reach Germany and fall foul of

difficulties and reached a rea-

sonable agreement. It imposes

upon us the duty to watch out

for those who come from the

"We understood Germany's

Bonn's tighter asylum laws.

This was underlined last

Poland's eastern frontier.

Poland's drive for full inte-

directions.

co-operation with the EC in many in this matter, Mr Skubireaching common political decisions, not just a dialogue," szewski adds: "Poland showed that it regards the problem of Mr Skubiszewski adds. With the Copenhagen sumimmigration as a European problem which is therefore mit in mind, tha foreign minisalso our problem.' ter recently accompanied Presi-

But the influx of east Europeans into Poland also shows how three years of often painful economic reforms have turned Poland itself into a land of hope and economic opportunity for millions of east Europeans from the former Soviet Union. Controls on the border have been tightened.

Many Poles can still remember recent times when they were just like the impoverisbed traders and job seekers from further east who now crowd Poland's outdoor markets or busk in the city squares. This ensures that there is still a humanity about Polish relations with its poorer neighbours - alongside the determination to be treated as an equal by the west.

Christopher Bobinski looks at the Phare projects

## Preparing for eventual membership of EC

old park on Warsaw's graduates from the two halves of Europe are completing a 12-month course devoted to every aspect of European integra-

The house, built in the 1780s for Princess Elzbleta Lubomirska, is where communist party bardliners had plotted their power plays in 1956 during the Hungarian crisis and Poland's concurrent liberalisation.

It is a fit setting for aca-demic endeavour to help stitch together the formerly divided eastern and western parts of Europe. The course is organised by the Bruges-based College d'Europe and financed ont of Enropean Community funds. And Natolin is heing refurbished with money generated from early EC food transfer programmes. The project is part of the Community's Phare effort, the largest of the programmes aimed at belping Poland and her neighbours prepare for eventual Commnnity membership.

The sums involved are pal try compared to regional aid programmes within the EC, hnt each year since 1990 Poland has been allocated Ecu 200m nnder Phare. This annual amount is being Increased to Ecn 225m for three years from January

The size of the annual allocation is decided in Brussels, but its various end-users are selected through a time consuming process attempting to match, with varying success, not only Brussels' wishes but also the needs and priorities of

In 1990 food aid received a high profile with half of the funds made available devoted to supplies of animal feed, pesticides and credits for the farming sector. Owing to the slnmp in Polish farming incomes and continuing high interest rates, the Ecn 30m credit line then allocated has yet to be taken up. But the pesticides and feed has been sold with the proceeds going

into a co-operation fund now worth 300hn zloty. This fund supports other Phare projects which have local input.

Since then farming has been smaller recipient of EC aid programmes, not least because Polish government priorities have tended to play down the sector. Indeed for the next three years a mere 7 per cent of the Ecu 675m allocated to

Poland will go to farming.
As most aid organisations know, collection and allocation of funds is only half the struggle. There have been controversies over whether the projects chosen in Poland have heen the right ones and

The British government's know-how fund is one of the first bilateral funds to have become operational

whether they have been designed more to favour the donor than the recipient.

Spending the money can be a problem in itself. In Poland's case there have been delays, with only 60 per cent of the total funds allocated for 1991 and 1992spent, and only 12 per cent of the Ecu 200m for this year dishursed.

The higher and secondary education sector has been a star performer with the beneficiaries promptly drawing and spending the Ecn 53m allocated to them since 1990,

The British government's know-how fund is one of the first bi-lateral funds to have become operational and has spent £30m of its £50m allocation to Poland, with most allocated to providing advice on privatisation and other financial matters. Phare, by contrast, is giving a high priority to education exchanges and educational reform. As much as Ecu 125m, or nearly one fifth of the total Phare fund for the next three years, is to be spent on this sector.

Phare has also made financial assistance available to assist privatisation, financial restructuring. At the govern-ment-owned Industrial Restructuring Agency, Dr Lothar Nettekoven, an ECfunded expert, says that the technical assistance provided to the agency, and through it to enterprises, has transformed the unit completely. It is now a much more sophisticated organisation capable of dealing on its own terms with the ontside world, he says,

Mr Marek Krawczyk, a director at the agency agrees, pointing to the EC funds which have been spent hiring advisers for the Ministry of Industry. They bave belped the ministry deal with Lucchini, the Italian steel maker which took over the Warsaw steelworks, Pilkington, which set np a joint venture with the ndomierz glass works, and Volkswagen, which linked np with the Tarpan light truck factory in Poznan.

But the Phare programme is soon to undergo a subtle shift, in line with the wishes of the Poles. The new policy will take it away from technical assistance and towards direct investment projects aimed at generating growth in high unemployment areas.

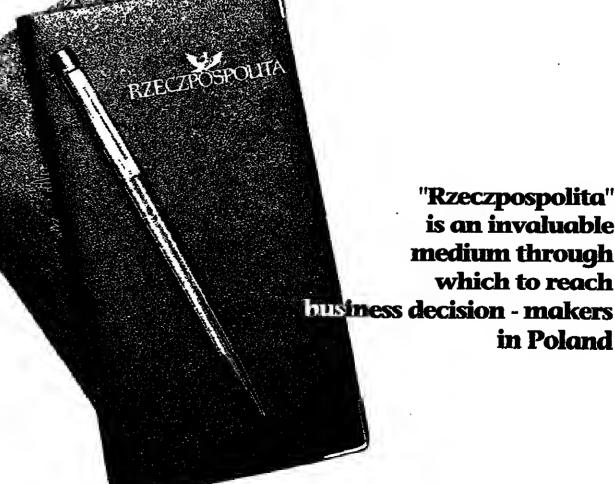
Four such areas have now been identified, Walbrzych in the south west, the textile town of Lodz, 130km west of Warsaw, Snwalki, in the north east and the Mielec area to the south. Here Ecn 60m worth of funds are to be spent this year under the Struder programme, followed by another Ecn 32m and Ecu 37m in 1994 and 1995 respectively, on equity investment, grants and loans, in an effort to generate jobs.

Other areas covered by Phare include aid to Poland's foreign investment agency as well as export and tourist promotion efforts. A main chunk worth Ecu 80m is to he spent on rail and road transport planning schemes. Fewer funds are available for other urgently needed projects such as modernising the Polish customs service and tackling environmental problems.

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Anthony Robinson and Christopher Bobinski visit Szczecin

## **Gateway to the west**

THE end of the cold war and as the capital of a re-united Germany have opened up exciting long term growth prospects for Sczcecin and much of western Poland.

While Berlin was the divided capital of a divided country a PX surrounded by Russians," in US comedian Bob Hope's immortal phrase - the east German government spent heavily to build up the old Hansa trading city and fishing nort of Rostock as a substitute for the loss of Stettin, the Ger man name for Berlin's traditional gateway to the sea.

Large federal subsidies continue to be pumped into Rostock and the surrounding Mecklenburg province, where unemployment is up to 40 per cent in some parts. But Rostock is 200 kms from Berlin hy inadequate roads and a slow railway, while Szczecin lles only 140 kms away from the restored capital, at the other end of an autobahn huilt during the Hitler era. More impor-

tant for a city engaged in the throes of a redevelopment boom, Berlin is connected to Szczecin, and its sister port Swinoujscie on the Baltic, by a network of canals.

These inland waterways date from the Bismarck era. They were built for the cheap ship-

Under the communist regime Szczecin's port, 65 kms from the open Battic, was starved of investment

ment of bulk goods - grain, steel, cement - into the very beart of eastern Germany and along the valley of the River Oder. After the end of the second world war in 1945 the canals, the autobahn and the railways were under-used.

This is changing, "Of the 13m tonnes of cargo which passed through the port in 1992 over 2m tonnes was transit traffic. Of this, about 900,000 tonnes would have passed

through Rostock before re-unification," says Mr Michal Popik, general director of the recently privatised and re-or-ganised Szczecin-Swinoujscie port authority.

He has little doubt that volumes will grow further as cost effectiveness replaces political will as the leitmotiv of economic activity on both sides of the German-Polish border. Fast Shipping, a Belgian-UK-Polish joint venture, has already huilt a new 8,000 sq metre general cargo warehouse and 500 metre long dedicated quay. New chemical handling facilities have also been built, along with a \$15m, 16,000 ton capacity cold store and Poland's first

banana-ripening facility. The cold store is owned by Lodom, a Polish-American joint venture with finance from the Polish American enterprise fund. Wolf, an Austrian timber and wooden frame house huilding company, wants to set up a saw mill to process cheap timber from

port plans to build a large container and general cargo terminal on Grabowski island, adjacent to port facilities, and to create a free port manufacturing and transhipment area.

Under the communist regime Szczecin's port, 65 kms from the open Baltic, was starved of investment, which was concentrated on the coastal port of Swinouiscie, also a Soviet naval base for over 40 years Swinoujscie was developed as Poland's main hulk handling port, capable of unloading ships of up to 14 metres draught.

Swinoujscie is also the southern base for the twicedaily car/passenger and freight service across the Baltic from the Swedish port of Ystad: a five times weekly ferry service to Copenhagen; and regular sailing by Euro-africa. Polish Baltic and Fast lines to other Baltic and Scandinavian ports, Germany, the UK and Africa. The ferry terminal is leased to the Polish

**AUSTRIA** Modernising the Polish road network is one of the most important tasks if the vision of Europe from the Atlantic to the Ural mountains is ever to become a reality, writes Anthony

CZECH REPUBLIC

But billions of dollars of foreign financing will be needed to build new toli roads and expressways now on the drawing board

Robinson.

Poland is perfect for motorways. Most of the country is flat or gently undulating; land is currently cheap; skilled and unskilled labour is both cheap and plentiful. Modern highways linking Scandinavia with central Europe, or western Europe to Moscow or the Ukraine, would provide much needed employment in Poland. Furthermore.

is investing 16bn zloty in a new

for completion by 1994.

they would tie the Baltic states, European Russia, Belorussia and Ukraine into the existing European

SLOVAKIA

(A1

In 1992 the Polish ministry of transport developed a \$3bn highway programme for the construction of 1,960km of new highways.

The aim is to complete them by the year 2010. Financing for the project is to be provided by a combination of tolls, franchise fees from foreign carriers, loans from the World Bank. the European Bank for Reconstruction and Development, and private investors. Top priority goes to completing three

cross country motorway projects: the 579km long A1 North-South highway connecting Scandinavia

through the port of Gdansk past Lodz and on to Katowice and the Czech border; the 626km long A2 East-West axis, which extends the existing autobahn from Berlin past Pozna Lodz and Warsaw to the Belorus frontier and then on to Moscow; and the 738km long southern route from Dresden which runs through Silesia past Wrocław, Katowice and Krakov and on to Lyov in western Ukraine. Such a network would transform

the Polish communications system. It would have a dramatic effect on the prosperity of towns such as Lodz, now a depressed textile town, but likely to take on a new lease of life at the intersection of the main east-west andnorth-south highways.

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Baltic Shipping Company hy the local municipality which, oujscle handled mainly coal exports, phosphates and iron together with the shipping line ore. Now, like Szczecin, it also and the ministry of transport, unloads general cargo and is considering building a coal passenger terminal scheduled import facility. This move angers Silesian coal miners, who fear that cheap imported coal from South Africa and elsewhere might replace expen-sively rail-freighted Silesian coal in the city's Dolna Odra

power station.

Planned system of motorways and expressways

Together, the twin ports of Swinoujscie and Szczecin are running at less than under 60 per cent of their 22/24m tonne handling capacity, mainly because of a decline in coal exports. But specialised wharves owned by individual companies handle a further 7m tonnes, bringing total throughput to about 20m tonnes. All expect to benefit strongly from the eventual recovery of the east German economy and

rapid economic growth in Poland's western provinces. What has changed most in the last three years is the nature of the Oder-Neisse line. The horder formed by these two rivers divided post-war Poland from East Germany for over 40 years. It is now the frontier hetween a democratic Poland which aspires to full EC membership, and a reunited hut somewhat traumatised Germany.

It was partly to preserve the increasingly porous nature of this border for Polish-German trade that Poland agreed to co-operate with the drafters of Germany's new asylum laws which depend largely on tighter surveillance of illegal

The end of the cold war has given Germany and Poland a unique

opportunity to improve

immigrants from the former Soviet Union and the Balkan countries on Poland's eastern and southern borders.

Already, new snpermarkets and stores have opened up on the Polish side of the border to attract German customers, and Radisson, the US hotel chain, has taken management control of a new \$150m luxury hotel, business and shopping centre,

which is designed to attract business to the city.

For close observers on both sides, such as like Mr Klaus-Heinrich Standke of Berlin's East-West Economic Academy, and Mr Marek Talasiewicz, the prefect of Szczecin province, the end of the cold war has given Germany and Poland a unique opportunity to make the kind of effort made by France and Germany, former wartime enemies, to put into improve their bilateral relations after the war.

Such a rapprochement was impossible while East Germany and Poland were socialist "brothers" in an artificial partnership dictated from Moscow. But now that it is once more possible to build normal relations between sovereign states, academics and politicians on both sides of the border are not only talking about ways of improving bilateral relations, but also about forging stronger links with Denmark and Sweden. They are and looking ahead to the eventual creation of a new EC "euro-region" at the western end of the Baltic.



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Ticino, like most European regions, has suffered an economic downturn although the impact has been softened by the canton's peculiar economic structure. But beneath the relative economic calm, there is evidence of a growing unease. Ian Rodger reports

## **Evidence of** unease in gilded cage

Italian-speaking canton, haa become something of a bird in a gilded cage.

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TO NEW YORK

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Its gentle people enjoy a largely unearned prosperity, benefiting from the efforts of their more energetic Swiss cousins to build industry there. and from the venality of Italian institutions, which has enabled the canton to become a thriving financial haven.

The Ticinese are also lucky in their geography, occupying one of Europe's strategic and

An inverted triangle stretching from the highest mountains in the north to the outskirts of Milan in the south, Ticino contains no fewer than four north-south road passes and one important rail pass through the Alps.

Its transit vocation is about to be significantly enhanced, thanks to the Swiss government's bold plan to build a new high-speed rail tunnel under the Gotthard pass over

the next decade. The canton also packs an extraordinary variety of land-scape and climate - from glaciers to palm trees - into its less than 100km of length, and tourism now accounts for about a quarter of lts esti-

Switzerland's mated SFr10bn gross product. Ticino'a exceptional prosperity is a recent phenomenon. Until the opening of the first rail tunnel through the Gotthard pass in 1882, it was a poor canton populated mainly hy subsistence farmers. Its

principal export was people. Today, the Ticinese them-selves marvel at bnw little benefit they gained over the centuries from the beavy traffic of people and goods that crossed over the Gotthard before the rail line was built.

Thereafter, it was mainly Swiss-German entrepreneurs who developed the canton's industries, concentrating on the ones - banking and tourism - that seemed most promising to them.

Manufacturing industries remain underdeveloped and largely dependent on low-paid day workers coming from Italy. We have an economy that is structurally weak," Mr Dick Marty, the cantonal governor,

Like most European regions, Ticino has suffered from an economic downturn in the past few years, but the impact has been softened by the canton's peculiar economic structure.

The construction industry bas been hardest hit, but job



In the centre of Ascona, an exquisite medieval town on Lago Maggiore, German appears to have become the dominant language, causing anxiety about a more general encroachment

and all of the hig banks are

losses there have been borne largely by the so-called frontalieri who come from Italy every day to work in the canton. Their number has tumbled from 40,000 two years ago to

Meanwhile, the political turmoil in Italy has kept activity brisk in Ticinese banks.

But beneath the relative economic calm, there is evidence of growing unease within the gilded cage. A new nationalist political party, the Lega det Ticinesi, has sprung up in the past two years and become a leading force in the canton's political life.

The Lega, led by a garrulous huilding contractor, plays effectively to Ticinese sensitivities. On the one hand, it rails at perceived slights or injus-tices inflicted on the canton by the country's Swiss-German majority, while on the other it displays a self-satisfied disdain for disorderly Italians.

Ticinese identity has become a delicate issue in the past few years, which is hardly surprising considering its fragility.
The Ticinese represent a

large majority of the Italianspeaking community of Switzerland, yet the cantonal population is little more than 4 per cent of the national total. Ticino has no university and many of its bright students go to German or French language colleges north of the Alps never to return.

Only a bare majority of the canton's 290,000 population has

local roots. A quarter are foreign and the rest are mainly German-Swiss. More than half of the capital invested in industry is of external origin

controlled from outside. As tourism is an important factor in the economy, the foreign presence often seems even larger than It is and, in some instances, becomes suffocating. In the centre of Ascona, an exquisite medieval town on Lago Maggiore, German appears to have become the dominant language, causing anxiety about a more general encroachment. "The Swiss-Ger-mans regard Ticino as 'our verandah", says Mr Raffaello

Ceschi, a local historian. But the Ticinese clearly prize their attachment to Switzerland and there is not a whiff of separatist sentiment in the new nationalist wind.

Perhaps that is partly because they know that they get economic benefits from the federal government disproportionate to their size. Many of them are also among the more committed participants in Switzerland's militia army, unlike the French-Swiss, who tend not to take it very seri-

The Ticlnese attitude to Italy is also complex. They ohviously have much affection for their Italian neighbours, and recognise the value of Italy as their only source of cultural nas in Ticino all point south.

But they also seek to keep a

certain distance from their

neighbours to the south, whom they seem to look down upon. Most Swiss - and many Ticinese - were shocked when a majority of the canton's citizens voted last December against joining the European Economic Area (EEA), the enlarged free trade area that would have brought Switzerland closer to the European Community, including Italy.

Normally, Ticlno, like the French-speaking cantons of Switzerland, is understood to be pro-European because of the obvious benefits to be gained from easing contacts with EC neighbours.

Ticinese leaders say the No vote, which was championed

by the Lega, was largely a defensive response to the cur-rent upheavals in Italy. They feared a flood of immigrants and a lowering of their stan-

dard of living.
"If the vote had taken place at a mnre propitious time, it would have been positive," Mr Claudin Generali, chairman of Banca del Gottardo, says.

The Ticino government and the business community nevertheless see the canton becoming increasingly dependent on closer links with its southern neighbour. Mr Generali says the canton is luckier than other Swiss horder cantons, having such a bighly developed industrial region nn its

doorstep. Efforts are being made at the official level to institutionalise contacts with the Italian provinces of Como and Varese and a "Reginne dei Tre Laghi" (Region of the three lakes) is in embryo form.

In the meantime, the canton's economic future will continue tn depend largely on banking and tourism.

The hanking sector seems well placed, having been strengthened in the past few years by the addition of several banks which are nelther Swiss nor Italian. "We have the critical mass now to be a secondtier international financial centre," Mr Generali says.

Banking leaders are also trying to become more professional and to do whatever else is necessary to get rid of the community's image as a centre for carrying out dodgy transactions and for stashing away

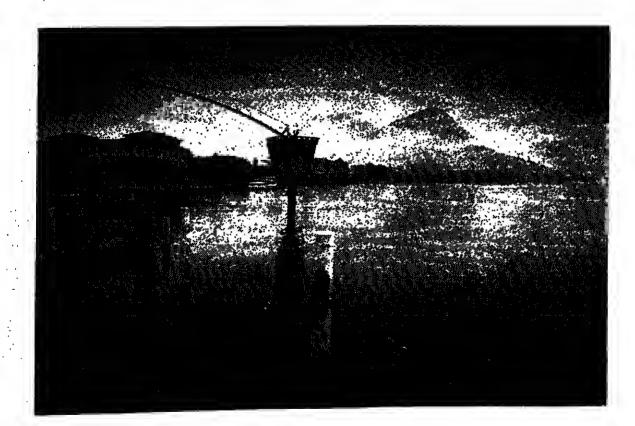
hot money. The outlook for tourism is less clear because the canton finds it difficult to compete with lower-cost destinations in Europe. However, even the nationalistic Lega del Ticinesi believes in its expansion. Mr Flavio Maspoli, one of the Lega leaders, says the canton should stop setting up industrial development zones - "there are too many industrial zones' - and concentrate on luring more tourists with casinos and

golf courses.

If that is the view of the nationalists, it suggests that the bird at heart still likes its gilded cage.



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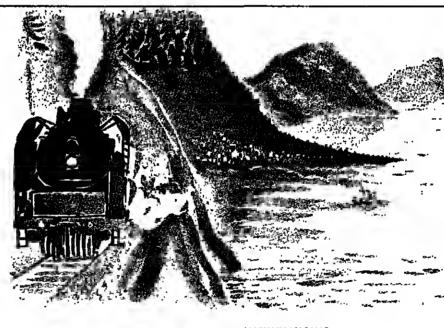
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## A haven for rich Italians

in the post-war period has been its position as a financial haven for rich Italians.

Lugano is the third-largest banking centre in Switzerland after Zurich and Geneva and boasts no fewer than 56 banks operating within its confines.

Because most of the business of these banks is in private banking - that is, managing the fortunes of rich people - there are no hard statistics about the magnitude of the funds held. But there are some

indications.
It is helieved that Swiss Bank Corporation (SBC), since acquiring control of Banca della Svizzera Italiana (BSI) last year, has overtaken Union Bank of Switzerland as the largest bank in Ticino, with something close to SFr60hn

under management. Credit Suisse, the third-largest, recently revealed that 18 per cent of its funds under management in Switzerland are in Ticino hranches, even though only a tenth of its personnel is there.

No one denies that the lion's share of the funds placed in Ticino banks comes from Italy. "After the war, Italian industrialists did not have confidence in their own financial system, so they came to Ticino," says Mr Claudio Generali, chairman of Banca del Gottardo, itself a post-war creation which is now controlled by Japan's Sumitomo Bank.

Mr Generali and others do point out, however, that the Ticino banks provide not only fund management services but also commercial hanking for Italian companies. Fiat, for example, has a large financial subsidiary based in Lugano with assets of some SFr3bn, and many Italian companies organise export finance through Lugano because the service is better than that available from Italian banks.

Mr Luigi Butti, general manager of BSI, notes that the Italian banking industry "lost a generation of expertise" when capital export controls were introduced in 1976. "Certainly, they will catch up, but it will take a very long time in the

Managing the fortunes of

TICINO'S main claim to fame always left Lugano with the best image, either in Switzerland or in Italy.

Lugano bankers got a particularly bad reputation in the late 1970s and 1980s following the prohibition of capital exports from Italy. Everyone knew that in the subsequent years all sorts of sharp schemes were being devised in Lugano and elsewhere to

The inflow of funds in the past few months has been very brisk

enable rich people to get their money out.

In the past two years since Italy removed exchange controls the criticism has eased somewhat. However, as Mr Generali puts it: "It is still not considered exactly proper in Italy to put your money in

The had smell has reemerged in recent months with the Tangentopoli political scan-dals in Italy. UBS, in particular, has had to face a lot of bad publicity over the tantalisingly-named "protezione" account (that was the password needed to gain access to it) in its Lugano hranch. The account was used for funneling pay-offs from state-owned industry to

Bnt Lugano bankers point out that the protezione account was closed as long ago as 1981 and that they have all become much more careful in recent years about who they deal with. Also, Switzerland's legislation on money laundering and dealing with criminals has become much tougher.

"I think the banks understand now that they do not have any interest in going after questionable husiness. says Mr Dick Marty, Ticino's governor and a former chief prosecutor famous for investigating money-lanndering "in any event, there is enough good business for them to go after," Mr Marty says. indeed, by all accounts, the inflow of funds in the past few

months has been very brisk because of the political insta-bility in Italy, and the outlook appears good, Mr Butti sees new opportunities in Italy because so much of the Italian government's huge deficit is almost entirely financed by domestic bonds. Both the government and individual investors urgently need to diversify their portfolios, he says.

Ticino hankers are aware that it is only a matter of time before Italian banks becoms more competitive in fund management and other services, so they are putting a lot of effort into training and generally improving standards.

"The system grew very quickly in the past 30 years with a readily available market, and so the development of organisations was rather anarchic with some important gaps in education," says Mr René Chopard director of the new Centro di Studi Bancari (CSB). The CSB was set up three years ago by the Ticino Associ-ation of Bankers, which groups

23 of the banks representing 90

per cent of the employees in the sector, with a view to providing post-secondary courses for member bank employees.

It now offers a general four-week first year universityequivalent course in banking and economics and a nineweek course spread over three years for senior managers. The centre also generates research and sponsors seminars that are

rocked last year when SBC moved in on BSI, turning it small private banks in Switzer-

Alps has been shut down; in Ticho, even though it claims officially that it will remain a universal hank, commercial and retail business is being de-emphasised. Last year, 430

open to the public. The relatively stable struc-ture of Ticino hanking was

into the core of its group of BSI'e commercial and retail branch network north ol the

jobs, a third of the bank's workforce, were eliminated. Mr Butti says further reductions will take place only through natural attrition. The remaining hig question

in Lugano is over the future of

Banca del Gottardo. Rumours

have raged for months that

Sumitomo Bank, which bought 51 per cent in 1984 for SFr212m. would like to sell. The areument is that Sumitomo, like most Japanese banks, is in need of capital. Moreover, the Swiss capital market is no longer as active for Japanese issu-

Sumitomo has consistently denied any intention of selling Gottardo, hnt hankers in Lugano suspect that thie stance has a lot to do with face-saving. A sale now would be a sign of weakne

If Sumitomo did sell, it would present an opportunity

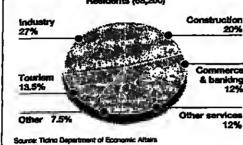
for the Ticinese themselves to take control of one of the top banks. At the moment, no significant bank in the canton is locally owned. But the betting in Lugano is that UBS will b

Ian Rodger

An im



Employment



128%

Foreign workers (44,600)

#### **■ THE ECONOMY**

## Circles of fortune

PROMOTERS of regional economies love to illustrate the attraction of their territory by drawing concentric circles around it to show the size of the regional market,

Few, however, are as lucky as those whose job it is to promote Ticino. Within a 70km radius of Chiasso there are 6m people. Extend the radius slightly further and the circle encompasses most of northern Italy, one of the most productive and prosperous areas in

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Europe. The exercise is also revealing, for Ticino's economy depends for its health to an extraordinary extent on various links with Italy.

For most of the post-war period, those links have enabled the canton to build a standard of living that the majority of Italians can only dream of Per capita income of SFr33,078 in 1990, while 20 per cent below the Swiss average, is well above that in most of the Organisation for Economic

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movement requires four

Co-operation and Development countries.

Some 35,000 people cross the horder between Italy and Ticino every day to work in the canton, providing about a third of the total workforce. About 10 per cent of the canton's exports go to Italy; most of the funds managed by Ticino banks come from Italy.

Yet in the past couple of years things have turned somewhat sour as the economic effects of the upheavals south of the border have exacerbated slump that was already hurting. Many Ticino companies, especially those in the important machinery and clothing sectors, depend on Italian industry for orders.

The Ticino economy has a curlous structure; it is based inly on finance and tourism Industry is relatively underdeveloped as is agriculture because of the largely mountainous terrain.

While there are no official statistics, economists estimate that the canton's gross domes-tic product is in the vicinity of SFr10hn, of which industry accounts for roughly 20 per

Until the late 19th century, Ticino was a poor rural area

cent and construction another 20 per cent. Tourism accounts for about a quarter and finance the rest, except for a modest 2 per cent which comes from

Until the late 19th century, Ticino was a poor rural area. dependent on subsistance mountain agriculture. In mountain agriculture in recent decades, agriculture has declined drastically in importance, but farmers bave become more productive, taking advantage of the semi-tropical climate to concentrate on market confidence. markst gardening and to develop a pleasant, if rather expensive, line of Merlot wines.

The canton largely missed the beginnings of the indus-trial revolution, being effec-tively cut off from northern Switzerland where Brown Boveri and Sulzer Brothers established a pioneering engineering industry.

But the opening of the Gotthard rallway tunnel in 1882

changed things, providing the opportunity for Ticinese arti-sans to work on the tunnel project itself and later hringing entrepreneurs south of the

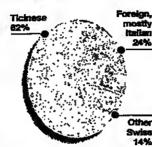
Alps.
Development proceeded slowly until after the Second World War when both manufacturing and the financial sector took off simultaneously.

In both cases, development owed a lot to the canton's cultural and geographical proximity to Italy. In the case of manufacturing, the neighbouring Italian provinces of Como and Varese provided the cheap labour that attracted Swiss textile, clothing and metal goods producers to the canton.

Even today, most of these companies are strung along the Italian border, facilitating commuting for the teos of thousands of workers who come in every day.

"Without the frontalieri, we could not have done it," says Mr Franco Cittsrio, secretary

#### Population Total: 280,000



of the Association of Ticinese

Perhaps reflecting the Italian connection, most of the 500-odd industrial companies in the canton tend to he emall. employing fewer than 100 peo-ple. It is difficult to think of a single Ticinese company that is a household name outside of

the canton. The industrial structure Is also characterised by a very high degree of foreign ownership. Mr Citterio estimates that half of the capital invested in industry comes from outside the canton, mainly from Ger-man Switzerland and Italy.

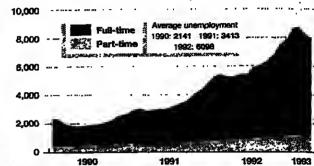
In the past, the Ticinese have resented the significant Swiss-German presence. "In the 1930s, they installed a sort of apartheid. There were only 10,000 of them, but they were in all the too places." says Mr Raffaello Ceschi, a Ticino his-

in the past, the canton maintained its prosperity in difficult times simply by exporting it unemployment. When jobs disappeared, the authorities removed the work permits from the Italian frontalieri. Today, partly because of a change in Swiss laws, this is no longer so easy. Unemployment soared from an average of 1.9 per cent in 1990 to 5.3 per cent last year, the highest in Switzerland. At year end, there more more than 8,000 out of

However, as Mr Dick Marty, the cantonal governor, points out, it is difficult to get too alarmed at this development. The fact that there are still 35,000 frontalieri coming in every day means that the 8,000 are not so desperate that they will take any joh available.

Indeed, it could be argued that the frontalieri are still tak-ing the brunt of the burden. Officials estimate that the number of workers crossing the horder every day has plunged from 40,000 to 35,000 in

#### Unemployment



the past two years. Much of this fall is due to the slump in the outsize construction industry, where labour turnover is

notoriously high anyway.

Analysts doubt that employment will rise rapidly even when economic recovery comes because most companies feel an urgent need to improve productivity. The high value of the Swiss franc and high Swiss wage rates make it increasingly difficult for them to compete in world markets.

Another source of anxiety is the rejection by Swiss voters last year of the European Economic Area (EEA). "It is still difficult to see any impacts of the vote," Mr Citterio says, but manufacturers fear increased red tape at EC borders.

"More than half of our output is exported and companies were already having difficulty before the EEA vote. Now they have to worry about discrimination as well," be says.

Yet another worry is the con-

tinuing political turmoil in Italy, which is the canton's second-most-important exports customer after Germany. As a result of the scandals, investment in the huge Italian public industrial sector has ground to a halt, resulting in declining orders for msny Ticioo machinery and chemical com-

There is not a lot that Ticino authorities themselves can do to promote industrial development. They have managed over the past decade to improve public finances so that tax rates are more competitive. and they have increased the amount of investment tax credits available for industry.

Apart from that, the govern ment is hoping that the project to build a new high-speed rail tunnel through the Gotthard pass will prove as beneficial as the original rail line a century

Ian Rodger

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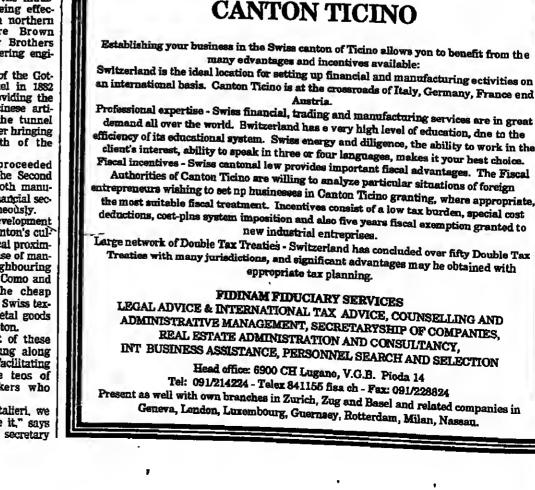
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#### COMMUNICATIONS

## **Critical Alpine passes**

TICINO, as every Ticinese will tell you, is first and foremost a transit canton

From the 13th century when the Gotthard pass was opened, the triangular territory descending from the Nufenen, Gotthard, Lukmanier and San Bernardino passes has been of crucial strategic importance in traffic between northern and

southern Europe.

The early Swiss confederates fought often and fiercely to gain control of the territory, initially winning Bellinzona and later all the territory to Lugano and Locarno.

By the early 16th century, all of Ticino was controlled by the confederation, and the territory remained a sort of colony intil 1803 when, thanks to a Napoleonic Act of Mediation, it was transformed into a canton in its own right.

Today, the Swiss are equally determined to control the critical north-south Alpine passes in their territory. Last year, a majority of the people endorsed in a national referendum the principle of building two new high-speed rail tun-

ian Rodge

neis through the Alps - one of them through the Gotthard, the other through the Lotchberg - to improve the Simplon line.

A century ago, when the first rail tunnel was drilled through the Gotthard, the then poor Swiss were content to lean on Italy and Germany for substantial financial support. Today, the more prosperous Swiss insist on paying for the tunnels themselves, even though the Italians and Germans will be the main beneficiaries.

It is debatahls how much

benefit these new tunnels – or indeed the existing ones – are to Ticino. The Ticinese themselves are inclined to be self-critical and say that they have not profited much from the passage of so much important business and so many important people through their territory over the years. But there is no doubt that the canton's fortunes were dramatically improved by the opening of the first Gotthard railway

line in 1882.
It marked the beginning of the industrialisation of the

of canton and - even if that was achieved more by immigrating Swiss-Germans from the north than by local Ticinese - It was also the beginning of a period of growing prosperity that constitution.

tinues to our time.

The opening of the Gotthard road turnel in 1980 has been a mixed blessing – certainly improving access to the canton for motor tourists from northern Europe, but also bringing appalling noise and emission pollution from giant lorries

that thunder through.

So what is the balance sheet of the new rail tunnel likely to look like for Ticino? Mr Dick Marty, the canton's governor, is fairly sanguine. In the first place, he says, it should take a lot of lorries off the motorway, thus preventing a disaster. "If we do nothing, hy 2010 the motorway will be unbearable," Mr Marty says.

Why will freighters abandon the motorway? The idea is that the new tunnel, which is to run from Arth-Goldau in the canton of Schwyz south to Bodio in the Leventine valley, will have minimal grades and

curves. That means that trains will be able to pass through at much higher speeds than can now be achieved either on the conventional railway, with its corkscrew and hairpin turns, or on the motorway.

The journey from Basle to

Lugano, for example, should take 1½ hours compared with more than three hours on existing infrastructure. Experts believe that, provided the tariffs are right, that will be irresistible to truckers.

The other benefit Mr Marty

cites is to tourism. According to a recent study, nearly two thirds of those who cross the Gotthard either originate or end their journeys in Ticino. With the new tunnel, people will be able to get to the canton much more quickly.

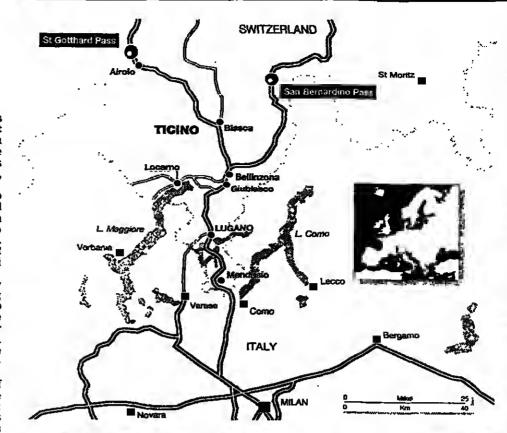
Mr Remiejo Ratti, director of

the canton's Istitute di ricerche Economiche and a transport economics specialist, is less optimistic. Indeed, he argues that if the project proceeds as planned, it will have a negative effect on Ticino.

effect on Ticino.

"It will make Lugano into a suburb of Zurich," he claims.

channel tunne any plans for to the new rai



The problem is that the Swiss, rather like the British with the channel tunnel, have not made any plans for what will happen to the new rail lines once they get to Lugano.

Mr Rattl says that unless sig provisions are made for efficient connections to other Ticino cities and, more impor-

tantly, to Milan, then the most significant effect of the project will be to facilitate passenger travel between Lugano and points north of the Alps. Mr Ratti has joined with a number of local engineers led by Mr Aurelio Galfetti, the architect, in preparing a plan aimed at meeting these regional needs. The group presented it earlier this year to government and Swiss railway officials in Bern, hut got a rather chilly response.

The government sold the whole project to the people last year with the promise that it would cost SFr14hn, already a numbing amount of money. But since then, the engineers have sharpened their pencils and the geoeral view is that the cost will be at least double the advertised sum.

A few weeks ago, the federal finance minister suggested that only one of the two proposed oew trans-Alpine lines he huilt, an idea that seot shudders through Ticino. They fear that if one is cancelled, it will be the Gotthard line because it is the more expensive ooe.

"We are a bit worried," Mr Marty admils. "We are the victims of our own Swiss perfectionism," he suggests. "We oeed more courage and fewer accountants. Yes, this project is expensive, but it will set the living conditions here for tha next 100 years, just like the last rail tunnel did."

lan Rodger

#### Politics: La Lega dei Ticinesi

## An impressive beginning

TICINO'S normally tranquil political life was rudely shaken up two years ago when a totally new party. La Lega dei Ticinesi, took 12 per cent of the vote in cantonal elections and claimed 12 of the 90 seats in the Bellinzona legislature.

A few months later, it took 25 per cent in the slections for the federal parliament, winning two of the canton's eight seats in the lower house of parliament and one of its two seats in the upper house,

Last year, in communal elections, the Lega's average vote slid back to 18 per cent, but it did very well in the cities, winning enough in Lugano to place two members on the city's five-man governing

It is all rather impressive for a party that did not exist three years ago and which has no clear philosophical base. "We are not a party of the left or the right," says Mr Flavio Maspoli, one of its federal parliamentarians, cheerfully. "We

are for people who have had enough and want a change."

It is difficult for the foreign visitor to see much need for change in this idyllic little corner of the world, but the Lega has found fertile soil in a number of causes.

found fertile soil in a number of causes.

It campaigned vigorously but in vain last year against the proposal to build a new high-speed rail tunnel through the Cotthard pass. But it was successful in opposing the plan for Switzerland to join

the European Economic Area (EEA).
This year, it has led the fight in Ticino against the government's plan to buy FA-18 fighter aircraft.

The party's roots lie firmly in protest.

Mr Maspoli and another party leader, Mr Giuliano Bignasca, set np Ticino's first Sunday newspaper, Mattino della Domenica, in 1990, with a view to making it a muckraking paper.

Critics say that Mr Bignasca, a controversial local property tycoon, started it because he was angry that he lost a hid for a large federal government building contract. in any event, the paper got off to a

flying start with a campaign against irregularities in government subsidies for poor people's health insurance premiums and quickly acquired a large following.

Critics say that the paper is popular because it is free. Lega leaders reply that people queue up at 7am on Sunday at the distribution boxes to get one. There is no home delivery. As Mr Maspoli, its editor, recalls, within months letters were pouring in suggesting that he and Mr Bignasca set up a political party.

Mr Maspoli believes that the main rea-

Mr Maspoli believes that the main reason for the party's success was that many people were fed up with the long-entrenched patronage system that permeates

It is a moot point whether Mr Bignasca is more of an asset or a liability to the party

Ticino politics. Until the Lega came along, the liberal Radical and Christian Democratic parties operated a cosy system of parcelling out jobs pro rata to their supporters at all levels.

Because of the party's name, it is a fair assumption that local nationalism also has something to do with its appeal, but party leaders play it down.

leaders play it down.

Mr Maspoil fumes about the fact that companies based elsewhere in Switzerland pay no taxes in Ticino on their activities in the canton. Similarly, he complains that the canton gets virtually no benefit from the vast amounts of electric power from Ticino power stations transmitted to con-

sumers north of the Alps.
Last month, its members in the cantonal legislature protested when the governor proposed importing milk from Italy during tha summer to fill a seasonal shortfall.

Even within the canton, the Lega plays regional politics. Its strongest base is in Lugano, where members have been able to argue that the Ticino's largest city provides more resources to the canton than it

receives. But opponents claim that the Lega is merely an opportunistic protest movement. "It plays on people's lowest sentiments. It is very populist, and even xenophobic," says Mr Dick Marty, the gov-

Mr Claudio Generali, chairman of Banca del Gottardo and a former governor, concedes that the Lega has been clever so far, maintaining voter interest by launching a string of petition campaigns for referendums on touchy local issues.

The latest one was over the selection of incinerators. The party claimed that the government's plan to huild two was a typical compromise aimed at keeping supporters of hotb traditional political parties happy whereas one high technology plant would be adequate and would save money.

Sometimes, however, its campaigns backfire. Last summer, Mr Bignasca buffed and puffed his opposition to new highway speed limits and threatened to hold a demonstration on the main north-south motorway. In the end, in the face of heavy threats from the police, he contented himself with a symbolic demonstration on the motorway at a Lugano theme park featuring a scale model of Switzerland.

It is a moot point whether Mr Bignasca is more an asset or a liability to the party. He has been investigated for drug possession and is now serving a suspended seven months sentence for failing to pay welfare contributions for his employees.

What are the party's prospects in the future? The next indication does not come until 1995 when new cantonal elections will be held. Mr Maspoli is full of confidence, anticipating that one day the Lega will control the cantonal government.
Mr Raffaelo Ceschi, an historian, is more sceptical. "It could disappear very

sceptical. "It could disappear very quickly," he says. "It could be absorbed by one of the traditional parties if they straightened themselves out."

nelli recalls.

The publicit caused SMB copeaking in 1988.

lan Rodger

#### ■ PROFILE: SMB

## Aiming at worldwide markets

FEW Ticino companies are known beyond the borders of the canton, let alone the borders of Switzerland.

But mention the name Schmiedemeccanica and suddenly the lights go on in chancelleries throughout the world.

Schmiedemeccanica, s small, high-precision forging shop tucked away in Biasca where Val Blenio joins the Leventine valley, achieved wide notoriety in August 1990 when it was one of the first companies accused of supplying goods for Iraq's

nuclear programme.

The family-controlled company, which has since changed its name to SMB, is still trying to recover from the catastrophe.

As Mr Gianni Martinelli, president, explains, the company received an order in early 1990 from a Middle East trading company with which it had done business before for four batches of 250 rough gear forgings worth some SFr42,000.

Mr Martinelli says that the company had always been very careful about orders for sensitive components and sought guidance from the Swiss government if it was in doubt about a foreign purchaser.

"But this was just a rough stamping. Any shop in the world could do it," he says. "You would never have thought they were for a uranium enrichment plant, especially in that volume."

especially in that volume."

However, the parts were intercepted at
Frankfurt airport and the company was
charged, along with others, with illegal
exports to Iraq.

Swiss investigators descended on Biasca the next day, but within minutes they realised there was no case. "They saw immediately that we were innocent, but we had to wait 11 mooths for every other case to be investigated before they officially announced the results," Mr Marti-

The publicity surrounding the case caused SMB considerable damage. Since peaking in 1989 at roughly Sfr30m, the company's turnover has halved and he attributes more of the fall to the bad pub-

bicity surrounding the Iraq sale than to the recession in manufacturing industry.

machines, trucks, aircraft and oil rigs.

Mr Martinelli, who was named Swii

SMB - the name change was in the works before the Iraq incident, Mr Martinelli says, in an attempt to distance the company from its rough forging image - is one of the few outstanding exceptions to the general truth that Ticino has no indus-

trial history.

The company was formed more than 100 years ago at Faido in the upper Leventine valley to provide metal parts and tools for the great Gotthard railway tunnel project. For a long time, its main husiness was railway-related, and it still makes components for Swiss locomotives. But Mr Marti-

Low-cost suppliers from eastern Europe are making inroads in all European markets

nelli doubts that it will be competitive for supplying items for the new rail tunnels that are to be drilled through the Gotthard in the next few years.

Because of high Swiss labour costs and the strong Swiss franc, the company has had to move into ever-higher precision and higher-value products to survive. Mr Martinelli, who holds a PhD in engi-

Mr Martmelli, who holds a PhD in engineering from the UK's Aston University, observed at close hand the shake-out in the UK forgings sector in the late 1970s. He then went to the US to do metallurgical research, but before long he could see the shake-out also hitting the family company. He returned reluctantly from the US in 1980 and rescued the company with a combination of hetter management, new investment and a search for new markets.

SMB's main products today are artificial human joints, precisioo-forged from titanium-based super-alloys. The company only got into this husiness five years ago, and sales of joints now account for about ooe third of the total. The rest comes from highly-stressed steel forgings for textile

Mr Martinelli, who was named Switzerland's entrepreneur of the year in 1985, suspects he must now engineer another

revolution to preserve the company.

Recent currency devaluations have hurt SMB's competitiveness in Italy, the UK, Sweden and Norway. Low-cost suppliers from eastern Europe are making significant inroads in all European markets, especially in Germany, and Mr Martinelli makes clear that there is no quality gap; many east. European forging shops were formerly suppliers to the Soviet military

and space programmes, be points out.

He is confident that the medical prosthesis business will continue to prosper. Precision forgings have proven superior to machined castings in avoiding stimulating the body's rejection processes, and SMB is one of only a very few companies in the world capable of making these forgings.

world capable of making these forgings.

He also believes the company should take on more development projects, that is, working with a manufacturer to develop a sophisticated component, then passing the production technology on to

another company to make it in volume. He has thought of shifting the company elsewhere, but dismissed it. "There is no point, there is overcapacity all over the world," be says. SMB, with it 100-strong workforce, is also the biggest employer in Pierca which improves a reconstibility.

Biasca, which imposes a responsibility.

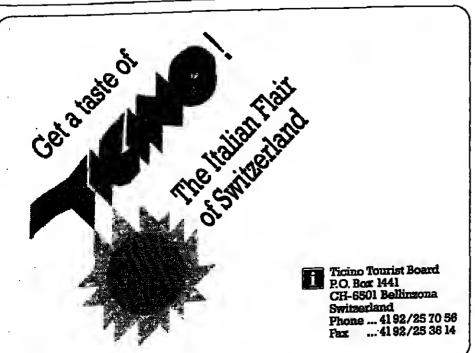
SMB is the kind of manufacturing company that Ticino authorities want to see develop in the canton. They share Mr Martinelli's unease that the cantonal economy moved from its rural base to sophisticated services – banking and tourism – without

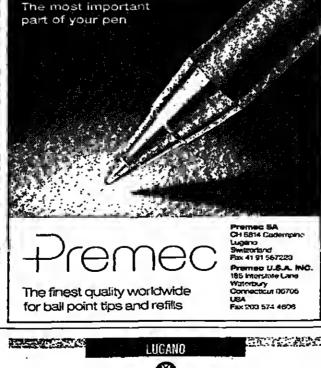
establishing s large manufacturing base.

SMB, and other companies like it, even though small, are building businesses from a higher technology base and aiming at markets all over the world. Their success is vital if the canton is to maintain any industrial base.

lan Rodger











#### **■ THE TOURIST INDUSTRY**

## Campaigning for culture vultures

WHEN Easter rolls around each year and the holiday rush to the south begins, Ticino is one of the first stops on Northern Europeans' itineraries. Visitors hring out their linen suits, sit at outdoor cafés and immediately feel Latin. Because it is blessed with a Mediterranean micro-climate, and its culture is firmly rooted in Lombardy, the Canton has been able to market its decidedly non-Swiss features with

Today, tourism makes up 25 per cent of the gross cantonal product, bringing in about SFr1.5bn a year and employing 15,000 people or 4 per cent of Ticino's population.

Ticino became a tourist destination in the late 19th century when the Gotthard Pass railway was opened. Prior to that, the area was frequented for the most part by Italians who spent a few weeks in Ticino during the summer and again in the winter to get away from the Milanese fog. In the 1930s the Swiss travel agency Hotelplan organised tours to Ticino and then, after the Second World War, British and Americans became acquainted with the canton through their soldiers who were sent on holiday to various regions of Swit-

Whereas the international jet set flocked to the Ticino lakes in the sixtles, the seventies saw the advent of mass tourism and the small Canton found itself unprepared to deal with the influx, It is still battling with the results of the tourist boom which lasted well into the eighties; traffic jams, lack of parking space and a certain loss of identity. The local population, eager to take part in the flourishing industry, quickly sold off large tracts of land at



certed efforts to increase cul-

tural events which incorporate

the area's Italian identity, evi-

dent in its architecture, music,

gastronomy and art. The can-ton's calendar of events has

been flooded with music festi-

vals and art exhibitions, Also

new to the programme are spe-

cial interest excursions such as

a tour of modern architecture

in the region (the star of Tici-

German to visitors. The regional tourist offices decided to change their strategy in the early eighties when they felt that not only had the area reached saturation point but also that German was rapldly becoming a second language. According to Mr Eugenio Foglia, the Ticino tourist board's director, a campaign to promote "intelligent was launched, encouraging travellers to become more sensitive to the identity of the area by visiting local museums and participat-

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ing in cultural events. no's contemporary architecture The tourist board, seeking to movement is Mario Botta), and distance itself from mass tourother tours which target nature lovers and include cyclism and to attract a more culing and hiking trails.
While early figures for the turally and ecologicallyminded visitor, has made con-

cultural campaign indicate posltive results, Ticino is battling the recession. Last year the canton had a difficult time filling its 20,000 beds - overnight stays had dropped more than 8 per cent, with medium and modest category hotels suffering most. In fact, results for the 1992 season in Ticino were worse than for the rest of SwitThis, says Mr Foglia, can be explained by Ticino's dependence on Swiss-German and German clientele - more than half of its tourists are Swiss-German and Germans make up more than 50 per cent of the total numbar of foreign visi-

Both groups reacted to the economic downturn by cutting back drastically on holidays, resulting in a 13.7 per cent drop in the number of Swiss visitors to Ticino compared to a 6 per cent fall for the rest of Switzerland and a drop of 4.6 per cent in foreign tourists compared to a slight increase in travellers from abroad to other Swiss Cantons.

British and Americans were primarily responsible for this rise in other parts of Switzerland and it is precisely this cli-entele thet Mr Foglia and his office hope to attract. Although Ticino did see a return of British and Americans last year following their absence during the Gulf War period, according to Mr Foglia the numbers are insufficient to compensate for the loss of the Germans and Swiss-Germans.

Mr Foglia, whose tenure as head of the world tourist board began just when the recession hit Switzerland, has heen relentlessly promoting Ticino at travel industry gatherings. hosting journalists and travel agents and orchestrating mass mailings of brochures which while extolling the area's mild climate and lush vegetation, focus on Ticino as a cultural

centre as well as a resort Retaining as clients the longfaithful sun-worshippers while attracting a new crowd of museum-goers will entail a delicate balancing act hut Ticino has the advantage of already being divided into two distinct



egions which can handle the different exigencies of travel-

The Sottoceneri is the southernmost tip of the Canton, situated around Lake Lugano. Over the years, Lugano has developed into an urban centre and now attracts more of a business crowd with weekend visitors and day trippers from

Lugano is the site of many of Ticino's museums, including Baron Heinrich Thyssen-Bornemisza's Villa Favorita. Classical music, jazz and world music festivals also take place in the town.

Some 67 per cent of overnight stays are hy foreign visitors whereas in the Sopraceneri region, which encompasses Locarno and the villages around Lake Maggiore, Swiss tourists constitute 65 per cent of overnight stays and the average length of time spent there is longer than around Lugano. Mainly a resort area, Sopraceneri's attraction is the vast Lake Maggiore and Its beaches and surrounding

valleys, rivers and streams. Because the tourist industry is an essential contributor to Ticino's revenue, the board receives a great deal of support from the canton government to upgrade the quality of tourism. Enormous sums have been invested in projects for new roads, tunnels and pedestrian zones to mitigate heavy traffic

during the tourist sees while much effort has gone into encouraging visitors to use public transport by offer ing special regional pa

Ticino, still reeling from the effects of the recession on the 1992 season, is banking on diversifying the nationalities of its clientele and targeting a higher income group, thus extending overnight stays. And Mr Foglia believes a cardinal lesson was learned from the tourist boom of the seventies and eightles: so as to maintain a harmonious balance between guests and hosts the tourists should not outnumber the local population.

Olivia Snaije



Take a boat ride round the lake. There are stops in Paradiso and in the centre of Lugano. Boats leave frequently

## A VISITOR'S GUIDE TO LUGANO

## **Business-oriented**

luxury and is clearly a busiing the day and quiet at night. It is built around an alluring

lakeside with a long, palmshaded promenade. The old town centre features a large pedestrian precinct with shops galore and a visual feast of Ital-ianate arcaded buildings.

Getting there Agno airport is typically effi-cient and only 10km from the centre of Lugano. But there is no rail connection and taxis cost about SFr60. For those coming from the north, the rail journey from Zurich, winding through the Alps, is well worth the three hours it takes.

For departures from Agno, look carefully at your booking. Lugano is one of the places from which a "direct" flight is seldom a non-stop one. Most northward flights make a stop in Zurich or Geneva. Getting around

Lugano makes life difficult for the motorist. Unless a car is absolutely essential, it is always better to get around in taxis, buses and on foot. On the other hand, if you have to travel outside of Lugano, a car is essential. is essential.

Roads are excellent and

directions clearly signposted. Rusb hours are between 7:30 and 8:30 in the morning and between 5:00 and 6:30 in the afternoon and are particularly fierce near borders because of the heavy traffic of day work-ers from Italy.

The Grand Hotel Eden in Lugano's Paradiso section is popular with businessmen. It is divided into two sections and the one on the lakefront is quieter and offers a better view. The hotel is modern, with all facilities, but has no memora-

facilities, but has no memora-ble personality. (Tel 091-55-01-21)
The Splendide Royal sits splendidly above the lakeside road looking over the lake and is a little closer to the centre of town than the Eden. An aristocratic villa transformed into a hotel in 1888, its salons are furnished with antiques and 19th century paintings. Lake view rooms are a bit noisy during the summer. Otherwise, this is a fine hotel that has had the aame manager for 15 years. (Tel 091-54-20-01)

The Principe Leopoldo is a beautifully-restored neo-classical villa with 24 suites, a garden around the pool, a winter garden and conference space. Its disadvantage is that it is somewhat inconveniently located on the outskirts of the

LUGANO, like all Swiss cities, city, making it necessary to tagnola, are the most notable exudes a feeling of wealth and drive or take a taxl. It is part of The Villa Favorita has just

The Villa Castagnola au Lac is in a restored 19th century villa slightly outside the centre of town and has a beautiful park, swimming pool and tennis courts. It is set well set back from the busy main road and is on a well-served bus route to the centre. (Tel

091-51-22-13) Among four-star hotels, the Lugano Dante (Tel 091-22-95-61) and the Admiral (Tel 091-54-23-24) appeal to a business clientele and are conveniently located.

Restaurants Most of the better restaurants are a little bit outside of

Ristorante Bianchi, founded in 1803 and newly restored is close to the Lugano Dante Hotel. International-nouvelle cuisine. Good wine list.

Al Portone is a refined, citystyle restaurant with international cuisine, large choice of cheeses and desserts. Parco Saroli is in the Banc

del Gottardo building created by architect Mario Botta. At noon, it is very crowded but is a pleasant place to meet for business lunches. The cuisine is local northern Italian-inter-

Motto del Gallo is in the Tav-erne-Toricella. You need a car or must take a taxi to get there but it is well worth it. High class restaurant in a rustic setting Local and northern Italian cuisine. Garden seating in the summer.

The restaurant in the Principe Leopoldo hotel is very chic for the occasion when someone has to be impressed. Lovely setting and international cui-

Tips for time off Take a boat ride round the

lake. There are stops in Paradiso and in the centre of Lugano, and boats leave fre-quently for Ponte Tresa (about 11/2 hours), Campione (20 minutes) and Gandria (half an bour) on the Italian border. Play the tables at Campione, an exclave of Italy on the east side of the Lake of Lugano, or just soak up the real Italian night life atmosphere there after Lugano goes

 Visit various museums, among which the Museo Cantonale in central Lugano, the Villa Malpensata on the way to Paradiso and the Villa Favorita (which now houses Baron Thyssen Bornemisza's 19th and 20th century collection of European and American art) in Cas-

the Relais & Châteaux chain. been reopened after extensive renovation. It is open from 10am to 5pm, Tuesdays to Sun-

· Rent a car and take a modern architecture tour of the. region. The Ticino Tourist office publishes a brochure outlining such tours. Local architects Mario Botta, Aurelio Galfetti, Luigi Snozzi and others have made big contributions to modern architecture.

 Visit the medieval castles in Bellinzona where members of the Sforza and Visconti families once ruled. Castelgrande, the largest of the three, was recently restored by Aurelio Galfetti. The restaurant Castelgrande within the castle is orth a visit too.

 Visitors in August can take the Locarno Film Festival. Its emphasis is on films from the Third World and by new directors. Outdoor screenings are held in Locarno's main square. Go hy train. Traffic jams on the main road to the city, bad at the best of times, become monumental during

the festival. Go hiking. There are dozens of hilly trails within easy reach of the city, and the Lugano tourist office publishes an excellent 1:50,000 map illustrating them. For more leisurely walks and spectacular views over southern Ticino, take a funicular from Paradiso to the top of San Salvatore (900 metres) or another one from Cassarate to Monte Bre.

· For music lovers, the highlight is the spring concert season, with orchestral concerts in the Palazzo dei Congressi conference centre from late March until early June. In July and August, the city offers frequent baroque concerts in parks, churches and historical buildings. There is a hrief opera season from July 6-10 and an international festival of organ music in Magadino throughout July.

The New Orleans Music Fes-tival runs from June 25 to July 4 in Ascona and modern jazz is highlighted in Lugano's Estival Jazz 1993 from July 1-3. How to spend it

Luxury goods are available in profusion in Lugano. A more original purchase would be a local Merlot wine at the Bottega del Vino Gabbani in Via Pessina. Among the best labels are Tenuta Montalbano, Merlot Tre Terre, La Brenta Riserva Speciale and Merlot dei Castelli di Bellinzona.

Olivia Snaije

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